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REQUIREMENTS WHICH INCORPORATE THE INSTITUTE FOR DEFENSE
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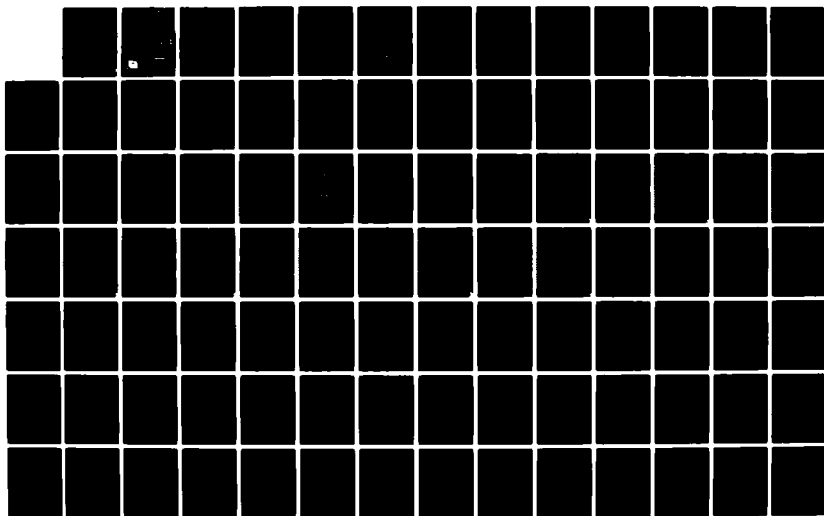
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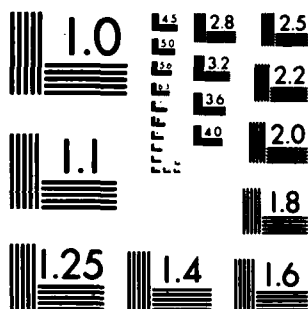
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IDA PAPER P-1632

**A METHOD FOR CALCULATING
INDUSTRIAL MOBILIZATION REQUIREMENTS
WHICH INCORPORATES PRODUCTION PROCESS TIMES**

**VOLUME II
APPENDICES**

Paul McCoy

October 1982

Prepared for
Office of the Under Secretary of Defense for Research and Engineering

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REPORT DOCUMENTATION PAGE		READ INSTRUCTIONS BEFORE COMPLETING FORM
1. REPORT NUMBER	2. GOVT ACCESSION NO.	3. RECIPIENT'S CATALOG NUMBER
	AD-A123 871	
4. TITLE (and Subtitle) A Method for Calculating Industrial Mobilization Requirements which Incorporates Production Process Times, Volume II -- Appendices		5. TYPE OF REPORT & PERIOD COVERED Final
7. AUTHOR(s) Paul McCoy		6. PERFORMING ORG. REPORT NUMBER IDA Paper P-1632, Vol II
		8. CONTRACT OR GRANT NUMBER(s) MDA 903 79 C 0202
9. PERFORMING ORGANIZATION NAME AND ADDRESS Institute for Defense Analyses 1801 N. Beauregard Street Alexandria, VA 22311		10. PROGRAM ELEMENT, PROJECT, TASK AREA & WORK UNIT NUMBERS T-190
11. CONTROLLING OFFICE NAME AND ADDRESS Office of the Under Secretary of Defense for Research and Engineering - Acquisition Policy The Pentagon, Washington, DC 20301		12. REPORT DATE October 1982
14. MONITORING AGENCY NAME & ADDRESS (if different from Controlling Office) Defense Advanced Research Projects Agency 1400 Wilson Boulevard Arlington, VA 22209		13. NUMBER OF PAGES 141
		15. SECURITY CLASS. (of this report) UNCLASSIFIED
		15a. DECLASSIFICATION/DOWNGRADING SCHEDULE N/A
16. DISTRIBUTION STATEMENT (of this Report) Approved for public release; distribution unlimited.		
17. DISTRIBUTION STATEMENT (of the abstract entered in Block 20, if different from Report) DTIC JAN 24 1983 H		
18. SUPPLEMENTARY NOTES		
19. KEY WORDS (Continue on reverse side if necessary and identify by block number) Industrial Base, Industrial Preparedness, IPP, Economic Models, Input-Output, Mobilization, Surge, Defense Spending		
20. ABSTRACT (Continue on reverse side if necessary and identify by block number) This paper presents a new economic model for assessing the industrial requirements generated by increased production for defense during a mobilization or due to a surge in requirements during peacetime. The model's procedure combines an input-output analysis of the direct and indirect requirements associated with defense production with information on processing times in each industry. In this way, one can determine not only the magnitude of production surges but also the time of peak activity in each industrial sector. (continued)		

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Item 20 (continued)

The model is used to simulate increases of 50 to 200 percent in the level of overall defense spending. Two sorts of bottlenecks are identified--the first involving industries where peak requirements exceed capacity and the second, where cumulated processing times exceed the preparation period envisioned in the scenario.

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VOLUME II
APPENDICES**

Paul McCoy

October 1982



**INSTITUTE FOR DEFENSE ANALYSES
PROGRAM ANALYSIS DIVISION
1801 N. Beauregard Street, Alexandria, Virginia 22311
Contract MDA 903 79 C 0202
Task T-190**

FOREWORD

The analytic model presented in this paper was created by Dr. Paul McCoy. When Dr. McCoy left employment with IDA, I assumed responsibility for maintaining the IDA study effort in industrial mobilization. Miss Eileen Doherty (PAD editor) and I have edited this paper for publication.

The substance of the paper is unchanged from Dr. McCoy's preliminary draft; however, certain material was excluded and the appendices transferred to a second volume for easier handling by the reader.

R. William Thomas
Dr. R. William Thomas



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PREFACE

This paper was prepared by the Institute for Defense Analyses (IDA) for the Office of the Under Secretary of Defense Research and Engineering/Acquisition Policy (OUSDRE/AP) under Contract MDA 903 79 C 0202, Task Order No. T-190, dated April 1981.

The purpose of the study was to present an economic model for assessing the industrial requirements generated by increased production for defense during a mobilization or due to a surge in requirements during peacetime. The IMPMOD model's procedure combines an input-output analyses of the direct and indirect requirements associated with defense production with information on processing times in each industry. By so doing, one can determine the magnitude of production surges and the timing of peak activity in each industrial sector. The model simulates increases of 50 to 200 percent in the level of overall defense spending. Two sorts of bottlenecks are identified--the first involving industries where peak requirements exceed capacity, and the second, where cumulative processing times exceed the preparation period envisioned in the scenario.

This publication is issued in fulfillment of the contract.

ACKNOWLEDGMENTS

I wish to express my appreciation to Mr. John DuBreuil of the Office of the Director for Materiel Acquisition Policy, OUSDRE, who initiated the study, provided overall direction, and gave advice and assistance on a continual basis.

Many other people assisted by providing data and suggesting improvements. Particularly helpful have been Dr. James Bell, Dr. David Blond, Dr. Herschel Kanter, Lt. Col. Thomas Moore, Dr. Michael O'Brien, and Dr. R. William Thomas.

Paul McCoy
Paul McCoy *by RCT*

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APPENDIX A

INDUSTRIAL MOBILIZATION PLANNING MODEL (IMPMOD)
GENERAL DESCRIPTION

INDUSTRIAL MOBILIZATION PLANNING MODEL (IMPMOD) GENERAL DESCRIPTION

A. OVERVIEW

The Industrial Mobilization Planning Model (IMPMOD) is a computer model designed to estimate industrial production requirements needed to support a major military force expansion. Defense end item requirements include not only the demands of major weapon systems but also the host of other items required by DoD in a mobilization, as well as essential civilian requirements. Sub-tier requirements are estimated using an input-output model. Requirements for all commodities are time-phased so as to determine where capacity expansion might be needed first.

The model uses the defense expenditure patterns developed by Dr. David Blond of PA&E which translate defense expenditures into purchases of industrial commodities as well as the civilian purchase patterns developed by the Department of Commerce. Commerce's 496 sector input-output model is used to calculate total direct and indirect requirements which are also time-phased to take into account each commodity's processing time. The result is a plot of time-phased requirements for each four-digit SIC code commodity matched against estimated capacity.

The intent of the model is to identify those industrial commodities whose production capacity would most constrain a major force expansion, to identify which commodities would be required first, and to assess the impact of reductions in production lead times.

The model is written in FORTRAN and is currently being run on a CDC 6400 computer with a Cal Comp plotter. The model consists of the five separate programs listed in Table A-1 which create and, in turn, use the four disk files listed in Table A-2. Figure A-1 depicts the general data flow between the programs. The model was segmented into five programs due to the large data files, long run times, and the limited core memory of our computer. Each program will be described in more detail below.

Table A-1. MAJOR PROGRAMS IN IMPMOD

Program	Average Run Time	Core Memory Requirements
1. IMPMOD1	15 minutes	21,500 words
2. IMPMOD2	40 minutes	28,800 words
3. IMPMOD3	20 minutes	30,100 words
4. IMPMOD4	4 hours	28,100 words
5. IMPMOD5	20 minutes	34,800 words

Table A-2. PRIMARY DISK FILES IN IMPMOD

Disk File	Number of Records	Total Number of Words
1. TAPE1	520	30,000
2. TAPE2	550	30,848
3. TAPE3	1,200	91,200
4. TAPE4	550	47,168

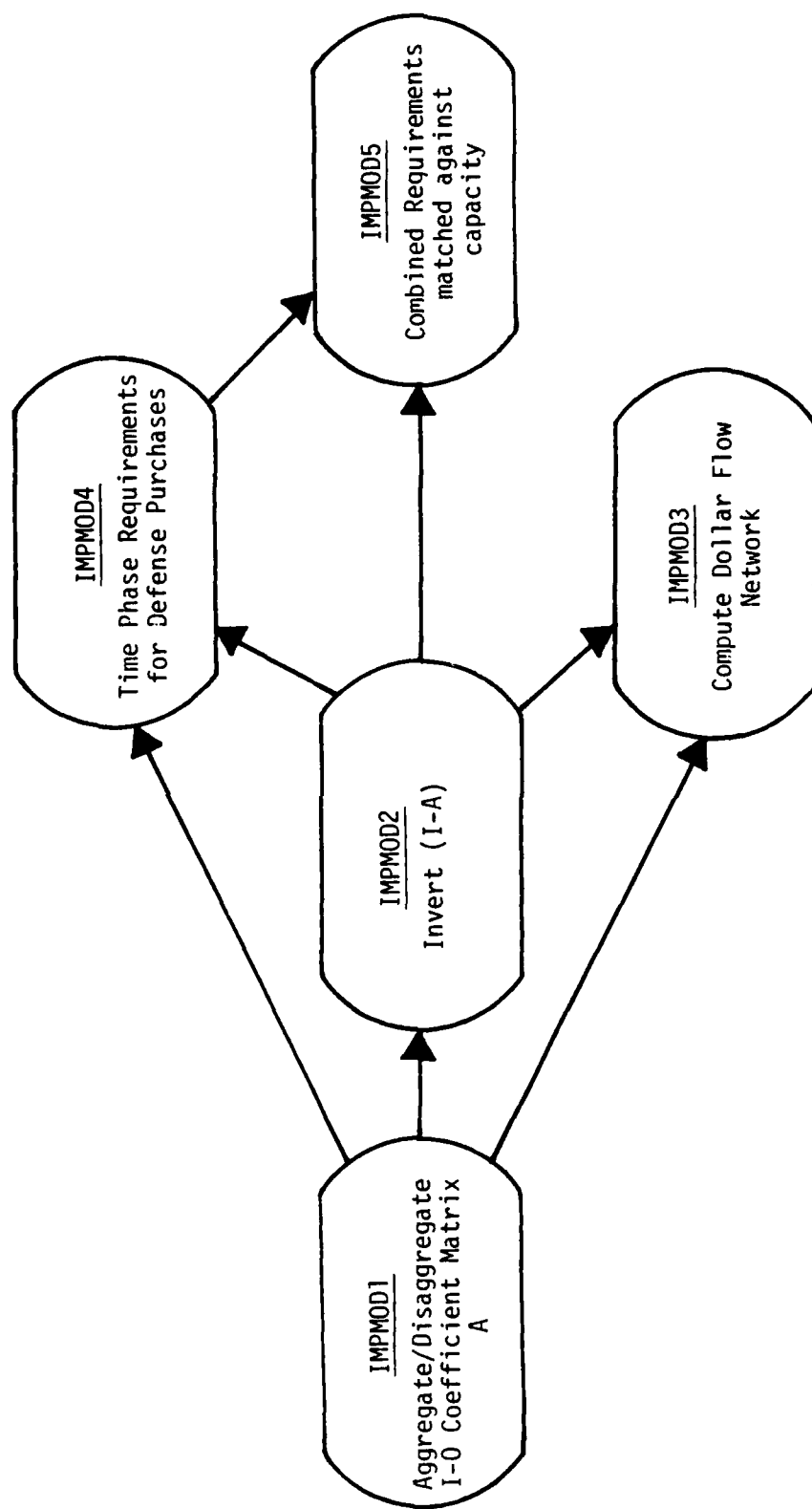


Figure A-1. INDUSTRIAL MOBILIZATION PLANNING MODEL PROGRAM LINKAGE

B. PROGRAM IMPMOD1--AGGREGATE/DISAGGREGATE THE COEFFICIENT MATRIX

The program IMPMOD1 reads the commodity-to-commodity input-output table off a data tape supplied by the Department of Commerce. Table A-3 is a listing of the commodities in the table less those listed in Table A-4. The table contains 485 commodities with 56,046 nonzero entries. The first task performed by IMPMOD1 is to convert the row and column pointers from ID numbers, which are decimal numbers, to integers so that the input-output matrix can be easily manipulated by the programs that follow. The second task is to aggregate and/or disaggregate the input-output matrix. Many commodities, like consumer-oriented products, are of less significance in supporting a force expansion. For these commodities the program may be used to aggregate from the four-digit SIC code level to the two-digit level. For other commodities vital to a defense expansion, the four-digit level may be too aggregated. In these cases, one or more commodities may be disaggregated into several more detailed commodities. As such, estimates of 1972 inter-commodity dollar flows must be input for each commodity that is more detailed than the four-digit level. The final task performed by IMPMOD1 is to create Disk File TAPE4 which contains the new input-output table in a form usable by the programs that follow.

Figure A-2 shows the inputs and outputs of IMPMOD1. Below is a description of the aggregation process. Let A be the input-output matrix before aggregation and A' the matrix after aggregation. Suppose that it is desired to aggregate all commodities between i_1 and i_2 into commodity i :

$$A = \{a_{ij}\} =$$

	i_1	i_2	
			i_1
			i_2

$$a'_{ij} = \sum_{\ell=i_1}^{i_2} a_{\ell j} \quad \text{for all commodities } j \text{ (new row), and}$$

$$a'_{ij} = \left(\sum_{\ell=i_1}^{i_2} a_{j\ell} * W_{\ell} \right) / \sum_{m=i_1}^{i_2} W_m \quad \text{for all commodities } j \text{ (new column),}$$

where W_m is the total shipments in 1972 of commodity m .

Table A-3. INDUSTRY CLASSIFICATION OF THE 1972
INPUT-OUTPUT TABLES¹

Industry Classification of the 1972 Input-Output Tables¹

The titles in bold face represent the groupings of industries used for the summary version of the 1972 tables.

Industry number and title	Related Census- SIC codes 1972 edition	Industry number and title	Related Census- SIC codes 1972 edition
AGRICULTURE, FORESTRY, AND FISHERIES			
1 Livestock and livestock products			
1.0100 Dairy farm products	0241, pt. 0191, pt. 0259, pt. 0291	11.0108 New hotels and motels	pt. 15-17
1.0200 Poultry and eggs	025 excl. 0254 and pt. 0259; pt. 0191, pt. 0219, pt. 0291	11.0107 New dormitories	pt. 15, pt. 17
1.0301 Meat animals	021 excl. pt. 0219, pt. 0191, pt. 0259, pt. 0291	11.0201 New industrial buildings	pt. 15, pt. 17
1.0302 Miscellaneous livestock	027, pt. 0191, pt. 0219, pt. 0259, pt. 0291	11.0202 New office buildings	pt. 15, pt. 17
2 Other agricultural products			
2.0100 Cotton	0111, pt. 0191, pt. 0219, pt. 0259, pt. 0291	11.0203 New warehouses	pt. 15, pt. 17
2.0201 Food grains	pt. 011, pt. 0191, pt. 0219, pt. 0259, pt. 0291	11.0204 New garages and service stations	pt. 15, pt. 17
2.0202 Feed grains	pt. 011, pt. 0191, pt. 0219, pt. 0259, pt. 0291	11.0205 New stores and restaurants	pt. 15, pt. 17
2.0203 Grass seeds	pt. 0139, pt. 0191, pt. 0219, pt. 0259, pt. 0291	11.0206 New religious buildings	pt. 15, pt. 17
2.0300 Tobacco	0122, pt. 0191, pt. 0219, pt. 0259, pt. 0291	11.0207 New educational buildings	pt. 15, pt. 17
2.0401 Fruits	pt. 017, pt. 0191, pt. 0219, pt. 0259, pt. 0291	11.0208 New hospital and institutional buildings	pt. 15, pt. 17
2.0402 Tree nuts	0173, pt. 0191, pt. 0219, pt. 0259, pt. 0291	11.0209 New other nonfarm buildings	pt. 15, pt. 17
2.0501 Vegetables	0134, 0161, pt. 0191, pt. 0139, pt. 0219, pt. 0259, pt. 0291	11.0301 New telephone and telegraph facilities	pt. 16, pt. 17
2.0502 Sugar crops	0133, pt. 0191, pt. 0219, pt. 0259, pt. 0291	11.0302 New railroads	pt. 16, pt. 17
2.0503 Miscellaneous crops	pt. 0119, pt. 0191, pt. 0219, pt. 0259, pt. 0291	11.0303 New electric utility facilities	pt. 16, pt. 17
2.0600 Oil bearing crops	0116, pt. 0191, pt. 0219, pt. 0259, pt. 0291	11.0304 New gas utility facilities	pt. 16, pt. 17
2.0701 Forest products	pt. 018, pt. 0191, pt. 0219, pt. 0259, pt. 0291	11.0305 New petroleum pipelines	pt. 16, pt. 17
2.0702 Greenhouse and nursery products	pt. 018, pt. 0191, pt. 0219, pt. 0259, pt. 0291	11.0306 New water supply facilities	pt. 16, pt. 17
3 Forestry and fishery products			
3.0000 Forestry and fishery products	081-4, 091, 097	11.0307 New sewer system facilities	pt. 16, pt. 17
4 Agricultural, forestry, and fishery services			
4.0000 Agricultural, forestry, and fishery services	0254, 07 excl. 0741, 365, 092	11.0308 New local transit facilities	pt. 16, pt. 17
MINING			
5 Iron and ferrous alloy ores mining			
5.0000 Iron and ferrous alloy ores mining	101, 106	11.0309 New highways and streets	pt. 16, pt. 17
6 Nonferrous metal ores mining			
6.0100 Copper ore mining	102	11.0310 New farm, house, and additions and alterations	pt. 16, pt. 17
6.0200 Nonferrous metal ores mining, except copper	103-5, pt. 106, 109	11.0311 New petroleum and natural gas well drilling	pt. 16, pt. 17
7 Coal mining			
7.0000 Coal mining	1111, pt. 1112, 1211, pt. 1213	11.0312 New petroleum, natural gas, and solid mineral exploration	pt. 16, pt. 17
8 Crude petroleum and natural gas			
8.0000 Crude petroleum and natural gas	131, 132, pt. 138	11.0313 New military facilities	pt. 15-17
9 Stone and clay mining and quarrying			
9.0000 Stone and clay mining and quarrying	141-5, pt. 148, 149	11.0314 New conservation and development facilities	pt. 15-17
10 Chemical and fertilizer mineral mining			
10.0000 Chemical and fertilizer mineral mining	147	11.0315 Other new nonbuilding facilities	pt. 15-17
CONSTRUCTION			
11 New construction			
11.0101 New residential 1-unit structures, nonfarm	pt. 15, pt. 17	11.0316 New access structures for solid mineral development	pt. 15-17
11.0102 New residential 2-4 unit structures, nonfarm	pt. 15, pt. 17	12 Maintenance and repair construction	
11.0103 New residential grade apartments	pt. 15-17	12.0100 Maintenance and repair, residential	pt. 15, pt. 17
11.0104 New residential 5 and over apartments	pt. 15-17	12.0201 Maintenance and repair of other nonfarm buildings	pt. 15, pt. 17
11.0105 New residential additions and alterations, nonfarm	pt. 15, pt. 17	12.0202 Maintenance and repair of farm residential buildings	pt. 15, pt. 17
see footnote at end			
		12.0203 Maintenance and repair of farm service facilities	pt. 15, pt. 17
		12.0204 Maintenance and repair of telephone and telegraph facilities	pt. 16, pt. 17
		12.0205 Maintenance and repair of railroads	pt. 16, pt. 17
		12.0206 Maintenance and repair of electric utility facilities	pt. 16, pt. 17
		12.0207 Maintenance and repair of gas utility facilities	pt. 16, pt. 17
		12.0208 Maintenance and repair of petroleum pipelines	pt. 16, pt. 17
		12.0209 Maintenance and repair of water supply facilities	pt. 16, pt. 17
		12.0210 Maintenance and repair of sewer facilities	pt. 16, pt. 17
		12.0211 Maintenance and repair of highways and streets	pt. 16, pt. 17
		12.0212 Maintenance and repair of military facilities	pt. 15-17
		12.0213 Maintenance and repair of conservation and development facilities	pt. 15-17
		12.0214 Maintenance and repair of other nonbuilding facilities	pt. 15-17
		12.0215 Maintenance and repair of petroleum and natural gas wells	pt. 15-17
		12.0216 Maintenance and repair of other nonbuilding facilities	pt. 15-17
		MANUFACTURING	
		13 Ordnance and accessories	
		13.0100 Complete guided missiles	3701
		13.0200 Ammunition, except for small arms, etc.	3483
		13.0300 Tanks and tank components	3725
		13.0400 Small arms	3484
		13.0500 Small arms ammunition	3492
		13.0700 Other ordnance and accessories	3489
		14 Food and kindred products	
		14.0101 Meat packing plants	2011
		14.0102 Sausages and other prepared meats	2013
		14.0103 Poultry dressing plants	2014
		14.0104 Poultry and egg processing	2017
		14.0200 Creamery butter	2021
		14.0300 Cheese, natural and processed	2022
		14.0400 Condensed and evaporated milk	2023
		14.0500 Ice cream and frozen desserts	2024
		14.0600 Fluid milk	2028
		14.0700 Canned and cured sea foods	2031
		14.0800 Canned specialties	2032
		14.0900 Canned fruits and vegetables	2033
		14.1000 Dehydrated food products	2034
		14.1100 Pickles, sauces, and salad dressings	2035
		14.1200 Fresh or frozen packaged fish	2037
		14.1300 Frozen fruits and vegetables	2037-9
		14.1401 Flour and other grain mill products	2041
		14.1402 Cereal preparations	2043
		14.1403 Blended and prepared flour	2045
		14.1501 Dog, cat, and other pet food	2047
		14.1502 Prepared feeds, etc.	2048
		14.1600 Rice milling	2044
		14.1700 Wet corn milling	2046
		14.1801 Bread, cake, and related products	2051
		14.1802 Cookies and crackers	2052
		14.1900 Sugar	2051-3
		14.2001 Confectionery products	2056
		14.2002 Chocolate and cocoa products	2056
		14.2003 Chewing gum	2057
		14.2101 Malt liquors	2062
		14.2102 Malt	2063
		14.2103 Wines, brandy, and brandy spirits	2064
		14.2104 Distilled liquor, except brandy	2065
		14.2200 Bottled and canned soft drinks	2066
		14.2300 Flavoring extracts and syrups, n.e.c.	2074
		14.2400 Cottonseed oil mills	2075
		14.2500 Soybean oil mills	2075

(Continued)

Source: *The Detailed Input-Output Structure of the U.S. Economy: 1972*, Volumes I and II, U.S. Department of Commerce, 1979.

Table A-3. (Continued)

Industry Classification of the 1972 Input-Output Tables¹—Continued

Industry number and title	Related Census- SIC codes (1972 edition)	Industry number and title	Related Census- SIC codes (1972 edition)
14.2000 Vegetable oil mills, n.e.c.	2076	26.0100 Newspapers	271
14.2700 Animal and marine fats and oils	2077	26.0200 Periodicals	272
14.2900 Roasted coffee	2081	26.0300 Book publishing	273
14.3000 Shortening and cooking oils	2079	26.0302 Book printing	2732
14.3000 Manufactured ice	2007	26.0400 Miscellaneous publishing	274
14.3100 Macaroni and spaghetti	2008	26.0501 Commercial printing and services	2751-2, 2754
14.3200 Food preparations, n.e.c.	2009	26.0502 Lithographic platemaking and services	275
		26.0601 Manifold business forms	276
15.0101 Cigarettes	211	26.0602 Blankbooks and looseleaf binders	277
15.0102 Cigars	212	26.0700 Greeting card publishing	277
15.0103 Chewing and smoking tobacco	213	26.0801 Engraving and plate printing	2753
15.0200 Tobacco stemming and redrying	214	26.0802 Bookbinding and related work	278
		26.0803 Typesetting	2791
16.0100 Broad and narrow fabrics, yarn and thread mills	221-3, 2261-2	26.0804 Photoengraving	2792
16.0200 Narrow fabric mills	224	26.0805 Electrotyping and stereotyping	2794
16.0300 Yarn mills and finishing of textiles, n.e.c.	2279, 2281-3		
16.0400 Thread mills	2284	27.0100 Chemicals and selected chemical products	281 excl. 28105,
17.0100 Miscellaneous textile goods and floor coverings	227	27.0201 Nitrogenous and phosphatic fertilizers	2805, 2806
17.0200 Floor coverings	227	27.0202 Fertilizers, mixing only	2873
17.0300 Text goods, n.e.c.	2221	27.0300 Agricultural chemicals, n.e.c.	2879
17.0400 Lace goods	2221	27.0401 Gum and wood chemicals	2881
17.0500 Radium and upholstery filling	2293	27.0402 Adhesives and sealants	2891
17.0600 Processed textile waste	2274	27.0403 Explosives	2892
17.0700 Colored fabrics, not rubberized	2271	27.0404 Printing ink	2893
17.0800 Tire cord and fabric	2296	27.0405 Carbon black	2895
17.0900 Cordage and twine	2298	27.0406 Chemical preparations, n.e.c.	2899
17.1000 Nonwoven fabrics	2297		
17.1002 Textile goods, n.e.c.	2299	28.0100 Plastics and synthetic materials	2921
18.0101 Women's hosiery, except socks	2231	28.0200 Synthetic rubber	2922
18.0102 Hosiery, n.e.c.	2232	28.0300 Cellulosic man-made fibers	2923
18.0201 Knit outerwear mills	2233	28.0400 Organic fibers, noncellulosic	2924
18.0202 Knit underwear mills	2234		
18.0203 Knitting mills, n.e.c.	2235	29.0100 Drugs, cleaning and toilet preparations	293
18.0300 Knitting mills	2237-8	29.0201 Soap and other detergents	2941
18.0400 Apparel made from purchased materials	221-8, 2099	29.0202 Polishes and sanitation goods	2942
		29.0203 Surface active agents	2943
19.0100 Miscellaneous fabricated textile products	2291	29.0300 Toilet preparations	2944
19.0200 Curtains and draperies	2292		
19.0300 Housefurnishings, n.e.c.	2293	30.0000 Paints and allied products	295
19.0301 Textile bags	2293		
19.0302 Canvas products	2294	31.0100 Petroleum refining and related industries	291, 299
19.0303 Pleating and stitching	2295	31.0200 Petroleum refining and miscellaneous products of petroleum and coal	2961
19.0304 Automotive and apparel trimmings	2296	31.0201 Paving mixtures and blocks	2961
19.0305 Schiffli machine embroideries	2297	31.0300 Asphalt felts and coatings	2962
19.0306 Fabricated textile products, n.e.c.	2299		
20.0100 Lumber and wood products, except containers	2411	32.0100 Rubber and miscellaneous plastic products	301
20.0200 Logging camps and logging contractors	2421	32.0200 Tires and inner tubes	302
20.0300 Sawmills and planing mills, general	2425	32.0300 Rubber and plastics footwear	302
20.0400 Hardwood dimension and flooring mills	2429	32.0301 Reclaimed rubber	303
20.0400 Special product sawmills, n.e.c.	2431	32.0302 Fabricated rubber products, n.e.c.	306
20.0501 Millwork	2431	32.0400 Miscellaneous plastics products	307
20.0502 Wood kitchen cabinets	2434	32.0500 Rubber and plastics hose and belting	304
20.0600 Veneer and plywood	2435-6		
20.0701 Structural wood members, n.e.c.	2439	33.0001 Leather tanning and finishing	311
20.0702 Prefabricated wood buildings	2432		
20.0800 Wood preserving	2491	34.0100 Footwear and other leather products	313
20.0901 Wood pallets and skids	2448	34.0201 Shoes, except rubber	3143-4, 3149
20.0902 Particleboard	2492	34.0202 House slippers	3142
20.0903 Wood products, n.e.c.	2499	34.0301 Leather gloves and mittens	315
21.0000 Wood containers	2441, 2449	34.0302 Luggage	316
22.0101 Household furniture	2511	34.0303 Women's handbags and purses	3171
22.0102 Household furniture, n.e.c.	2519	34.0304 Personal leather goods	3172
22.0103 Wood TV and radio cabinets	2517	34.0305 Leather goods, n.e.c.	319
22.0200 Upholstered household furniture	2512		
22.0300 Metal household furniture	2514	35.0100 Glass and glass products	321, 3229, 323
22.0400 Mattresses and bedsprings	2515	35.0200 Glass containers	3221
23.0100 Wood office furniture	2521		
23.0200 Metal office furniture	2522	36.0100 Cement, hydraulic	324
23.0300 Public building furniture	2581	36.0300 Brick and structural clay tile	3251
23.0400 Wood partitions and fixtures	2541	36.0301 Ceramic wall and floor tile	3253
23.0500 Metal partitions and fixtures	2542	36.0400 Clay refractories	3259
23.0600 Blinds, shades, and drapery hardware	2591	36.0500 Structural clay products, n.e.c.	3261
23.0700 Furniture and fixtures, n.e.c.	2599	36.0600 Vitreous plumbing fixtures	3262
24.0100 Pulp mills	261	36.0701 Vitreous china food utensils	3263
24.0200 Paper mills, except building paper	262	36.0702 Fine earthenware food utensils	3264
24.0300 Paperboard mills	263	36.0800 Porcelain electrical supplies	3269
24.0400 Envelopes	2642	36.0900 Pottery products, n.e.c.	3269
24.0500 Sanitary paper products	2647	36.1000 Concrete block and brick	3271
24.0602 Building paper and board mills	2647	36.1100 Concrete products, n.e.c.	3272
24.0701 Paper coating and glazing	2641	36.1200 Ready-mixed concrete	3273
24.0702 Bags, except textile	2643	36.1300 Lame	3274
24.0703 Draw-out paper and board	2644	36.1400 Gypsum products	3275
24.0704 Pressed and molded pulp goods	2646	36.1500 Grit stone and stone products	3279
24.0705 Stationery products	2648	36.1600 Abrasive products	3291
24.0706 Converted paper products, n.e.c.	2649	36.1700 Asbestos products	3292
		36.1800 Gaskets, packing and sealing devices	3293
25.0000 Paperboard containers and boxes	265	36.1900 Minerals, ground or treated	3295
See footnotes at end		36.2000 Mineral wool	3296
		36.2100 Nonclay refractories	3297
		36.2200 Nonmetallic mineral products, n.e.c.	3299
		37.0101 Blast furnaces and steel mills	3312
		37.0102 Electrometallurgical products	3313

(Continued)

Table A-3. (Continued)

Industry Classification of the 1972 Input-Output Tables¹—Continued

Industry number and title	Related Census SIC codes 1972 edition	Industry number and title	Related Census SIC codes 1972 edition
37-0103 Steel wire and related products	3313	50 Miscellaneous machinery, except electrical	
37-0104 Cold chiseling of steel shapes	3314	50-0001 Carburetors, pistons, rings, valves	3582
37-0105 Ste. pipe and tubes	3317	50-0002 Machinery, except electrical, n.e.c.	3598
37-0200 Iron and steel foundries	332	51 Office, computing, and accounting machines	
37-0300 Iron and steel forgings	3482	51-0101 Electronic computing equipment	3573
37-0401 Metal heat treating	3399	51-0102 Calculating and accounting machines	3574
37-0402 Primary metal products, n.e.c.	3399	51-0270 Typewriters	3572
		51-0340 Scales and balances	3576
		51-0470 Office machines, n.e.c.	3579
38 Primary nonferrous metals manufacturing		52 Service industry machines	
38-0100 Primary copper	3331	52-0100 Automatic merchandising machines	3581
38-0200 Primary lead	3332	52-0200 Commercial laundry equipment	3582
38-0300 Primary zinc	3333	52-0300 Refrigeration and heating equipment	3583
38-0400 Primary aluminum	3334, 28195	52-0400 Measuring and dispensing pumps	3586
38-0500 Primary nonferrous metals, n.e.c.	3339	52-0500 Service industry machines, n.e.c.	3589
38-0600 Secondary nonferrous metals	334	53 Electric transmission and distribution equipment and industrial apparatus	
38-0700 Copper rolling and drawing	3351	53-0100 Instruments to measure electricity	3625
38-0800 Aluminum rolling and drawing	3353-5	53-0200 Transformers	3612
38-0900 Nonferrous wire drawing and drawing, n.e.c.	3354	53-0300 Switchgear and switchboard apparatus	3613
38-1000 Nonferrous wire drawing and drawing, n.e.c.	3355	53-0400 Motors and generators	3611
38-1100 Aluminum casting	3357	53-0500 Industrial controls	3622
38-1200 Brass, bronze, and copper castings	3362	53-0600 Welding apparatus, electric	3623
38-1300 Nonferrous castings, n.e.c.	3369	53-0700 Carbon and graphite products	3624
38-1400 Nonferrous forgings	3463	53-0800 Electrical industrial apparatus, n.e.c.	3629
39 Metal containers		54 Household appliances	
39-0100 Metal cans	3411	54-0100 Household cooking equipment	3631
39-0200 Metal barrels, drums, and tanks	3412	54-0200 Household refrigerators and freezers	3632
40 Housing, plumbing, and fabricated structural metal products		54-0300 Household laundry equipment	3633
40-0100 Metal sanitary ware	3431	54-0400 Electric housewares and fans	3634
40-0200 Plumbing, list and fittings, and trim	3432	54-0500 Household vacuum cleaners	3635
40-0300 Heating equipment, except electric	3433	54-0600 Sewing machines	3636
40-0400 Fabricated structural metal	3441	54-0700 Household appliances, n.e.c.	3639
40-0500 Metal doors, sash, and trim	3442	55 Electric lighting and wiring equipment	
40-0600 Fabricated plate work, boiler shops	3443	55-0100 Electric lamps	3641
40-0700 Sheet metal work	3444	55-0200 Lighting fixtures and equipment	3643-4
40-0800 Architectural metal work	3446	55-0300 Wiring devices	3643-4
40-0900 Prefabricated metal buildings	3448	56 Radio, TV, and communication equipment	
40-0902 Miscellaneous metal work	3449	56-0100 Radio and TV receiving sets	3651
41 Screw machine products and stampings		56-0200 Phonograph records and tape	3652
41-0100 Screw machine products and bolts, nuts, rivets, and washers	345	56-0300 Telephone and telegraph apparatus	3661
41-0201 Automotive stampings	3465	56-0400 Radio and TV communication equipment	3662
41-0202 Crowns and closures	3466	57 Electronic components and accessories	
41-0203 Metal stampings, n.e.c.	3469	57-0100 Electron tubes	3671-3
42 Other fabricated metal products		57-0200 Semiconductors and related devices	3674
42-0100 Cutlery	3471	57-0300 Electronic components, n.e.c.	3675-9
42-0201 Hand and edge tool, n.e.c.	3472	58 Miscellaneous electrical machinery, equipment, and supplies	
42-0202 Hand saws and saw blades	3475	58-0100 Storage batteries	3691
42-0300 Hardware, n.e.c.	3479	58-0200 Primary batteries, dry and wet	3692
42-0401 Plating and polishing	3471	58-0300 X-ray apparatus and tubes	3693
42-0402 Metal coating and allied services	3473	58-0400 Engine electrical equipment	3694
42-0500 Miscellaneous fabricated wire products	3493-6	58-0500 Electrical equipment, n.e.c.	3699
42-0700 Steel springs, except wire	3493	59 Motor vehicles and equipment	
42-0800 Pipe, valves, and pipe fittings	3494, 3498	59-0100 Truck and bus bodies	3713
42-0900 Metal foil and leaf	3497	59-0200 Truck trailers	3713
42-1100 Fabricated metal products, n.e.c.	3499	59-0301 Motor vehicles	3711
		59-0302 Motor vehicle parts and accessories	3714
43 Engines and turbines		60 Aircraft and parts	
43-0100 Steam engines and turbines	3511	60-0100 Aircraft	3721
43-0200 Internal combustion engines, n.e.c.	3519	60-0200 Aircraft and missile engines and engine parts	3721, 3744
44 Farm and garden machinery		60-0400 Aircraft and missile equipment, n.e.c.	3728, 3769
44-0100 Farm machinery and equipment	3523	61 Other transportation equipment	
44-0200 Lawn and garden equipment	3524	61-0100 Ship building and repairing	3731
45 Construction and mining machinery		61-0200 Boat building and repairing	3732
45-0100 Construction machinery and equipment	3531	61-0300 Railroad equipment	374
45-0200 Mining machinery, except shuffler	3532	61-0400 Motorcycles, bicycles, and parts	375
45-0300 Shuffler machinery	3533	61-0501 Travel trailers and campers	3732
46 Materials handling machinery and equipment		61-0602 Mobile homes	2431
46-0100 Elevators and moving stairways	3534	61-0700 Transportation equipment, n.e.c.	3799
46-0200 Conveyors and conveying equipment	3535	62 Professional, scientific, and controlling instruments and supplies	
46-0300 Hoists, cranes, and monorails	3536	62-0100 Engineering and scientific instruments	3411
46-0400 Industrial trucks and tractors	3537	62-0200 Mechanical measuring devices	3423-4, 3829
47 Metalworking machinery and equipment		62-0300 Automatic temperature controls	3425
47-0100 Machine tools, metal cutting types	3541	62-0400 Surgical and medical instruments	3441
47-0200 Machine tools, metal forming types	3542-5	62-0500 Surgical appliances and supplies	3442
47-0300 Special dies and tools and machine tool accessories	3544-5	62-0600 Dental equipment and supplies	3443
47-0401 Power driven hand tools	3546	62-0700 Watches, clocks, and parts	347
47-0402 Rolling mill machinery	3547	63 Optical, ophthalmic, and photographic equipment and supplies	
47-0403 Metalworking machinery, n.e.c.	3549	63-0100 Optical instruments and lenses	353
48 Special industry machinery and equipment		63-0200 Ophthalmic goods	353
48-0100 Food products machinery	3551	63-0300 Photographic equipment and supplies	356
48-0200 Textile machinery	3552	64 Miscellaneous manufacturing	
48-0300 Woodworking machinery	3553	64-0101 Jewelry, precious metal, and lapidary work	3711
48-0400 Paper industries machinery	3554	64-0102 Jewellers' machinery and lapidary work	3715
48-0500 Printing trades machinery	3555	64-0104 Clockwork and related work	3714
48-0600 Special industry machinery, n.e.c.	3559	64-0105 Costume jewelry	3711
49 General industrial machinery and equipment		64-0106 Musical instruments	373
49-0100 Pumps and compressors	3561, 3563	64-0201 Farm, truck, and other vehicles	3744
49-0200 Blaw and power units	3562	64-0302 Dolls	3742
49-0301 Blowers and fans	3564		
49-0400 Industrial patterns	3565		
49-0500 Power transmission equipment	3566, 3568		
49-0600 Industrial cranes and hoists	3567		
49-0700 General industrial machinery, n.e.c.	3569		

See footnote at end of Appendix I.

(Continued)

Table A-3. (Concluded)

Industry Classification of the 1972 Input-Output Tables¹—Continued

Industry number and title	Related Census-SIC codes (1972 edition)	Industry number and title	Related Census-SIC codes (1972 edition)
44.0000 Sporting and athletic goods, n.e.c.	3349	77.0001 Educational services	82
44.0501 Pens and mechanical pencils	3351	77.0002 Nonprofit organizations	84, 96, 8922
44.0502 Lead pencils and art goods	3352	77.0003 Job training and related services	8331
44.0503 Marking devices	3353	77.0004 Child day care services	8331
44.0504 Carbon paper and inked ribbons	3355	77.0005 Residential care	8341
44.0600 Artificial trees and flowers	3362	77.0006 Social services, n.e.c.	8321, 8399
44.0701 Buttons	3363		
44.0702 Needles, pins, and fasteners	3364	GOVERNMENT ENTERPRISES	
44.0800 Brooms and brushes	3391	78.0000 Federal Government enterprises	4311
44.0900 Hard surface floor coverings	3396	78.0001 U.S. Postal Service	pt. 401
44.1000 Bural caskets and vaults	3395	78.0002 Federal electric utilities	pt. 413
44.1100 Signs and advertising displays	7293	78.0003 Commodity Credit Corporation	several
44.1200 Manufacturing industries, n.e.c.	3399 (excl. 3399-1)	78.0004 Other Federal Government enterprises	
TRANSPORTATION, COMMUNICATION, AND UTILITIES		79.0000 State and local government enterprises	
45.0000 Transportation and warehousing:		79.0001 Local government passenger transit	pt. 41
45.0100 Railroads and related services	40, 474, pt. 479	79.0002 State and local electric utilities	pt. 413
45.0200 Local, suburban, and interurban highway passenger transportation	41	79.0003 Other State and local government enterprises	several
45.0300 Motor freight transportation and warehousing	42, pt. 479		
45.0400 Water transportation	44	DUMMY AND SPECIAL INDUSTRIES	
45.0500 Air transportation	45	90.0000 Noncomparable imports	
45.0600 Pipe lines, except natural gas	46	90.0001 Noncomparable imports	
45.0700 Transportation services	47, excl. 474 and pt. 479	91.0000 Scrap, used, and secondhand goods	
46.0000 Communications, except radio and TV	48 (excl. 483)	91.0001 Scrap, used, and secondhand goods	
47.0000 Radio and TV broadcasting	483	92.0000 Government industry	
48.0000 Electric, gas, water, and sanitary services:		93.0000 Rest of the world industry	
48.0100 Electric services, utilities	491, pt. 493	93.0001 Household industry	
48.0200 Gas production and distribution, utilities	492, pt. 493	94.0000 Household industry	
48.0300 Water supply and sanitary services	494-7, pt. 494	95.0000 Inventory valuation adjustment	
WHOLESALE AND RETAIL TRADE *		95.0001 Inventory valuation adjustment	
49.0000 Wholesale and retail trade		VALUE ADDED AND FINAL DEMAND	
49.0100 Wholesale trade	50, 51 (excl. manufacturers' sales offices)	V.A. Value added, total	
49.0200 Retail trade	52-7, 59, 7306, 8042	56 Employee compensation	
FINANCE, INSURANCE, AND REAL ESTATE		59 Indirect business taxes	
70.0000 Finance and insurance:		90 Property-type income	
70.0100 Banking	60	91.0000 Personal consumption expenditures	
70.0200 Credit agencies	61, excl. pt. 613, 67	91.0001 Personal consumption expenditures	
70.0300 Security and commodity brokers	62	92.0000 Gross private domestic fixed investment	
70.0400 Insurance carriers	63	92.0001 Gross private domestic fixed investment	
70.0500 Insurance agents and brokers	64	93.0000 Change in business inventories	
71.0000 Real estate and rental		94.0000 Exports	
71.0100 Owner-occupied dwellings	not applicable	95.0000 Imports	
71.0200 Real estate	65-6, pt. 1531	96.0000 Federal Government purchases, national defense	
SERVICES		97.0000 Federal Government purchases, nondefense	
72.0000 Hotels and lodging, personal and repair services, except auto:		98.0000 State and local government purchases, education	
72.0100 Hotels and lodging places	70, excl. dining	99.0000 State and local government purchases, other	
72.0200 Personal and repair services, except auto repair and beauty and barber shops	72, excl. 723-4, 762-4, pt. 7699	99.0001 State and local government purchases, health, welfare, and sanitation	
72.0300 Beauty and barber shops	723-4	99.0002 State and local government purchases, safety	
73.0000 Business services		99.0003 State and local government purchases, other general government	
73.0100 Miscellaneous business services	732-9, excl. 7398, 7692, 7694, pt. 7699		
73.0200 Advertising	731	OTHER SYMBOLS	
73.0300 Miscellaneous professional services	51, 59, excl. 8922	O Output	
74.0000 Eating and drinking places	58, pt. 70	T.I.C. Total intermediate use	
75.0000 Automobile repair and services	75	T.F.D. Total final demand	
76.0000 Amusements		T.C.O. Total commodity output	
76.0100 Motion pictures	76		
76.0200 Amusement and recreation services	76		
77.0000 Health, educational, and social services and nonprofit organizations		Inputs	
77.0100 Doctors and dentists	801-3, 8041	T.I.I. Total intermediate inputs	
77.0200 Hospitals	80	V.A. Value added	
77.0300 Other medical and health services	804, 8041, 8042, 8043	T.I.O. Total industry output	

1. The industry classification is usually identical with that for the commodity which is the primary product of the industry. However, for some industries the primary product or a component thereof is the same as the primary product of another industry. In such cases, commodity output is reported with the industry most closely associated with the commodity, usually the largest producer.

2. Excluding government enterprises.

3. In the 1972 SIFT, government enterprise activities are generally classified with the similar private activity. In 1949, activities of enterprises are classified in groups 74 and 75 and the corresponding SIFTs are shown in SIFTs 74 and 75, and 76, and 77, which includes a number of SIFTs and several activities for which no comparable SIFT exists.

Table A-4. COMMODITIES WITH NO NONZERO COMMODITY--
COMMODITY COEFFICIENTS

Sector ID Number	Sector Name
1. 2.0701	Forest Products
2. 78.0200	Federal Electric Utilities
3. 78.0300	Commodity Credit Corporation
4. 79.0100	Local Government Passenger Transit
5. 79.0200	State and Local Electric Utilities
6. 80.0000	Noncomparable Imports
7. 81.0000	Scrap, Used, and Secondhand Goods
8. 82.0000	Government Industry
9. 83.0000	Rest of the World Industry
10. 84.0000	Household Industry
11. 85.0000	Inventory Valuation Adjustment

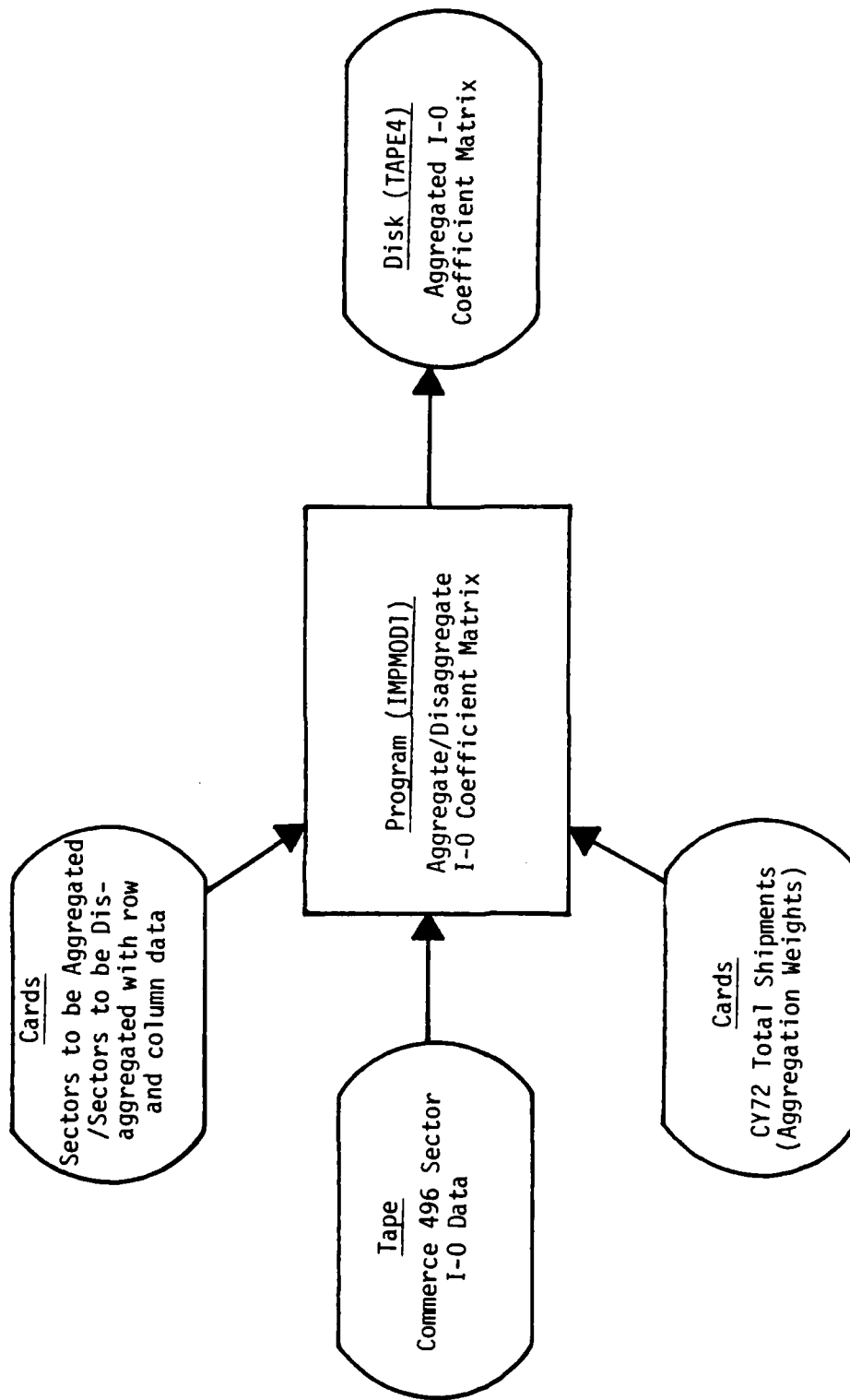


Figure A-2. PROGRAM IMPMOD1

C. PROGRAM IMPMOD2 - INVERT THE I-O COEFFICIENT MATRIX

The program IMPMOD2 accesses the coefficient matrix stored on Disk File TAPE4, forms the $I-A$ matrix, calculates its inverse, and stores that inverse on Disk File TAPE3 to be used by other programs in subsequent calculations.

The inverse is calculated using LU decomposition. The matrix $B = I-A$ is first decomposed using Gaussian elimination into the product of a lower triangular matrix, L , and an upper triangular matrix, U :

$$B = LU \quad \text{and} \quad B^{-1} = U^{-1}L^{-1}.$$

Once this is done, a representation of the basis inverse is immediate since the inverse of a triangular matrix is a simple rearrangement of the matrix itself. As an example

$$U^{-1} = \begin{bmatrix} u_{11} & u_{12} & u_{13} \\ 0 & u_{22} & u_{23} \\ 0 & 0 & u_{33} \end{bmatrix}^{-1} = \begin{bmatrix} 1/u_{11} & 0 & 0 \\ 0 & 1 & 0 \\ 0 & 0 & 1 \end{bmatrix} \begin{bmatrix} 1 & -u_{12}/u_{22} & 0 \\ 0 & 1/u_{22} & 0 \\ 0 & 0 & 1 \end{bmatrix} \begin{bmatrix} 1 & 0 & -u_{13}/u_{33} \\ 0 & 1 & -u_{23}/u_{33} \\ 0 & 0 & 1/u_{33} \end{bmatrix}$$

and likewise for L^{-1} . The representation of the inverse can now be written as the product of elementary column matrices E_t (often called eta vectors):

$$B^{-1} = \underbrace{E_t \dots E_2}_{U^{-1}} \underbrace{E_1}_{L^{-1}}$$

with

$$E_t = \begin{bmatrix} 1 & & & & & \\ & n_1 & & & & \\ & \cdot & \cdot & \cdot & \cdot & \\ & & \cdot & \cdot & \cdot & \\ & & & n_p & & \\ & \cdot & & \cdot & & \\ \cdot & & & & & \\ & \cdot & & & & \\ & n_m & & & & 1 \end{bmatrix}$$

It is these eta vectors which are stored on the Disk File TAPE3. By doing so, much space is saved as some of the sparsity in the original matrix is retained by this representation of the inverse. When A was aggregated to 250 commodities, I-A had 22,459 nonzero elements. In this case the eta vector representation of the inverse had 43,766 nonzero elements, whereas the full inverse would require close to 62,500 nonzero elements. Figure A-3 displays the inputs and outputs of program IMPMOD2.

D. PROGRAM IMPMOD3

Program IMPMOD3 calculates and plots the technology network implicit in the input-output table. Particularly for defense items, it is important to see which commodities are most important in producing the final item and when in the production process they are required. The network plots are twenty commodities wide, due to the limited width of the graph paper. At each tier those twenty paths are followed which have the largest dollar flow. For commodity 1 the largest dollar flow path, P, through six tiers is:

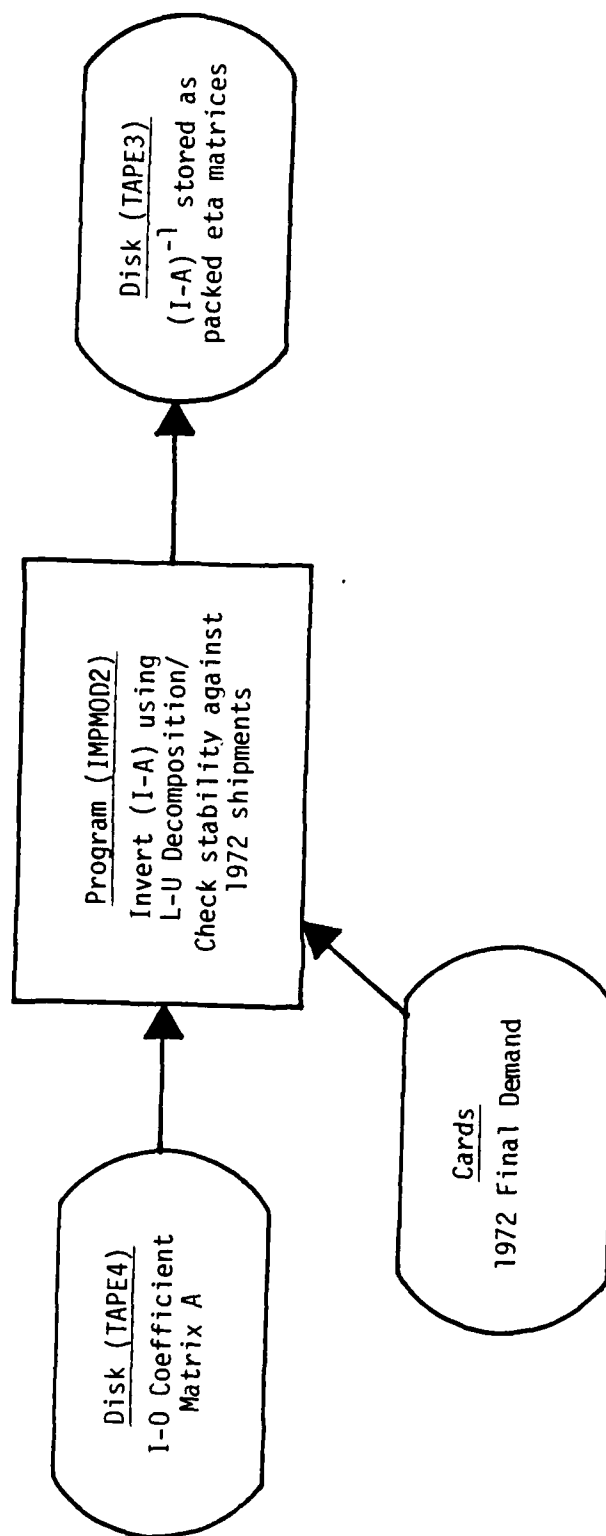


Figure A-3. PROGRAM IMPMOD2

$$\begin{aligned} \text{largest dollar flow path} = & \max_{\text{all } P=(i_1, i_2, \dots, i_6)} \prod_{k=2}^6 a_{i_k i_{k-1}} \\ & \text{s.t. } i_1=1 \end{aligned}$$

Figure A-4 displays the inputs and outputs of IMPMOD3.

E. PROGRAM IMPMOD4--TIME-PHASED REQUIREMENTS FOR DEFENSE PURCHASES

Program IMPMOD4 calculates time-phased commodity requirements for a given pattern of defense purchases and stores them on Disk File TAPE2 to be used by IMPMOD5. In a static input-output model for a final demand vector, F , total direct and indirect requirements represented by X can be calculated as follows:

$$\begin{aligned} X &= (I-A)^{-1}F \\ &= \begin{matrix} F & + & AF & + & A^2F & + & A^3F & + & \dots \end{matrix} \\ &\quad \begin{matrix} \uparrow & & \uparrow & & \uparrow & & \uparrow \\ \text{direct} & \text{1st} & \text{2nd} & \text{3rd} \\ \text{req.} & \text{tier} & \text{tier} & \text{tier} \\ & \text{req.} & \text{req.} & \text{req.} \end{matrix} \end{aligned}$$

As all commodities have positive value-added, the infinite series converges. IMPMOD4 starts with direct requirements and works through the lower tiers by first computing the indirect requirements at that tier and then time-lagging them by the amount of that commodity's process time.

Let p_1 = process time of commodity 1, and
 x_1^t = total direct and indirect requirements at time t for commodity 1;

then the recursion used in calculating x_1^t is

$$x_1^t = \sum_{\substack{\text{all} \\ \text{commodities} \\ j}} \sum_{\substack{\text{all time} \\ \text{periods } s \\ \text{s.t. } s+p_1=t}} x_j^s a_{1j} + \begin{pmatrix} f_1 \\ if \\ p_1=t \end{pmatrix} .$$

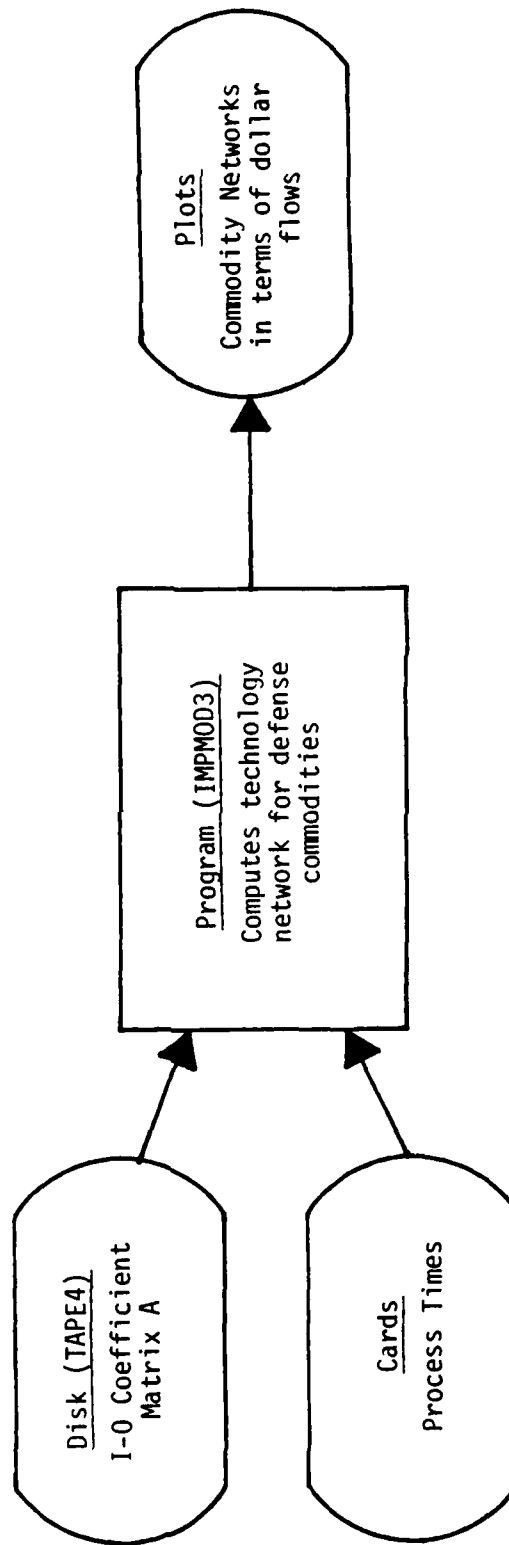


Figure A-4. PROGRAM IMPMOD3

Letting NTIME be the time horizon,

$$\text{total requirements} = X_1 = \sum_{t=1}^{\text{NTIME}} x_1^t$$

To estimate how much of total requirements has been captured in this time-phasing process, $\bar{X} = (I-A)^{-1}F$ is calculated using TAPE3. X should equal \bar{X} if NTIME is infinity, otherwise X will be less than \bar{X} for finite NTIME. X_1/\bar{X}_1 is displayed for each commodity i . Figure A-5 displays the inputs and outputs of IMPMOD5.

F. PROGRAM IMPMOD5 - TOTAL REQUIREMENTS MATCHED AGAINST CAPACITY

Program IMPMOD5 plots requirements over the time interval FY81 to FY90 for each commodity. Major inputs are the increased defense expenditures in millions of dollars and the period of time over which end item deliveries are desired. Outputs are the following four curves:

- estimated non-defense consumption,
- estimated total requirements due to defense FYDP expenditures,
- estimated total requirements due to the assumed surge in defense spending, and
- estimated U.S. production capacity.

Figure A-6 shows the inputs and outputs for IMPMOD5.

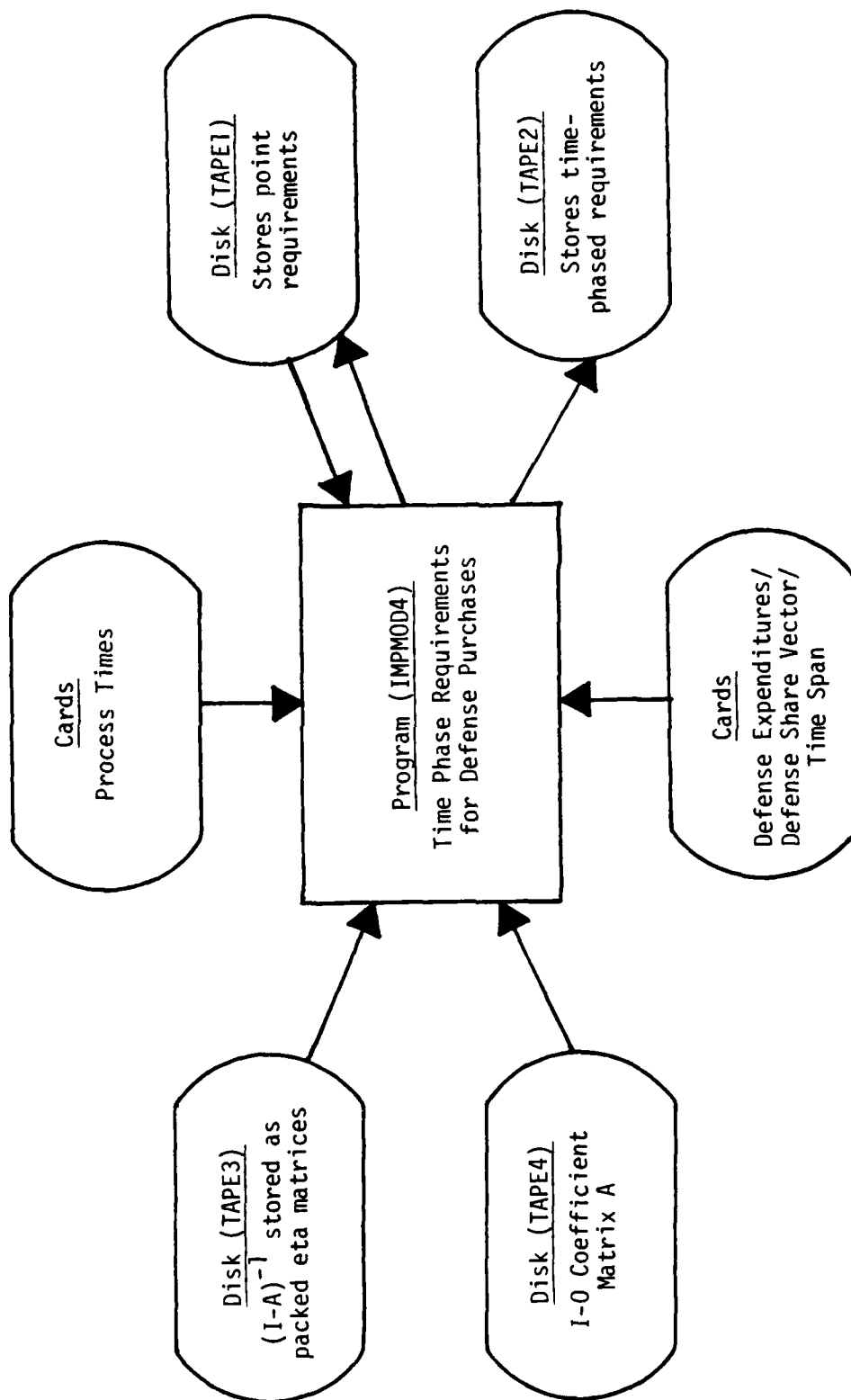


Figure A-5. PROGRAM IMPMOD4

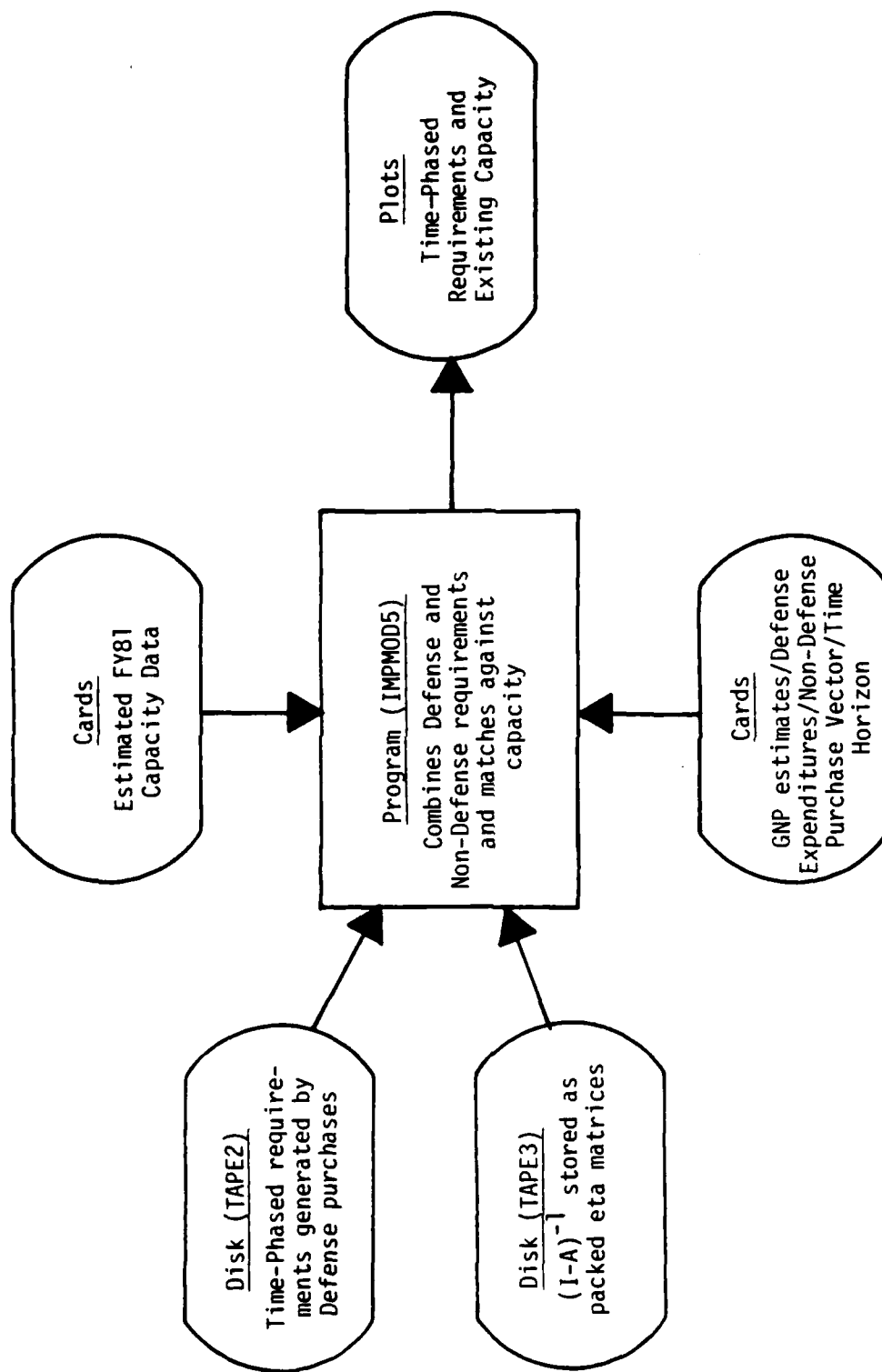


Figure A-6. PROGRAM IMPMOD5

APPENDIX B

CRITICAL PATH NETWORKS FOR MAJOR
DEFENSE COMMODITIES

CRITICAL PATH NETWORKS FOR MAJOR DEFENSE COMMODITIES

This appendix presents critical path networks for eight commodities which include the major weapons and components purchased by DoD. For each item, six columns of requirements are shown. The first column displays the direct requirements (per dollar of sales) of the 20 most significant commodities required in producing the end item. Subsequent columns contain the indirect requirements of successive industrial tiers. Again, the 20 commodities with the largest (dollar) requirements for each stage of production are shown.

The most important supplier commodity appears in the lowest row of each tier. As one moves up the column, the significance of the commodity diminishes. Each box contains three numbers. The number in the upper left-hand corner is the value of the supplied commodity required per dollar of sales of the produced commodity. The number in the upper right-hand corner is the value-added coefficient for the commodity. This represents the fraction of the costs of producing the supplied commodity which is not spent on other material requirements. The number in the lower right-hand corner is the fraction of requirements for the production of the supplied commodity not accounted for in the subsequent production tier.

These charts may be used to (1) determine the most important lower-tier industries associated with each class of weapon system and (2) to determine the interrelationships between purchaser and supplier industries. The lines connecting the boxes assist the latter process by identifying direct relationships among the various subtiers.

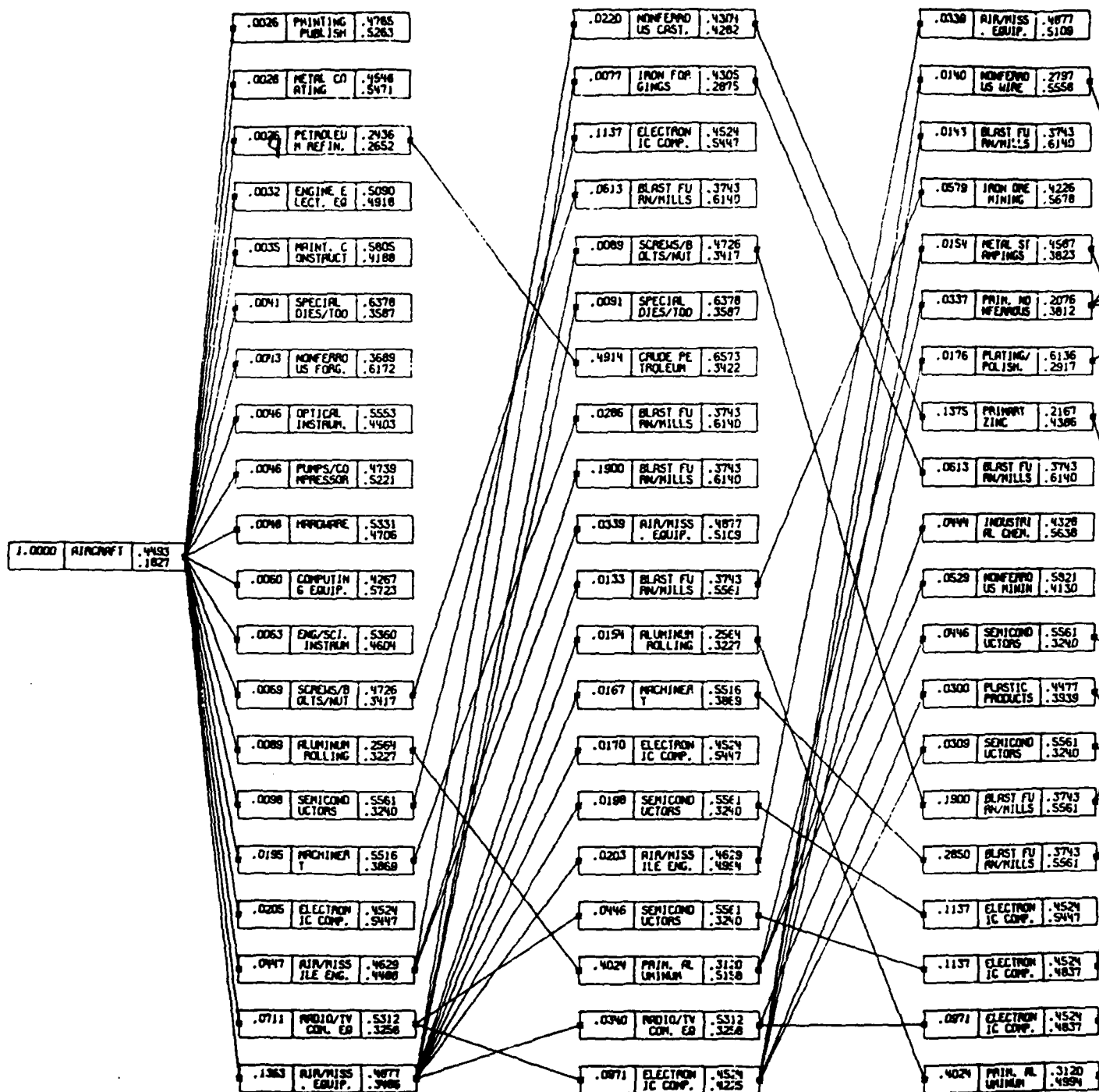
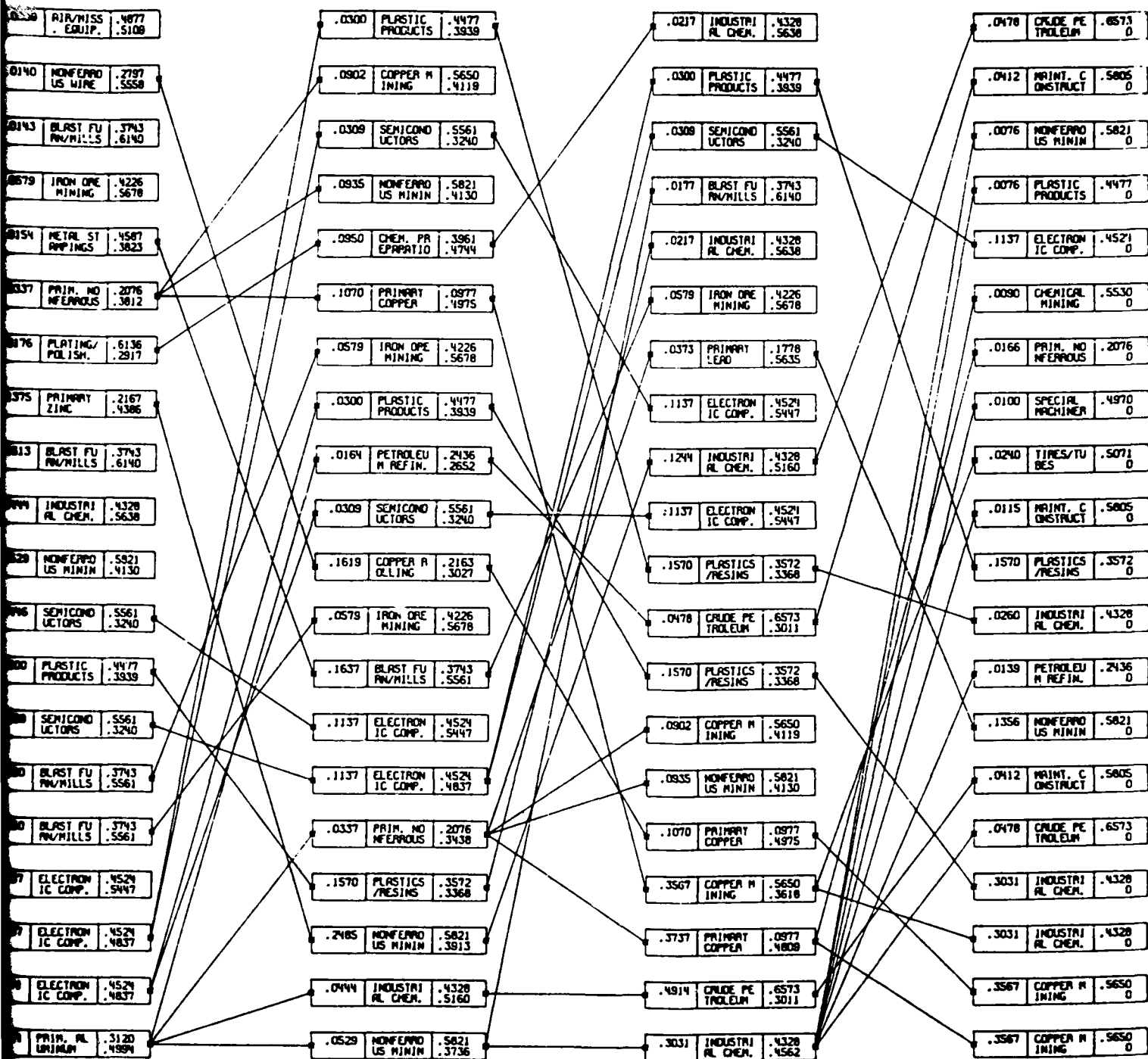


Figure B-1. CRITICAL PATH NETWORK FOR AIRCRAFT



ATH NETWORK FOR AIRCRAFT PRODUCTION

B-3/B-4

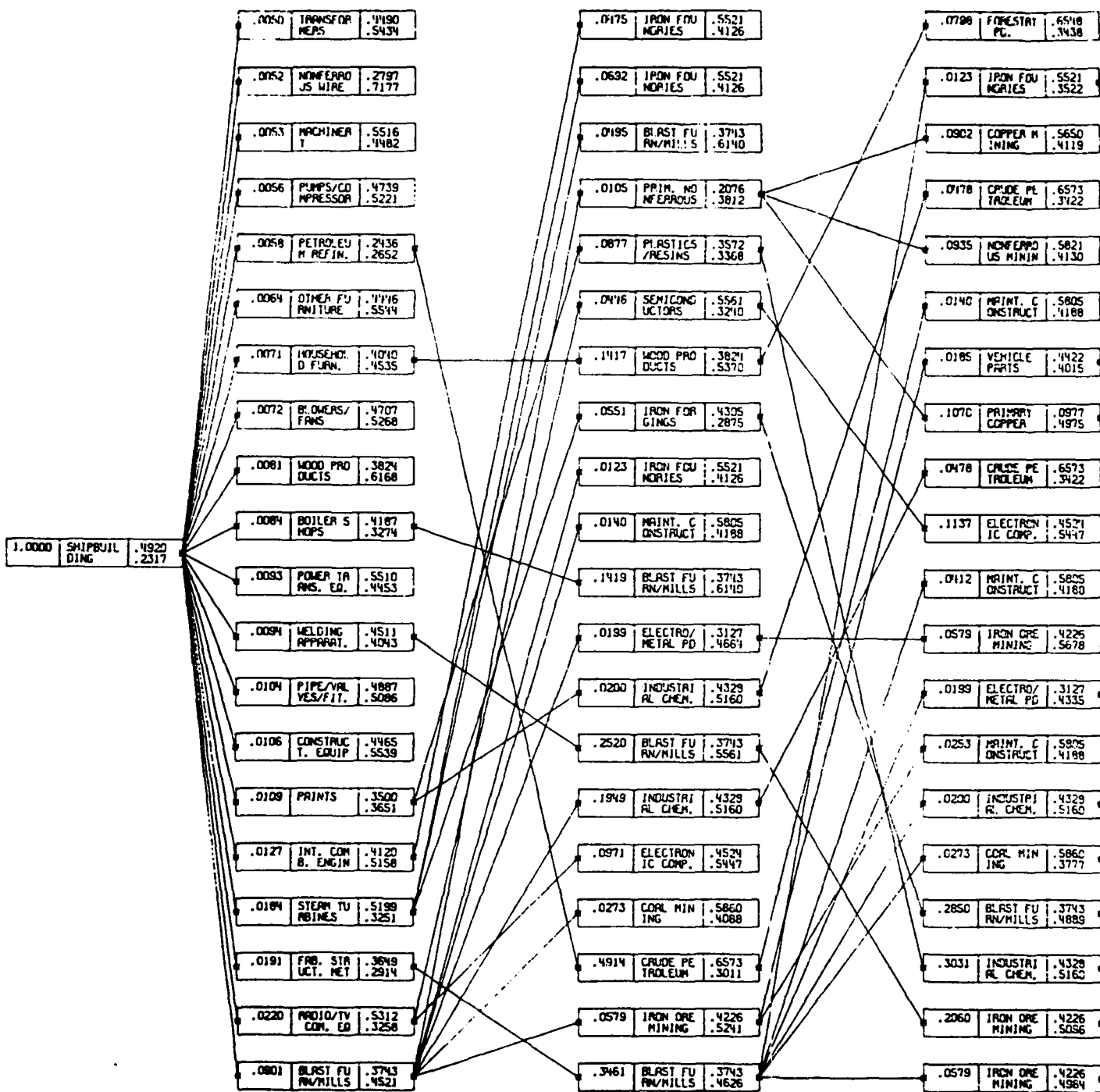
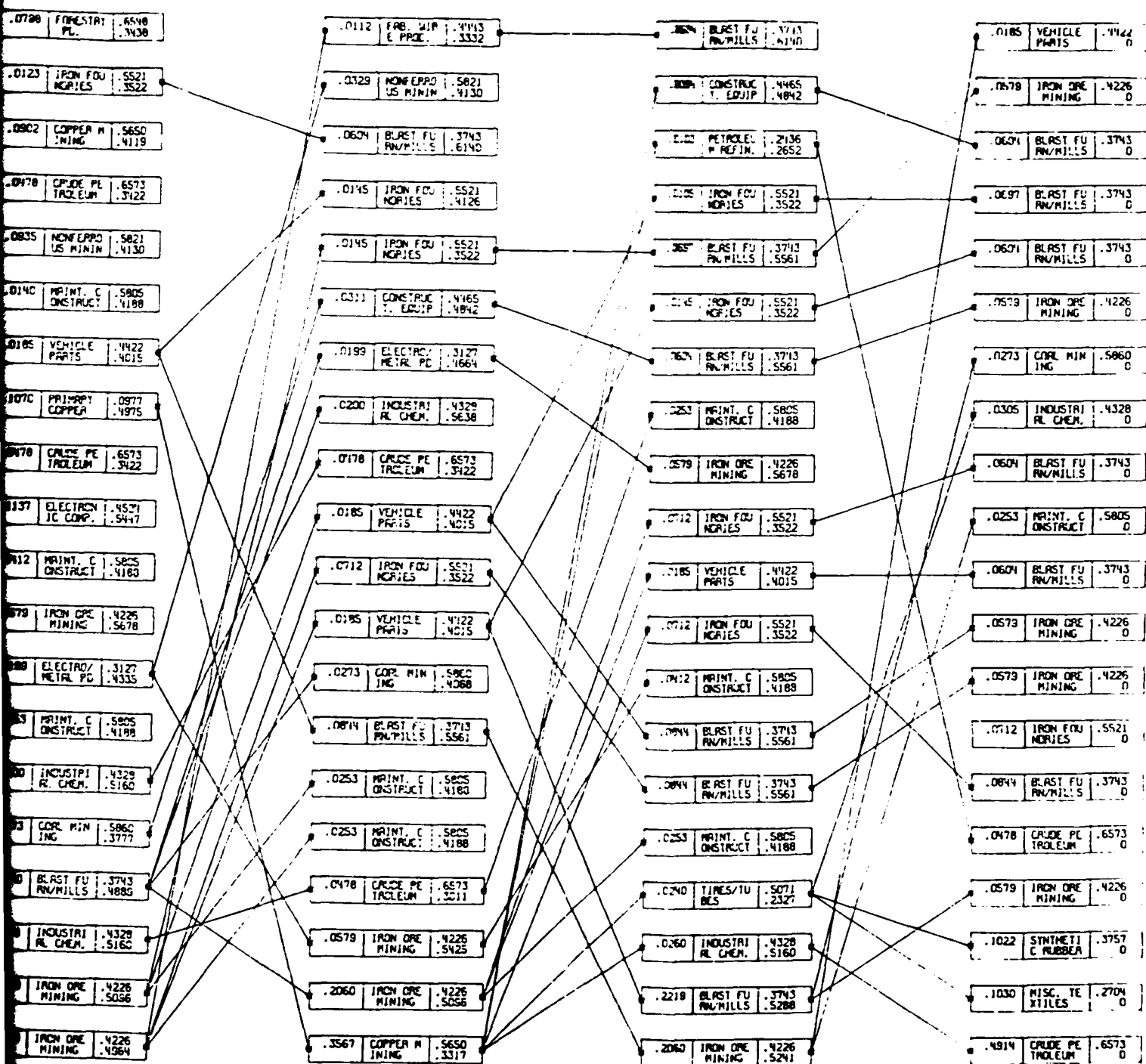


Figure B-2. CRITICAL PATH NETWORK FOR SHIPBUILDING



PATH NETWORK FOR SHIP PRODUCTION

Page 1/1

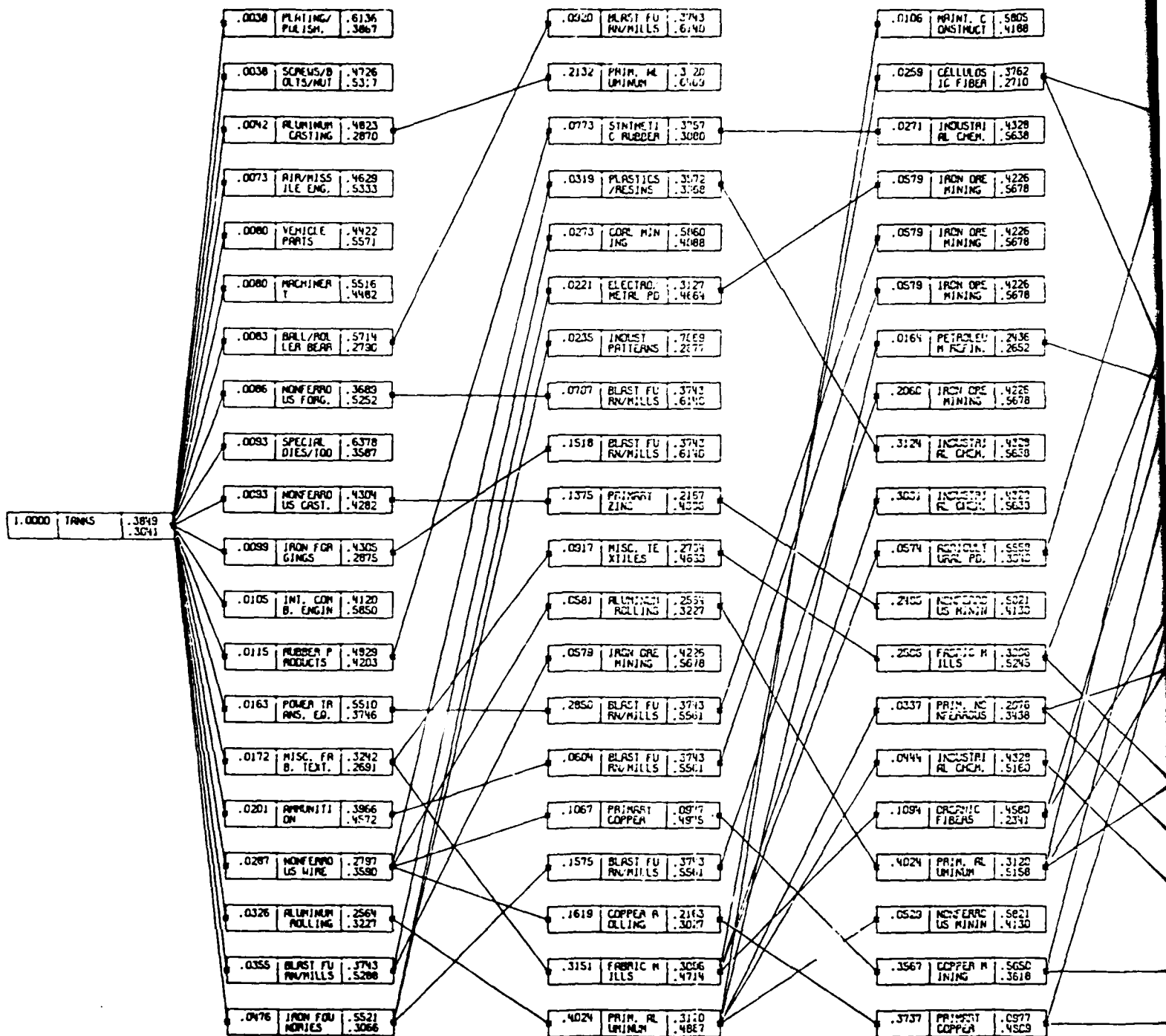
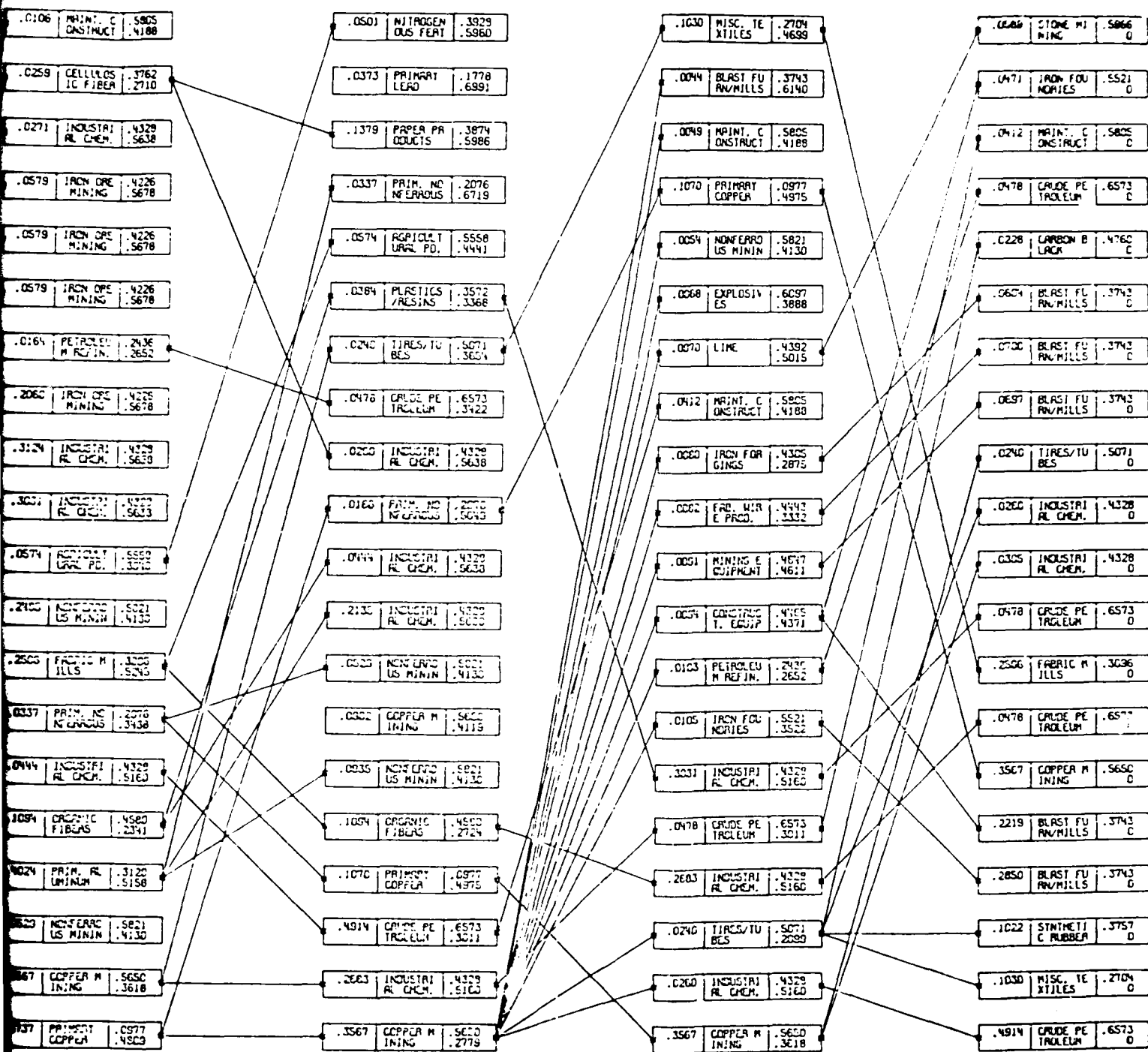


Figure B-3. CRITICAL PATH NETWORK FOR TANK



PATH NETWORK FOR TANK PRODUCTION

P-7/H-2

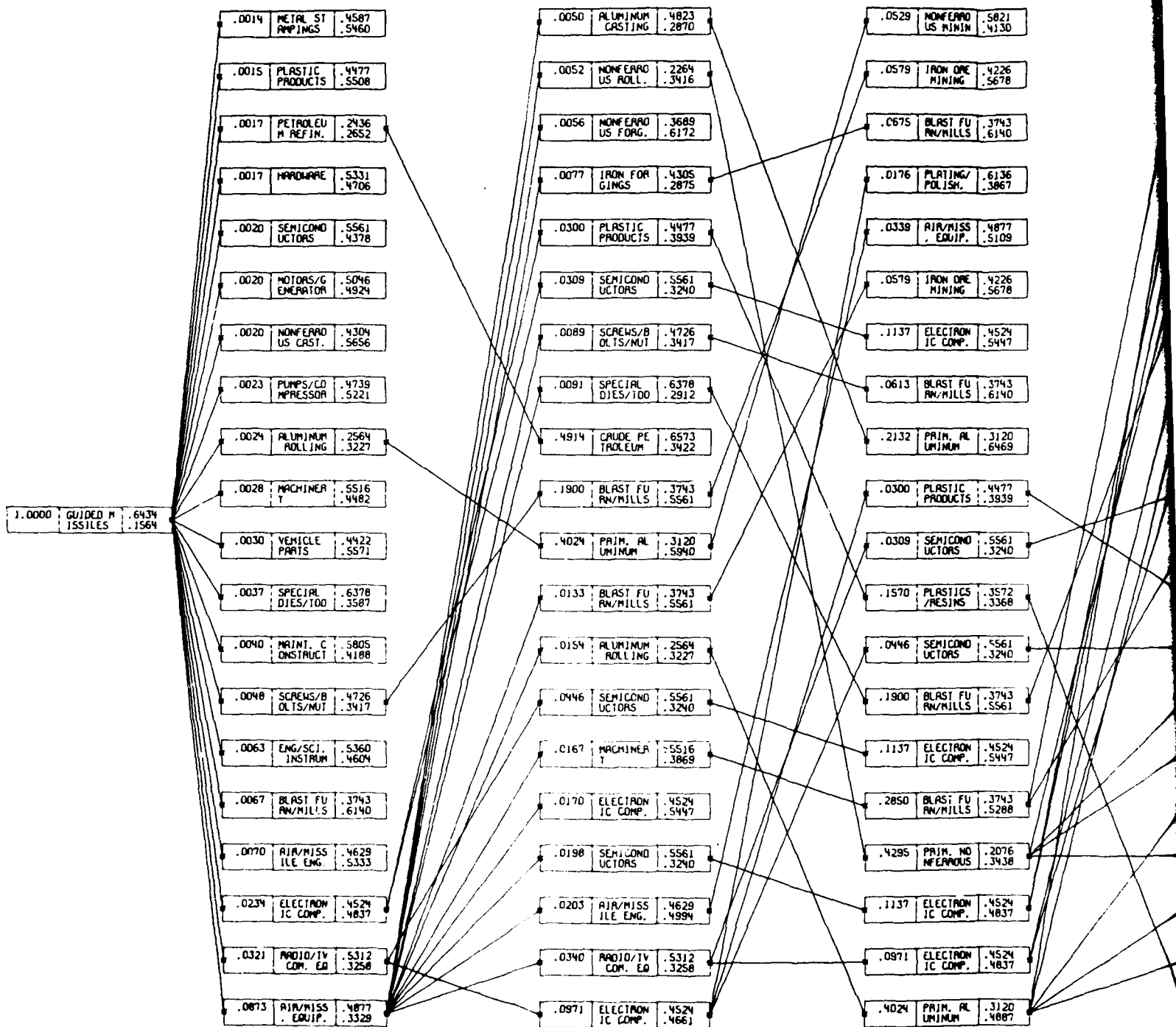


Figure B-4. CRITICAL PATH NETWORK FOR GUIDED MISSILE

3561	COOPER M	5650
3562	COOPER M	5650
3563	COOPER M	5650
3564	COOPER M	5650
3565	COOPER M	5650
3566	COOPER M	5650
3567	COOPER M	5650
3568	COOPER M	5650
3569	COOPER M	5650
3570	COOPER M	5650
3571	COOPER M	5650
3572	COOPER M	5650
3573	COOPER M	5650
3574	COOPER M	5650
3575	COOPER M	5650
3576	COOPER M	5650
3577	COOPER M	5650
3578	COOPER M	5650
3579	COOPER M	5650
3580	COOPER M	5650
3581	COOPER M	5650
3582	COOPER M	5650
3583	COOPER M	5650
3584	COOPER M	5650
3585	COOPER M	5650
3586	COOPER M	5650
3587	COOPER M	5650
3588	COOPER M	5650
3589	COOPER M	5650
3590	COOPER M	5650
3591	COOPER M	5650
3592	COOPER M	5650
3593	COOPER M	5650
3594	COOPER M	5650
3595	COOPER M	5650
3596	COOPER M	5650
3597	COOPER M	5650
3598	COOPER M	5650
3599	COOPER M	5650
3600	COOPER M	5650

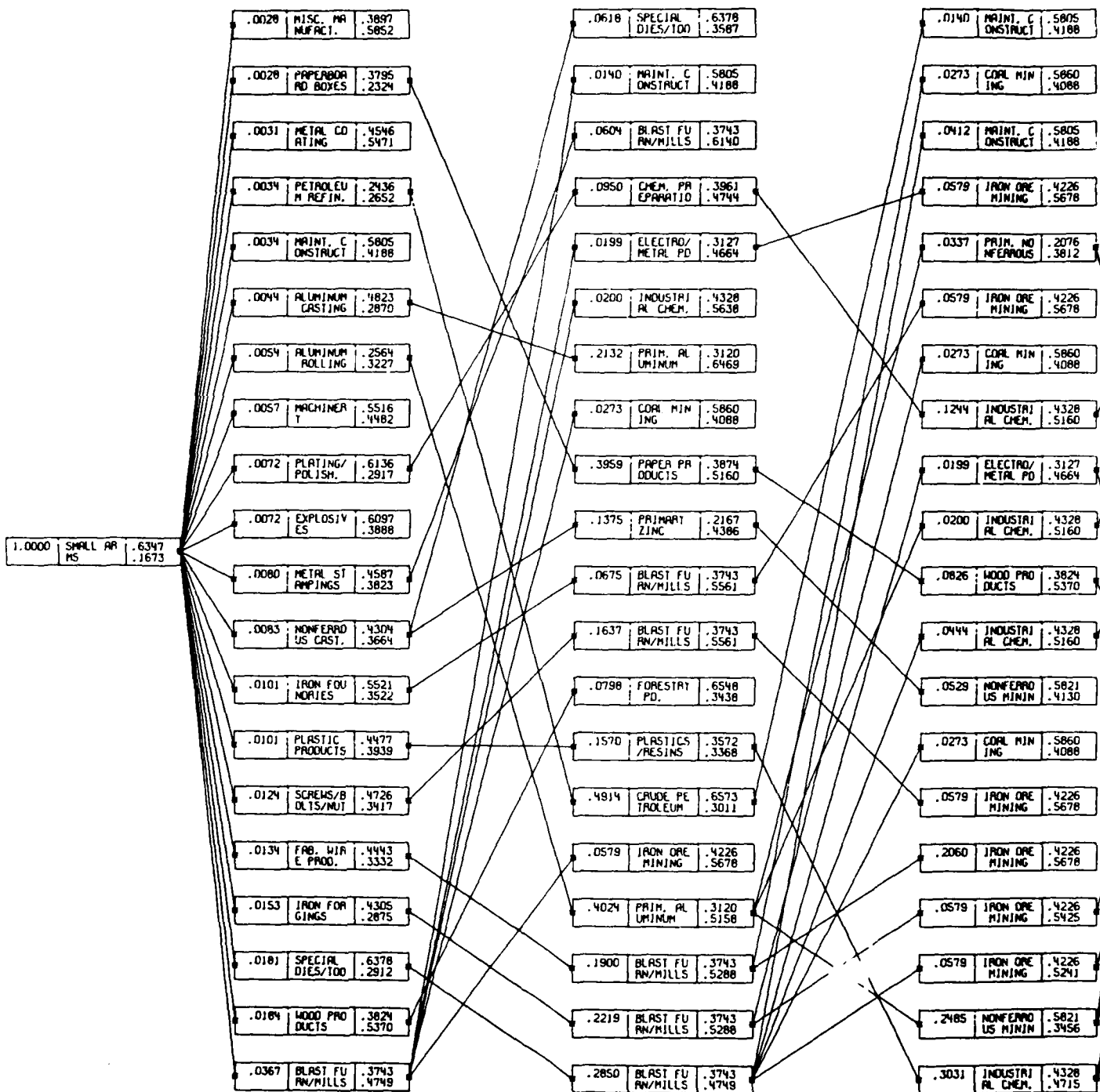


Figure 8-5. CRITICAL PATH NETWORK FOR S

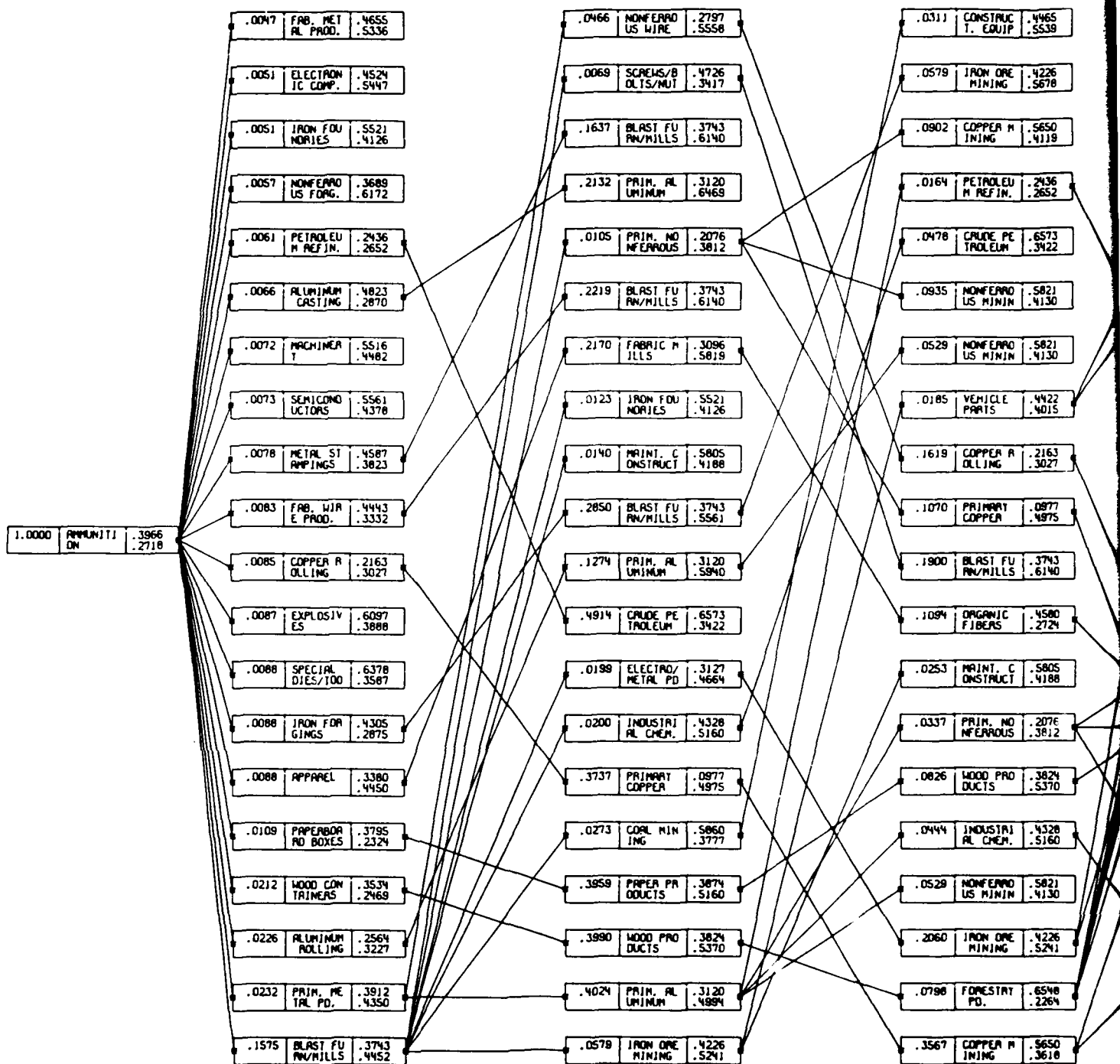
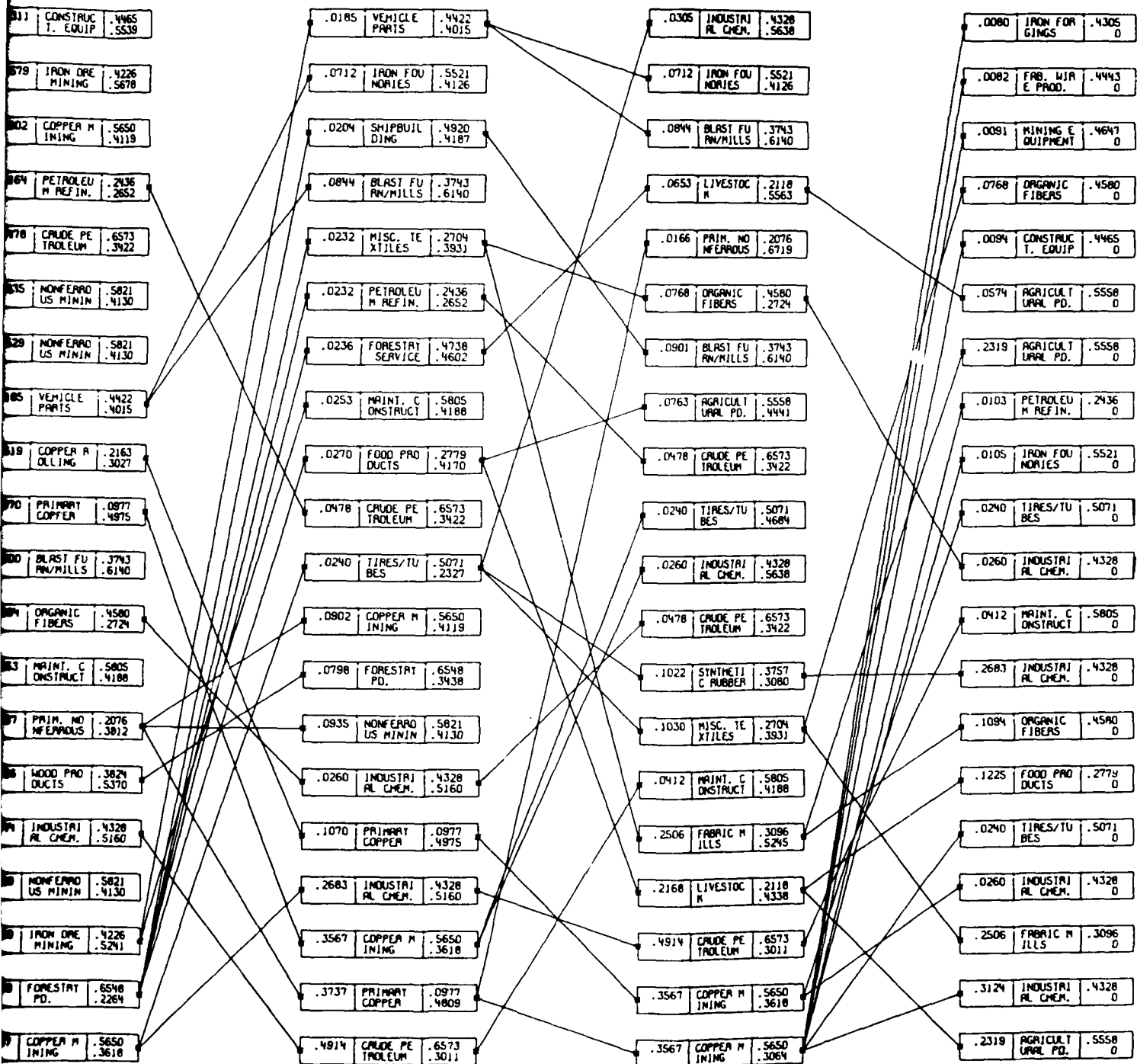


Figure B-6. CRITICAL PATH NETWORK FOR I



TH NETWORK FOR AMMUNITION PRODUCTION

1-12/15-14

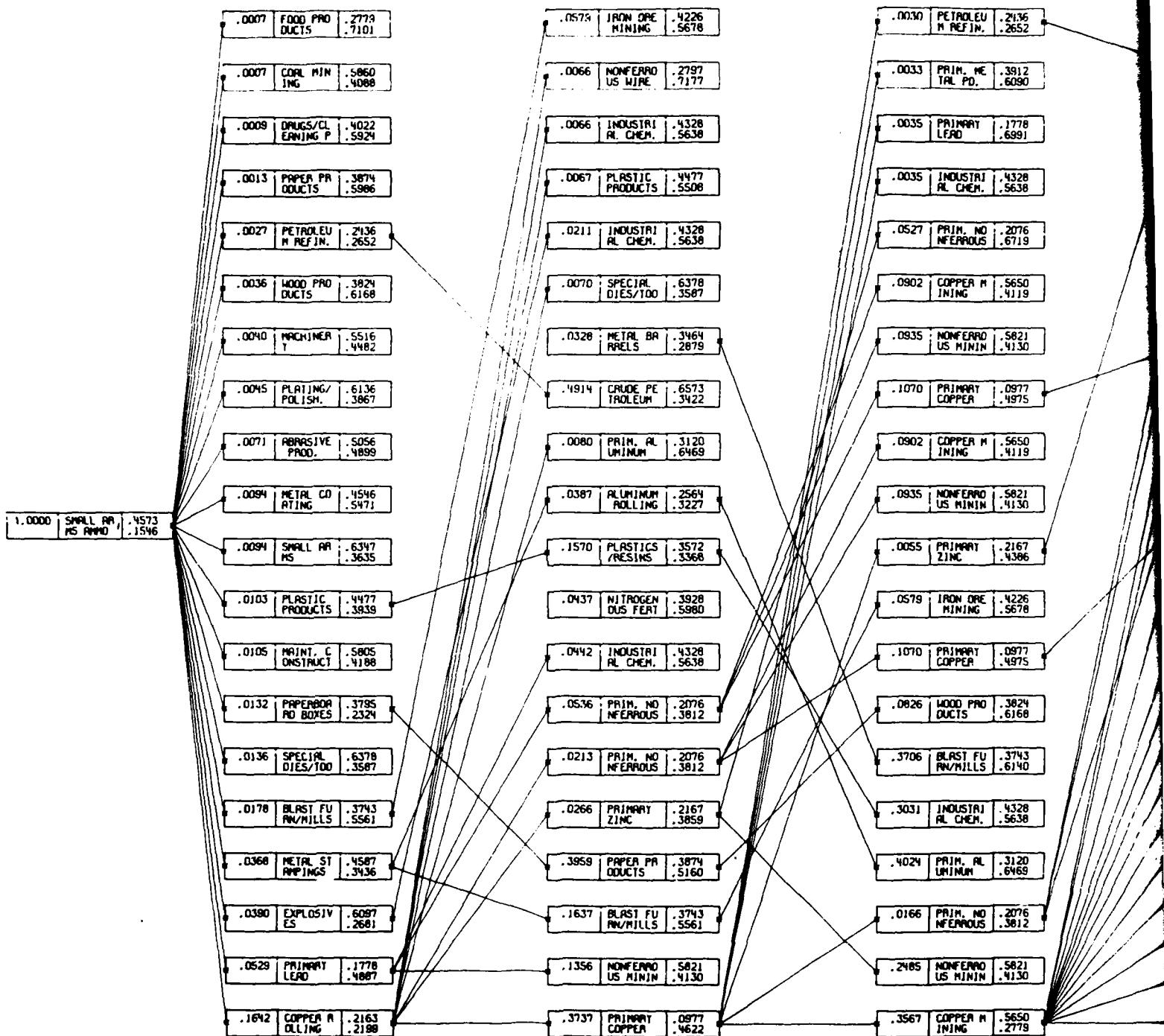


Figure B-7. CRITICAL PATH NETWORK FOR THE PI SMALL ARMS AMMUNITION

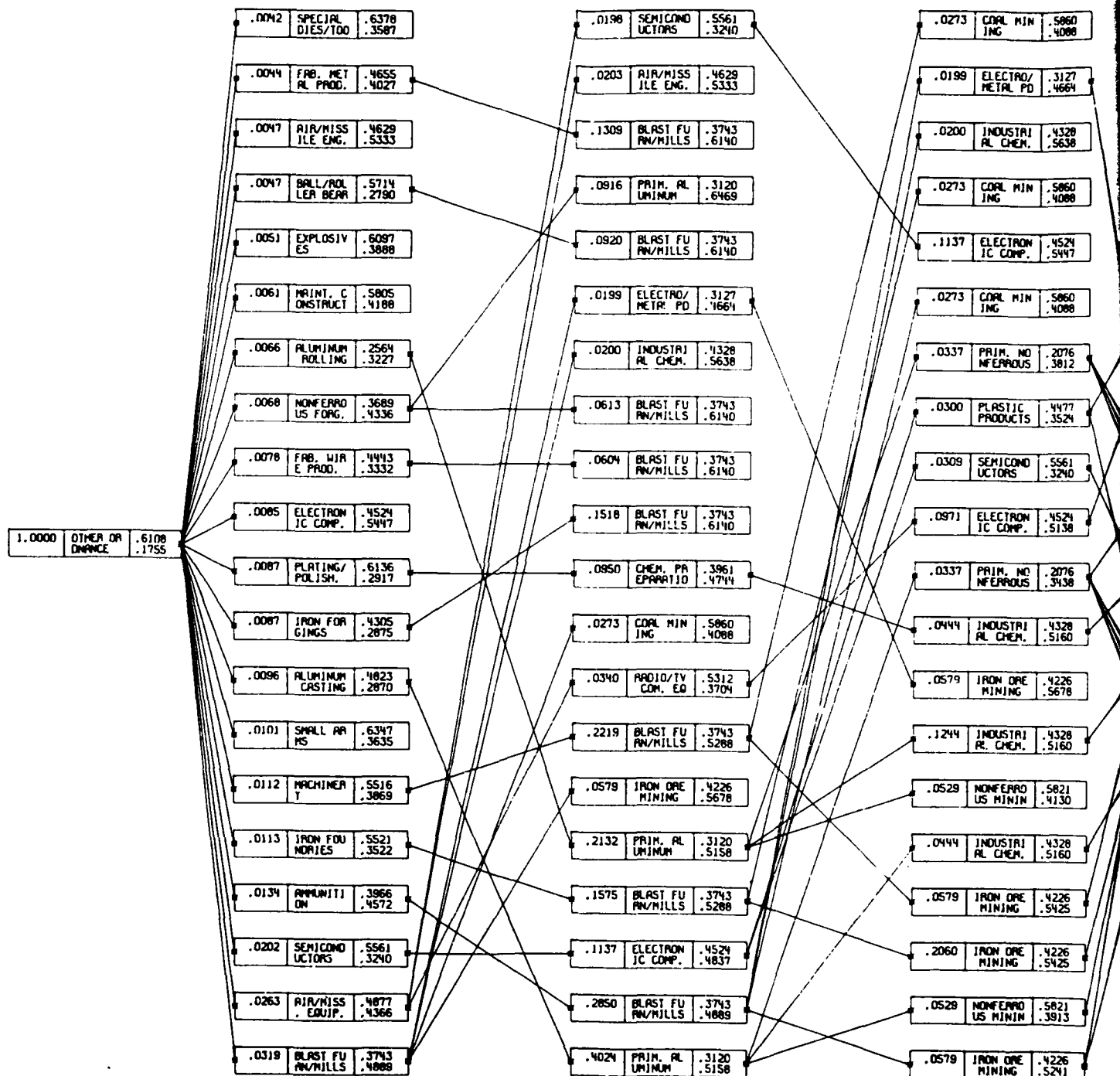


Figure B-8. CRITICAL PATH NETWORK
OTHER ORDNANCE

APPENDIX C

ALTERNATIVE TIME-PHASING FOR SELECTED INDUSTRIAL
AND DEFENSE COMMODITIES

ALTERNATIVE TIME-PHASING FOR SELECTED INDUSTRIAL AND DEFENSE COMMODITIES

For 24 industrial and defense commodities, this Appendix displays time-phased requirements for a 50 percent surge in defense spending with end-item deliveries spread over one year, three years, and five years. Also shown are requirements for a 200 percent surge in defense spending with end-item deliveries spread over five years. The 50 percent surge runs assume that defense spending is increased by 50 percent above FY 1986 levels for three years resulting in additional expenditures of \$360 billion (1981 dollars). The 200 percent surge results in additional expenditures of \$1,440 billion (1981 dollars) over five years.

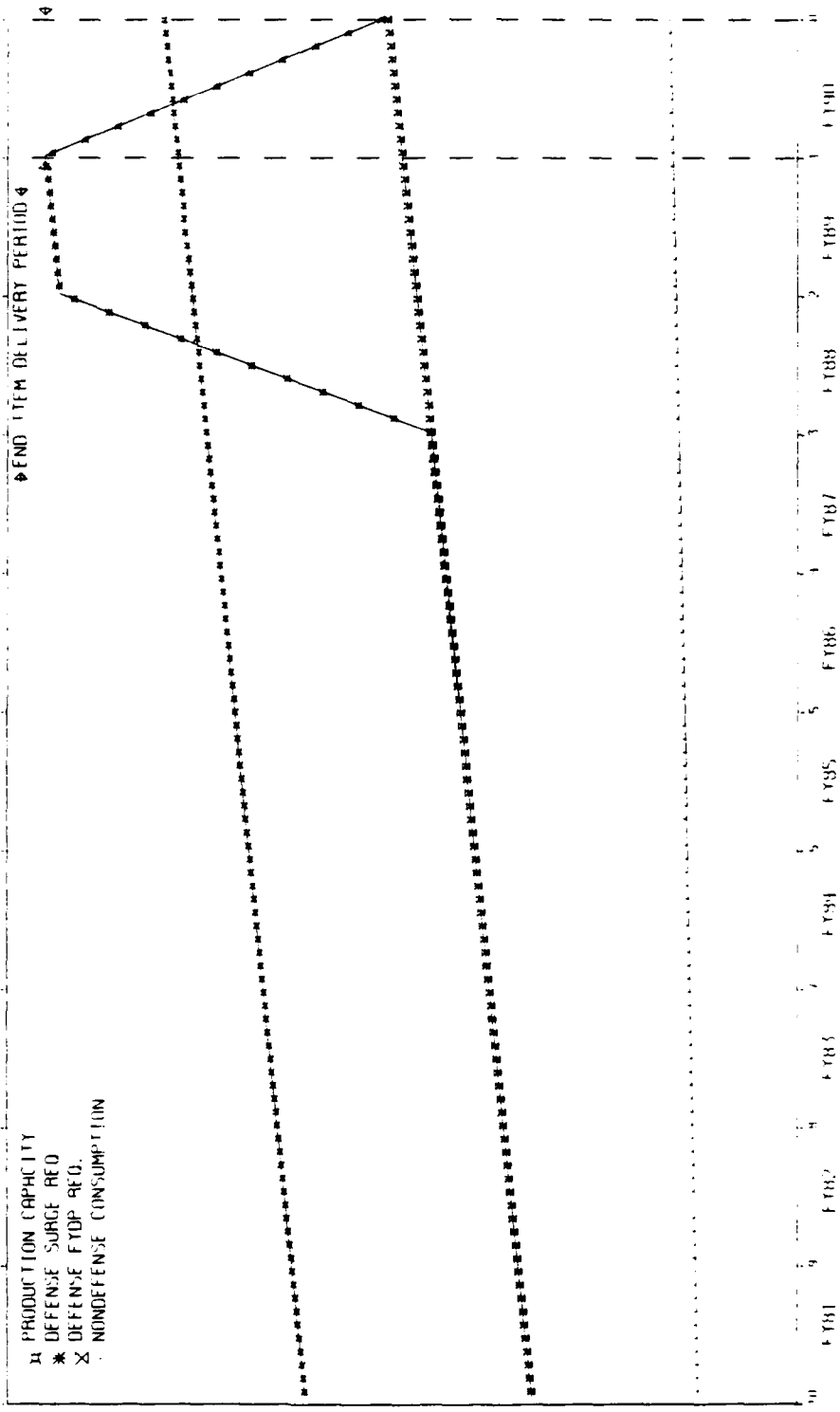
Table C-1 lists the 24 selected commodities. The selected commodities include those 13 where a 50 percent surge caused requirements to exceed estimated capacity. The remaining 11 commodities were selected to ensure at least one commodity from each major product grouping was included as well as additional commodities in the key areas of Military End Items and Primary Metal Manufacturing.

Table C-1. SELECTED INDUSTRIAL AND DEFENSE-ORIENTED
COMMODITIES

<u>Seq. No.</u>	<u>Military End Items</u>	
	<u>ID. No.</u>	<u>Commodity Name</u>
1	61.0100	Shipbuilding
2	13.0300	Tanks
3	13.0100	Guided Missiles
4	13.0200	Ammunition
5	13.0600	Small Arms Ammo
6	13.0700	Other Ordnance
<u>Transportation Equipment</u>		
7	60.0200	Air/Missile Eng.
8	60.0400	Air/Miss. Equip.
<u>Machinery</u>		
9	56.0400	Radio/TV Com. Eq.
10	57.0100	Electron Tubes
11	57.0200	Semiconductors
<u>Fabricated Metal Products</u>		
12	42.0401	Plating/Polish
<u>Primary Metal Manufacturing</u>		
13	37.0101	Blast Furn/Mills
14	37.0402	Prim. Metal Pd.
15	38.0100	Primary Copper
16	38.0200	Primary Lead
17	38.0300	Primary Zinc
18	38.0400	Prim. Aluminum
19	38.0800	Aluminum Rolling
20	38.1100	Aluminum Casting
21	38.1300	Nonferrous Cast.
22	38.1400	Nonferrous Forg.
<u>Other Manufacturing</u>		
23	62.0100	Eng/Sci. Instrum.
24	27.0403	Explosives

SHIPBUILDING 61,000

DEFENSE SURGE, OF 500 BILLION DOLLARS, WITH DELIVERY SPREAD OVER 52 WEEKS



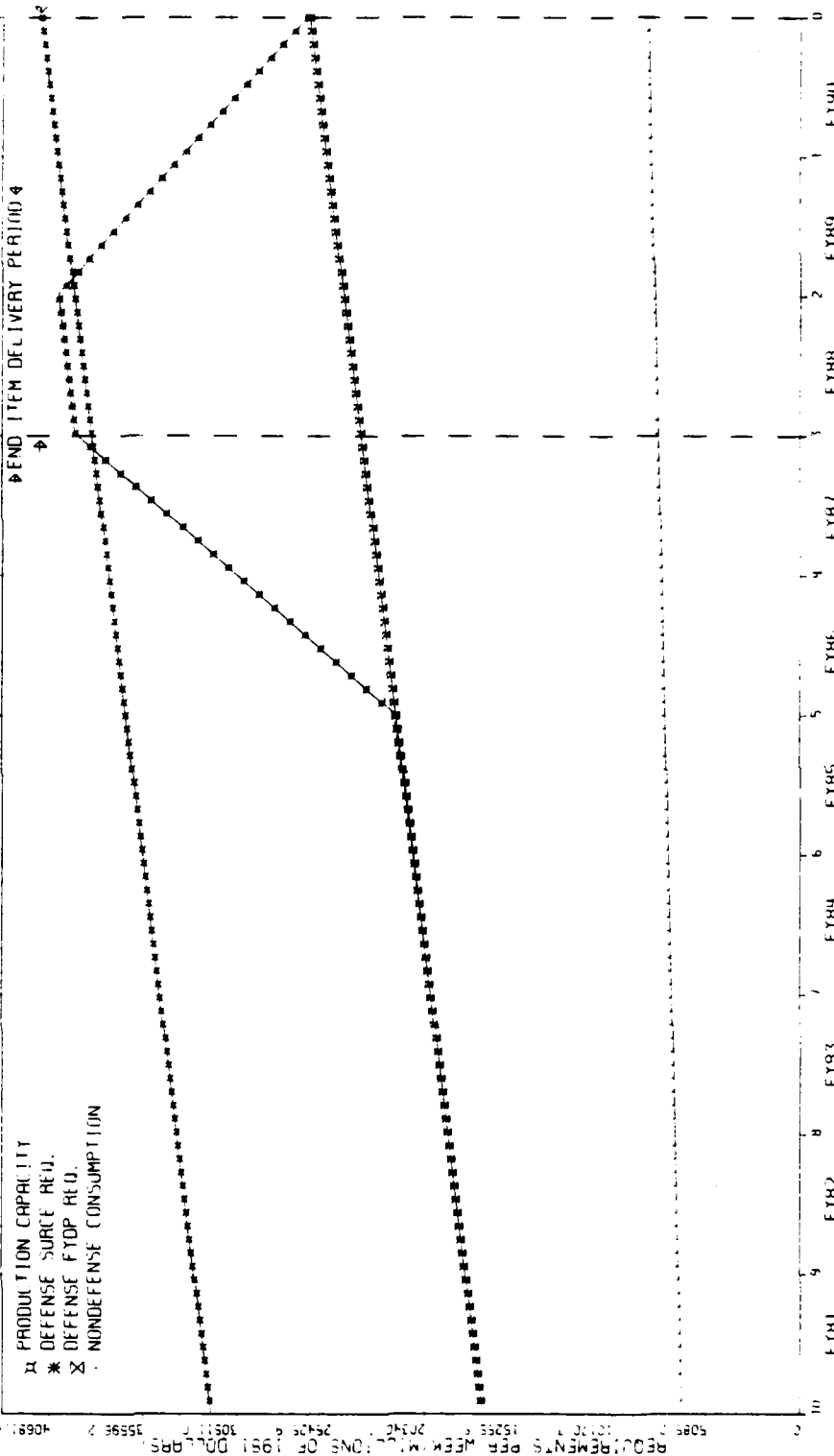
□ PRODUCTION CAPACITY
 * DEFENSE SURGE REQ.
 x DEFENSE FYDP REQ.
 + NONDEFENSE CONSUMPTION

5000 12000 18000 24000 30000 36000 42000 48000
 REQUIREMENTS PER WEEK (MILLIONS OF 1981 DOLLARS)

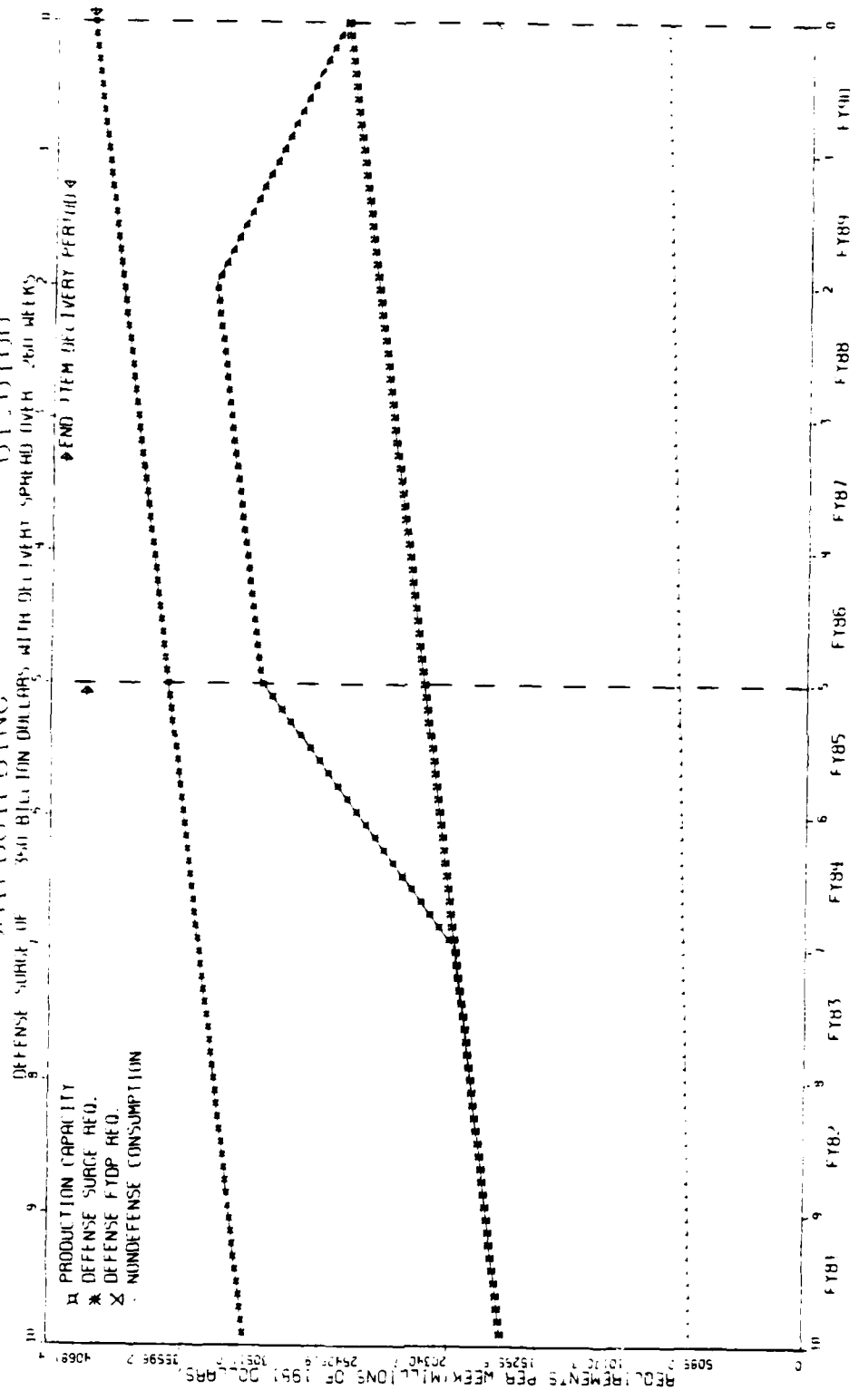
SHIPBUILDING 61.0100

DEFENSE SURGE OF 350 BILLION DOLLARS WITH DELIVERY SPREAD OVER 155 WEEKS

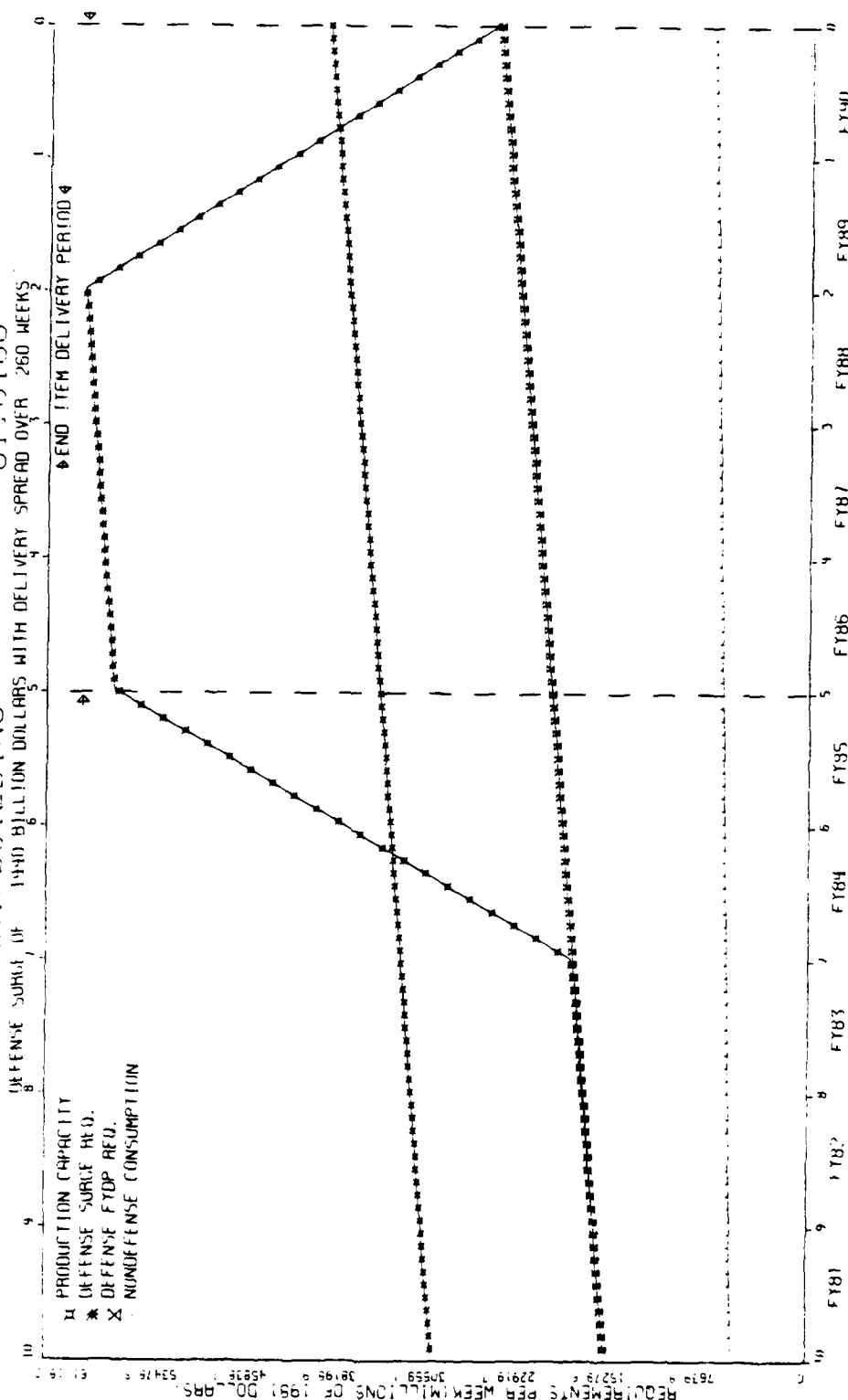
□ PRODUCTION CAPACITY
 * DEFENSE SURGE REQ.
 X DEFENSE FYDP REQ.
 . NONDEFENSE CONSUMPTION



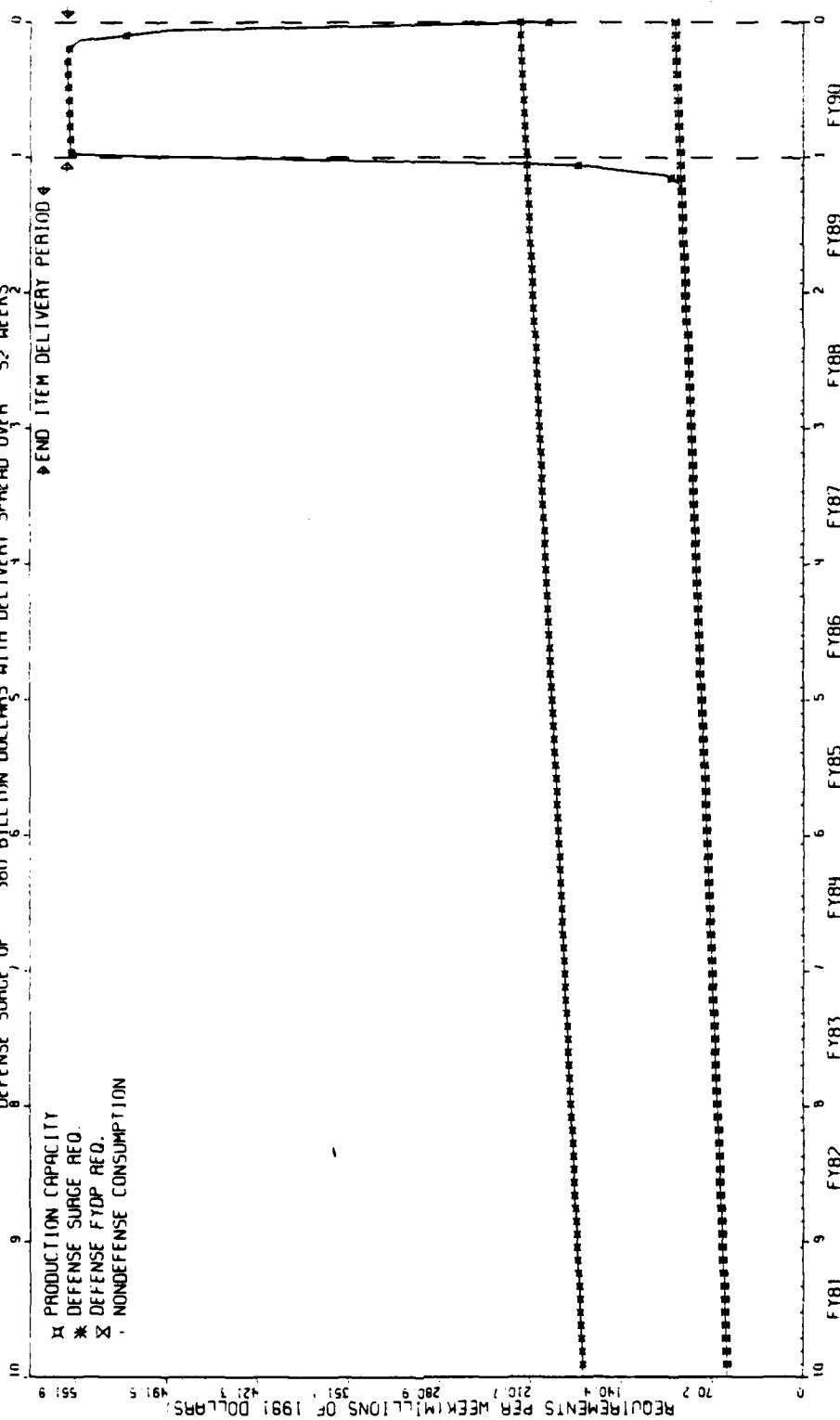
SHIPBUILDING 61-01111



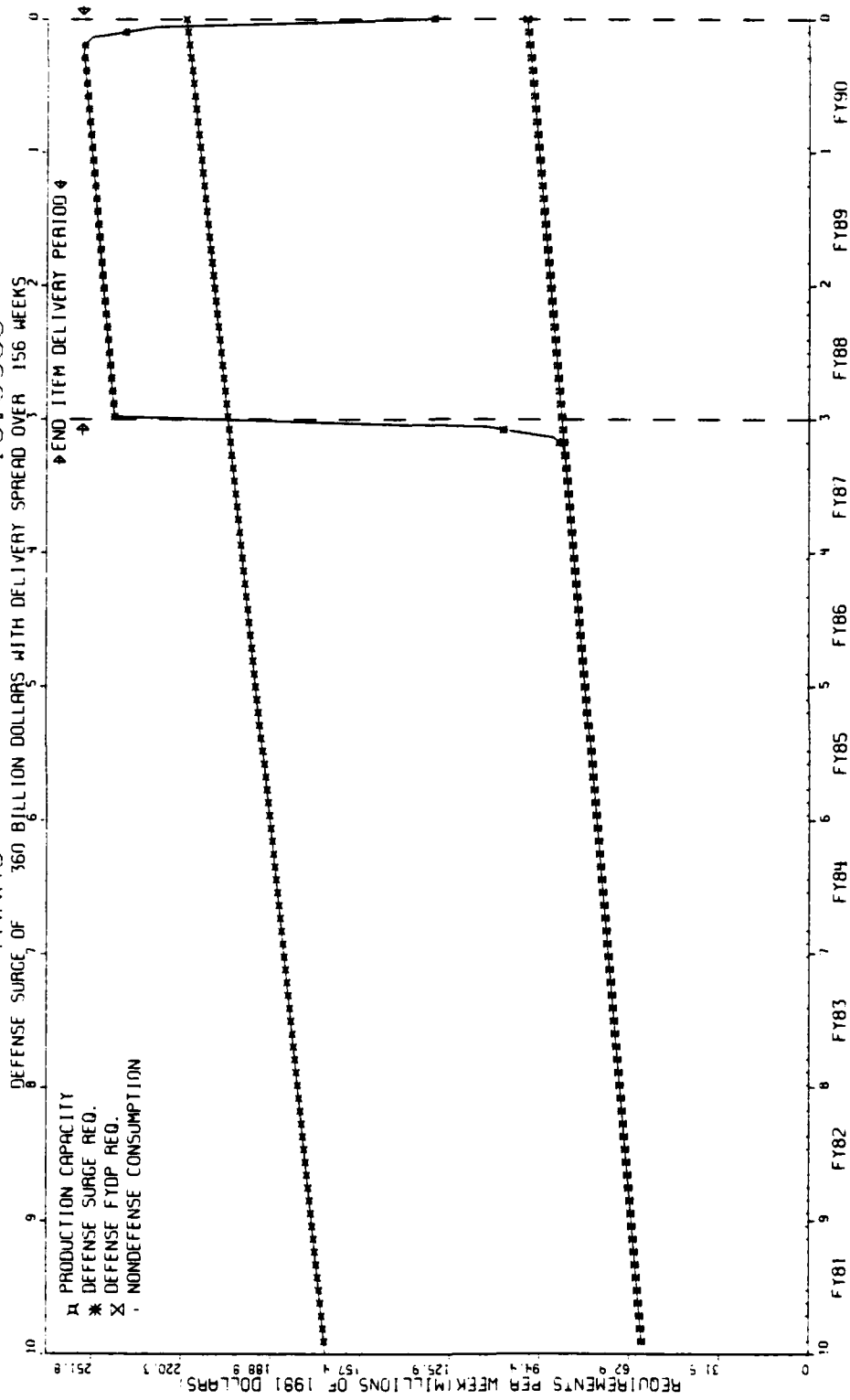
SHIPBUILDING 61,0100



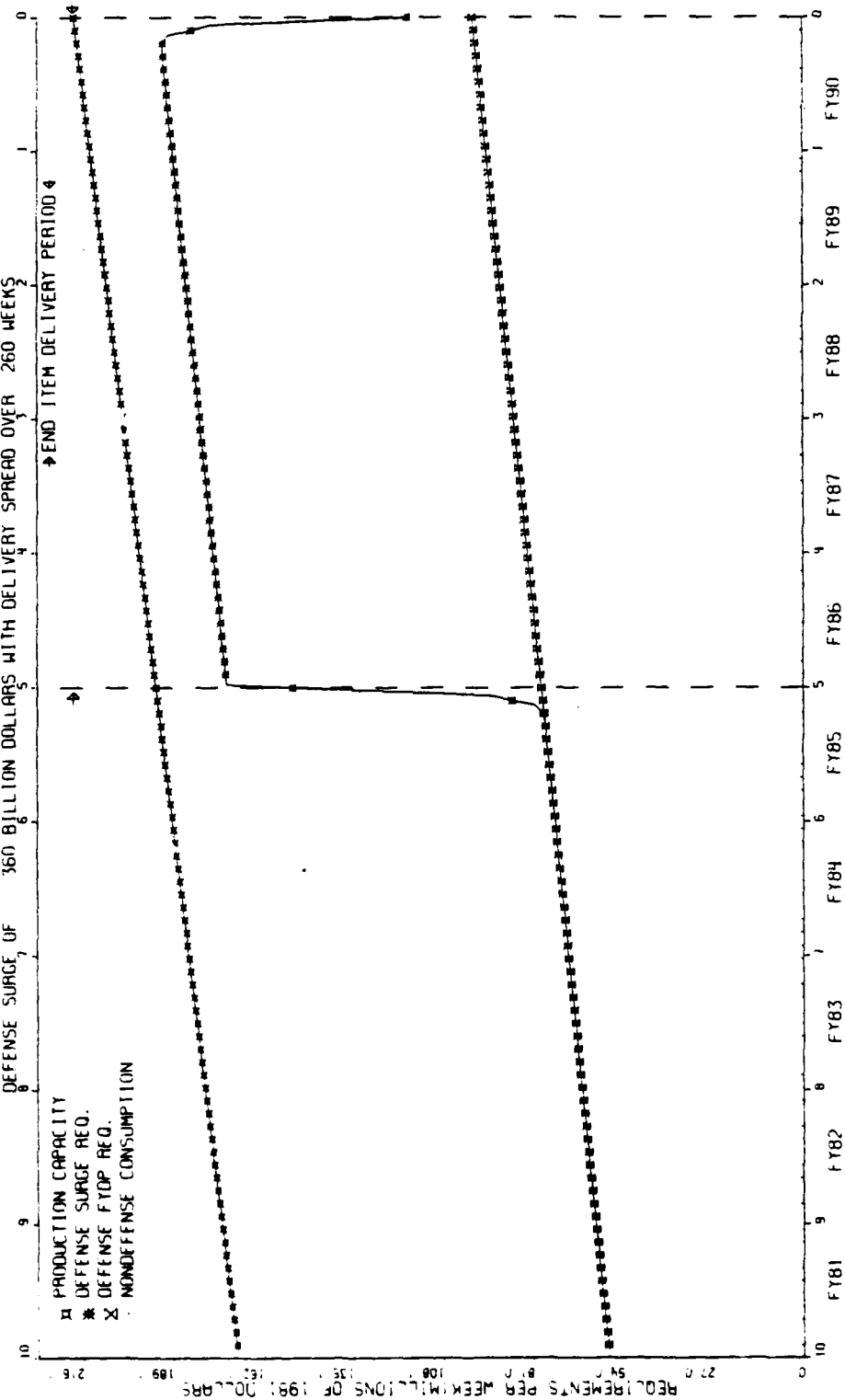
TANKS 13.0300 DEFENSE SURGE, OF 360 BILLION DOLLARS WITH DELIVERY SPREAD OVER 52 WEEKS

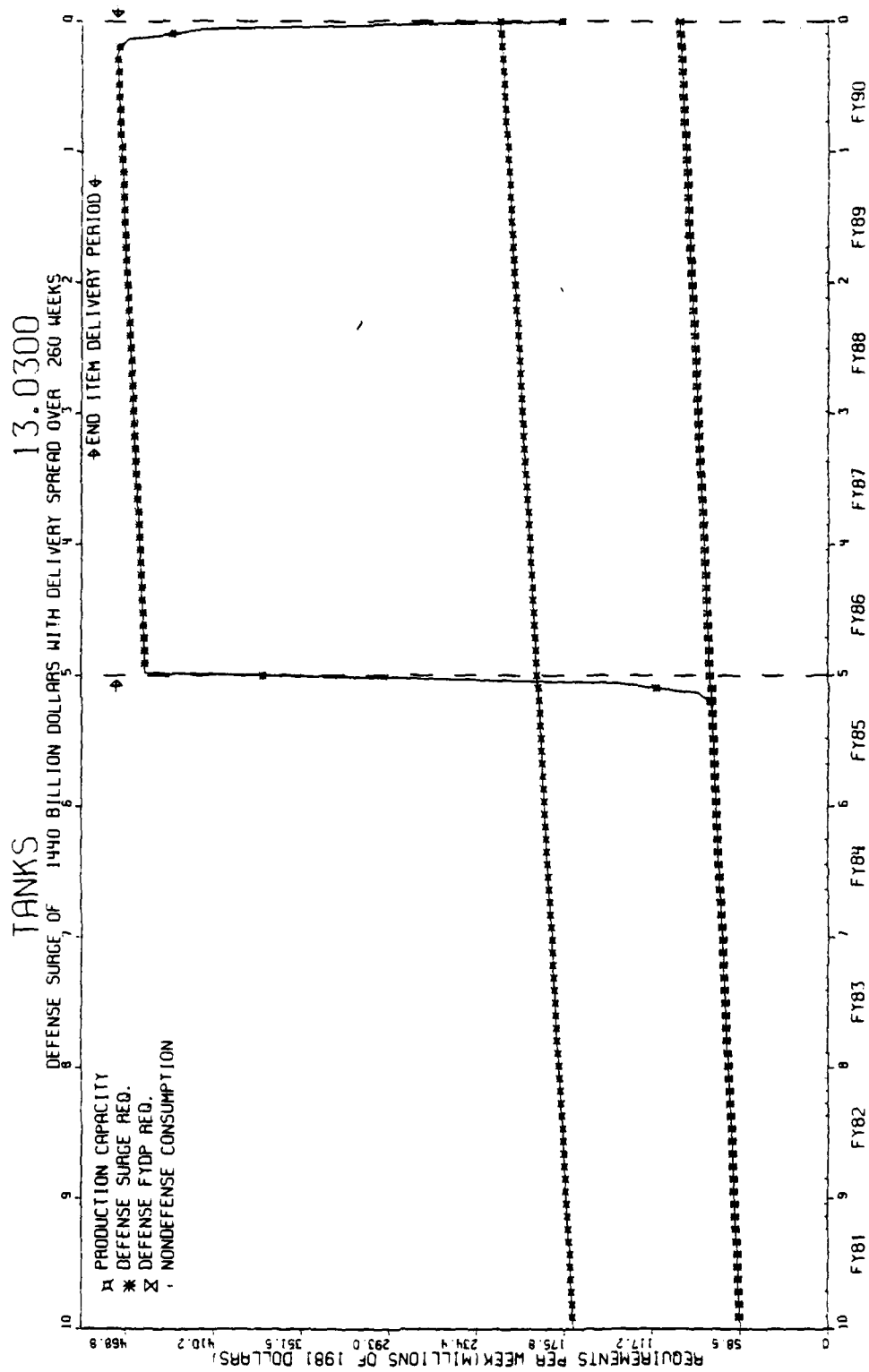


TANKS DEFENSE SURGE OF 360 BILLION DOLLARS WITH DELIVERY SPREAD OVER 156 WEEKS 13.0300



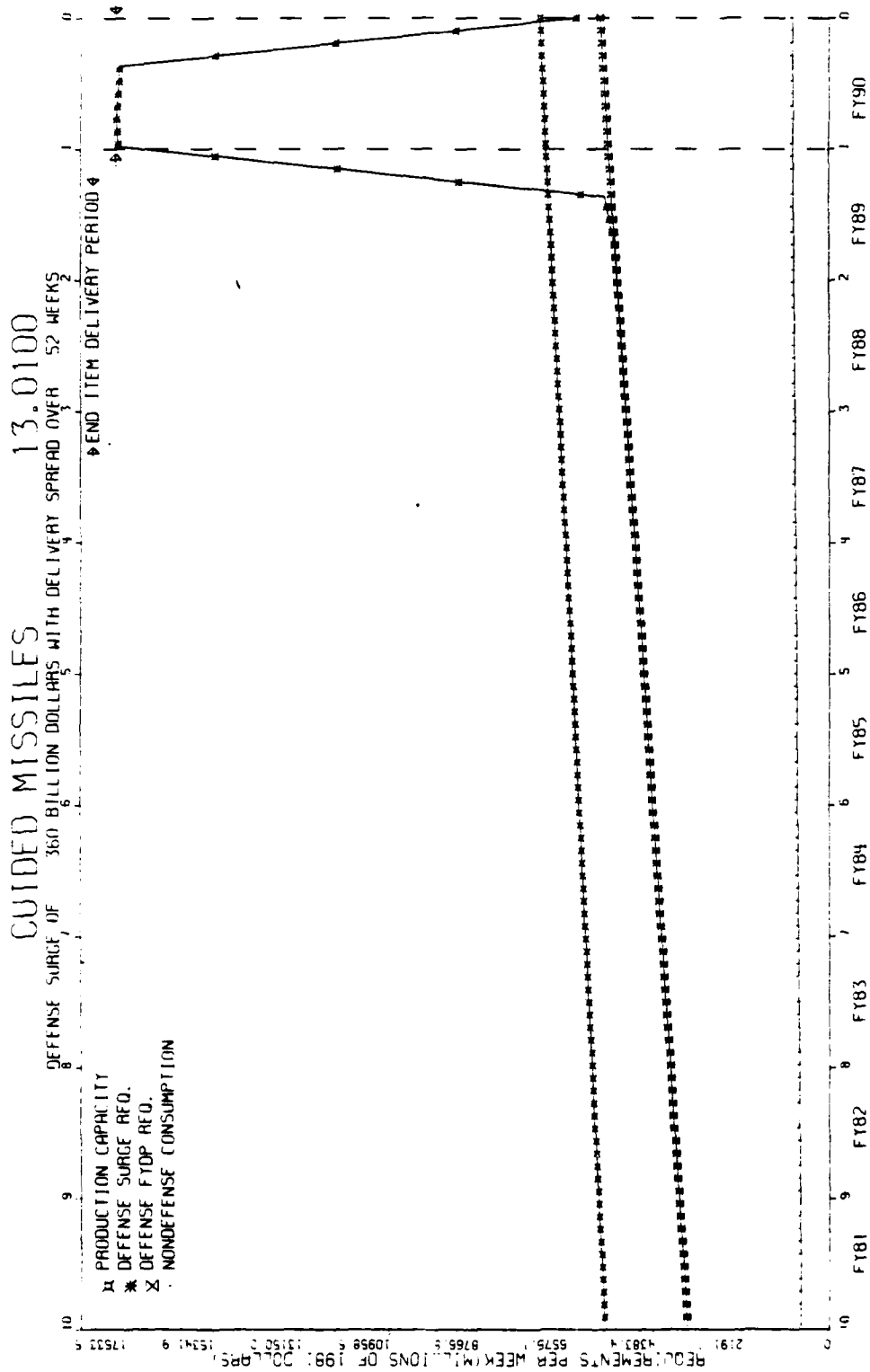
TANKS 13.0300 DEFENSE SURGE OF 360 BILLION DOLLARS WITH DELIVERY SPREAD OVER 260 WEEKS



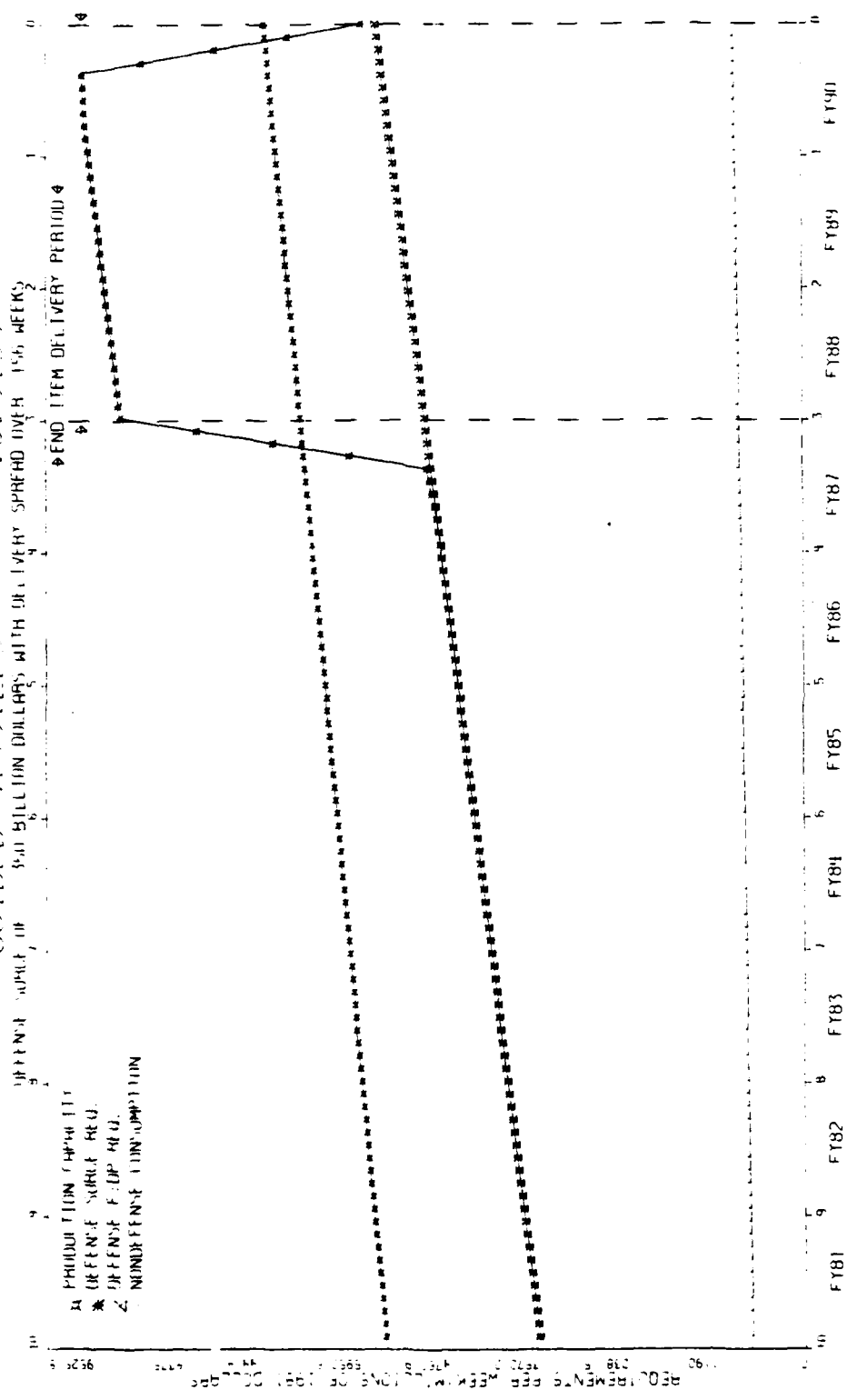


GUIDED MISSILES

DEFENSE SURGE OF 360 BILLION DOLLARS WITH DELIVERY SPREAD OVER 52 WEEKS

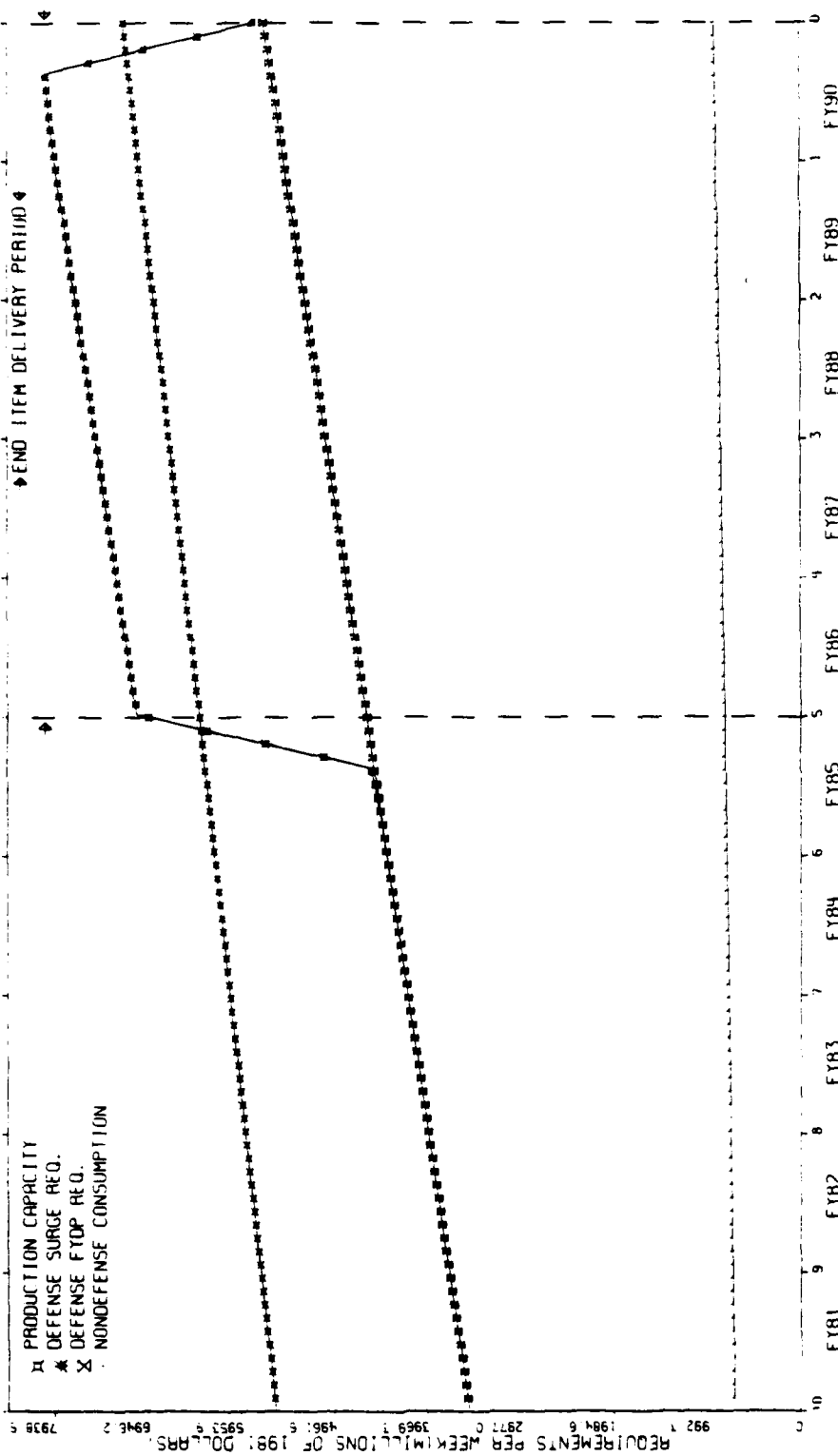


GUIDED MISSILES 13.0100



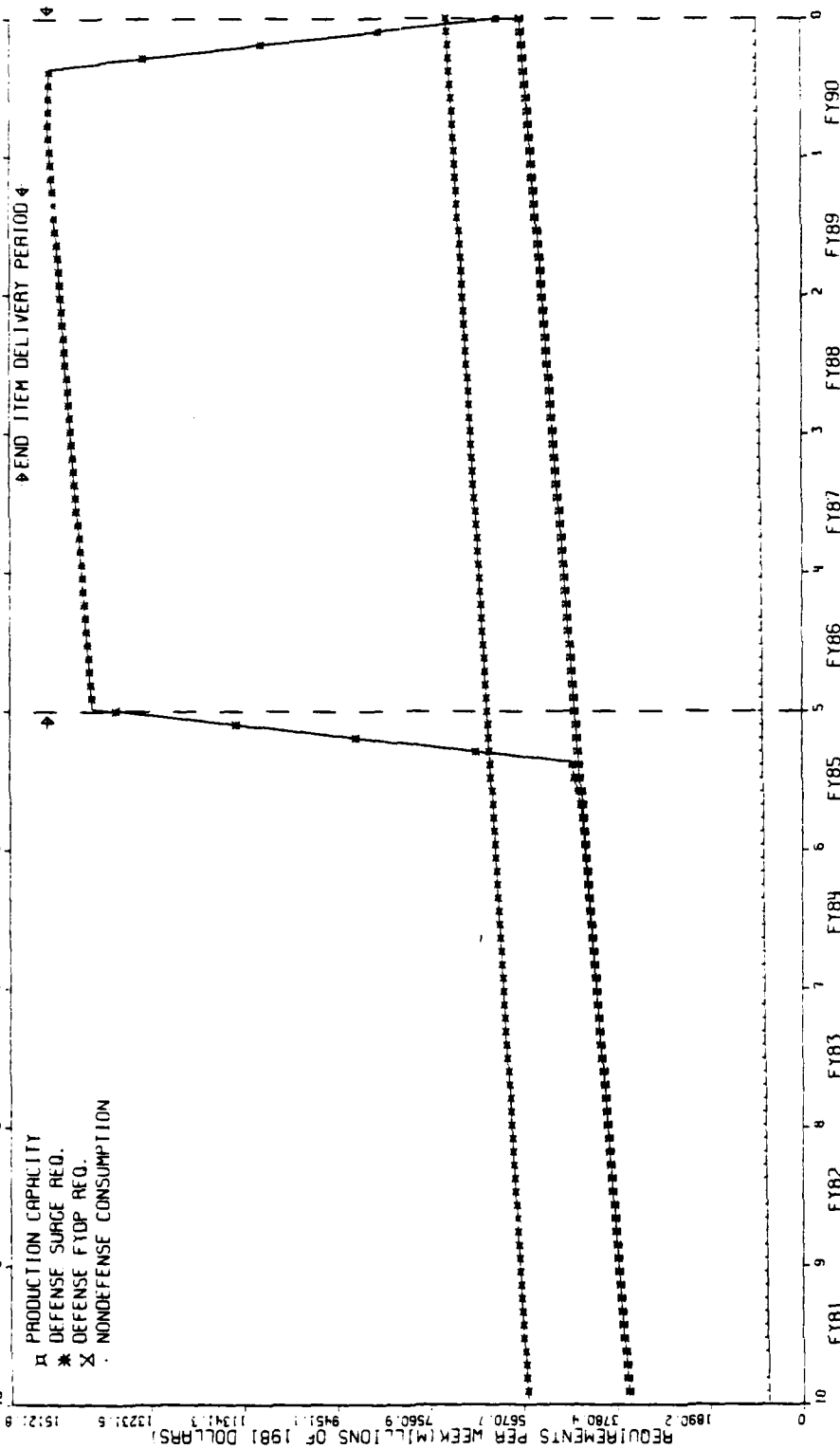
GUIDED MISSILES 13.0100

DEFENSE SURGE OF 360 BILLION DOLLARS WITH DELIVERY SPREAD OVER 260 WEEKS

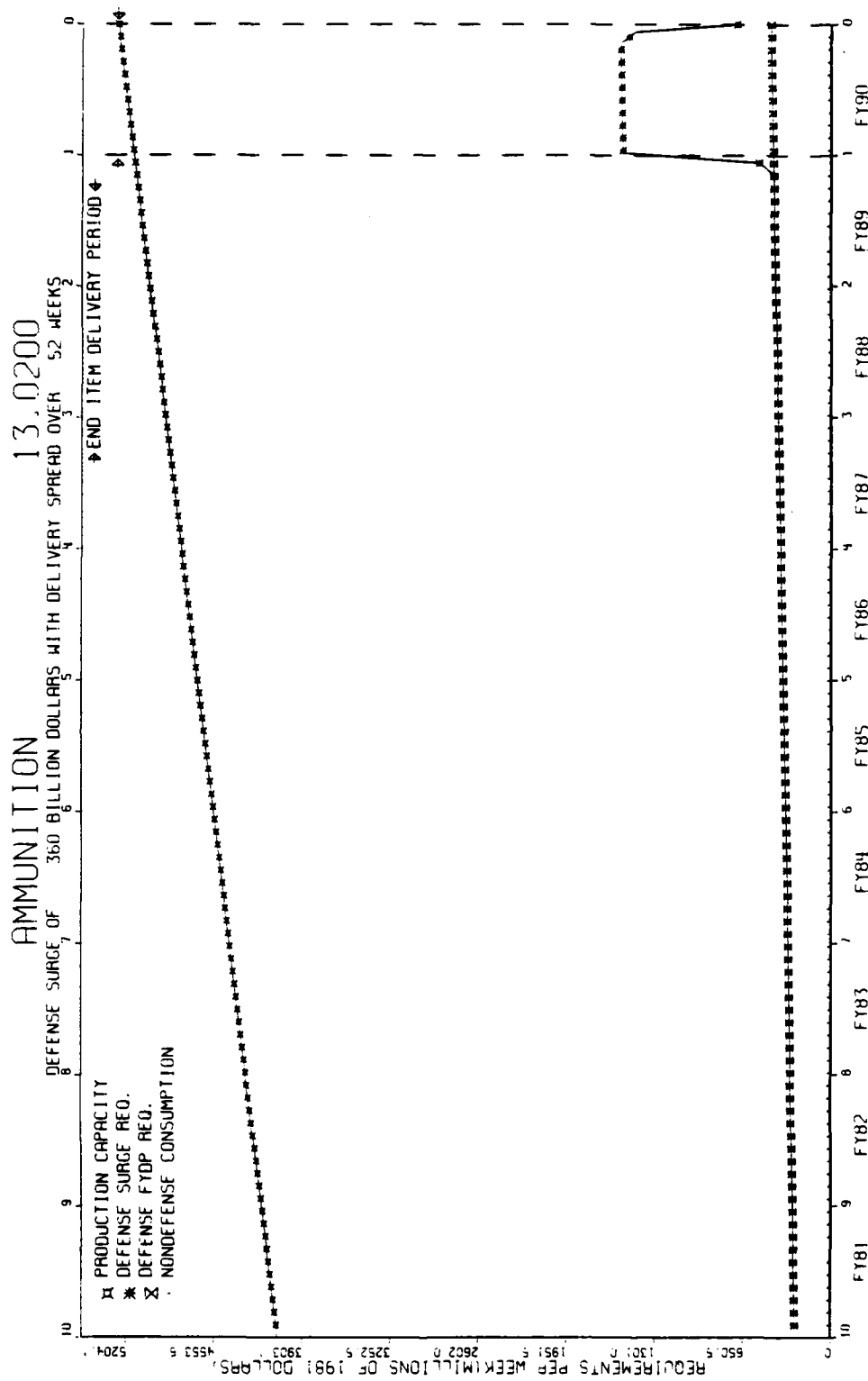


GUIDED MISSILES 13.0100

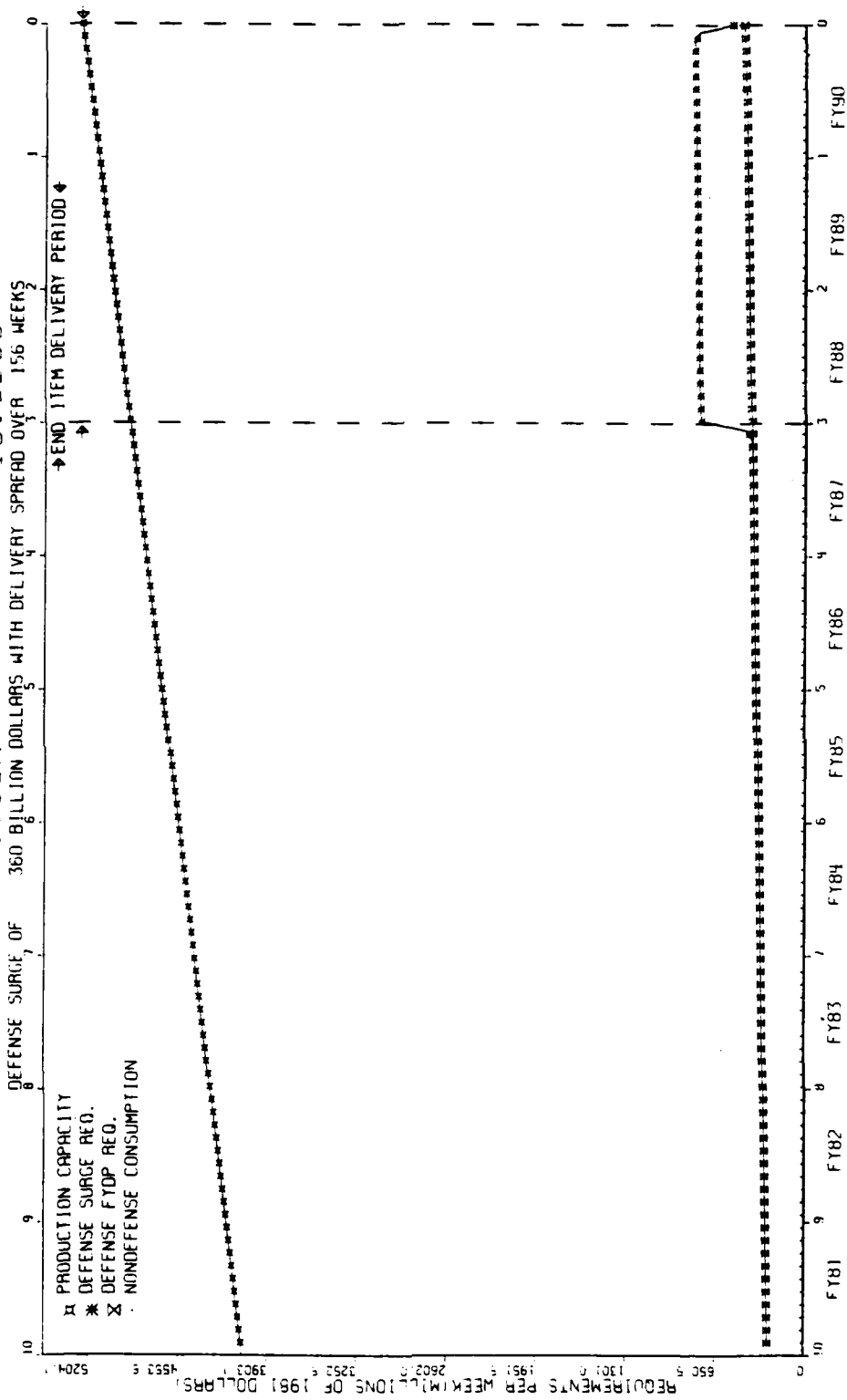
DEFENSE SURGE OF 1440 BILLION DOLLARS WITH DELIVERY SPREAD OVER 260 WEEKS



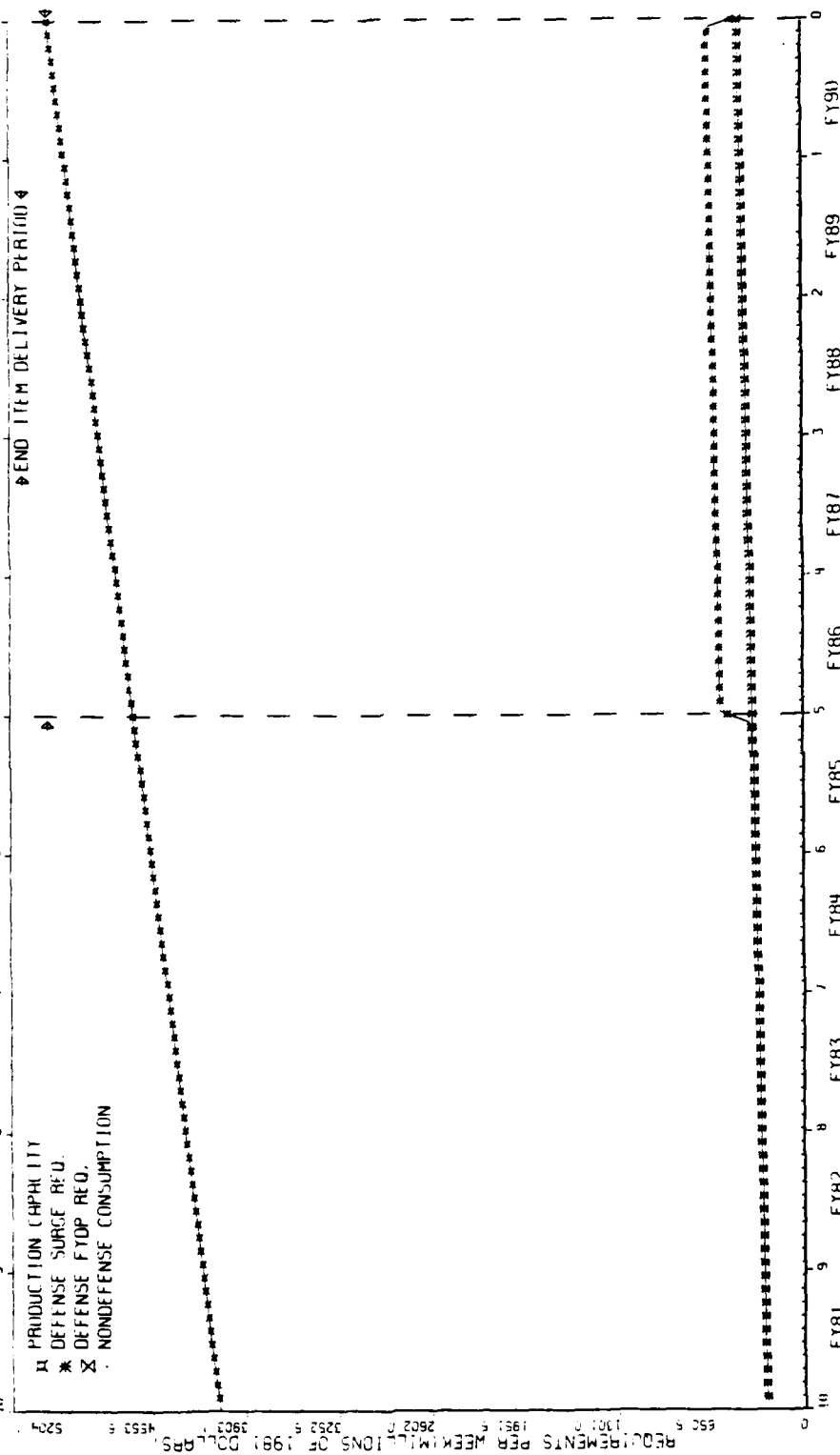
AMMUNITION DEFENSE SURGE OF 36.0 BILLION DOLLARS WITH DELIVERY SPREAD OVER 52 WEEKS



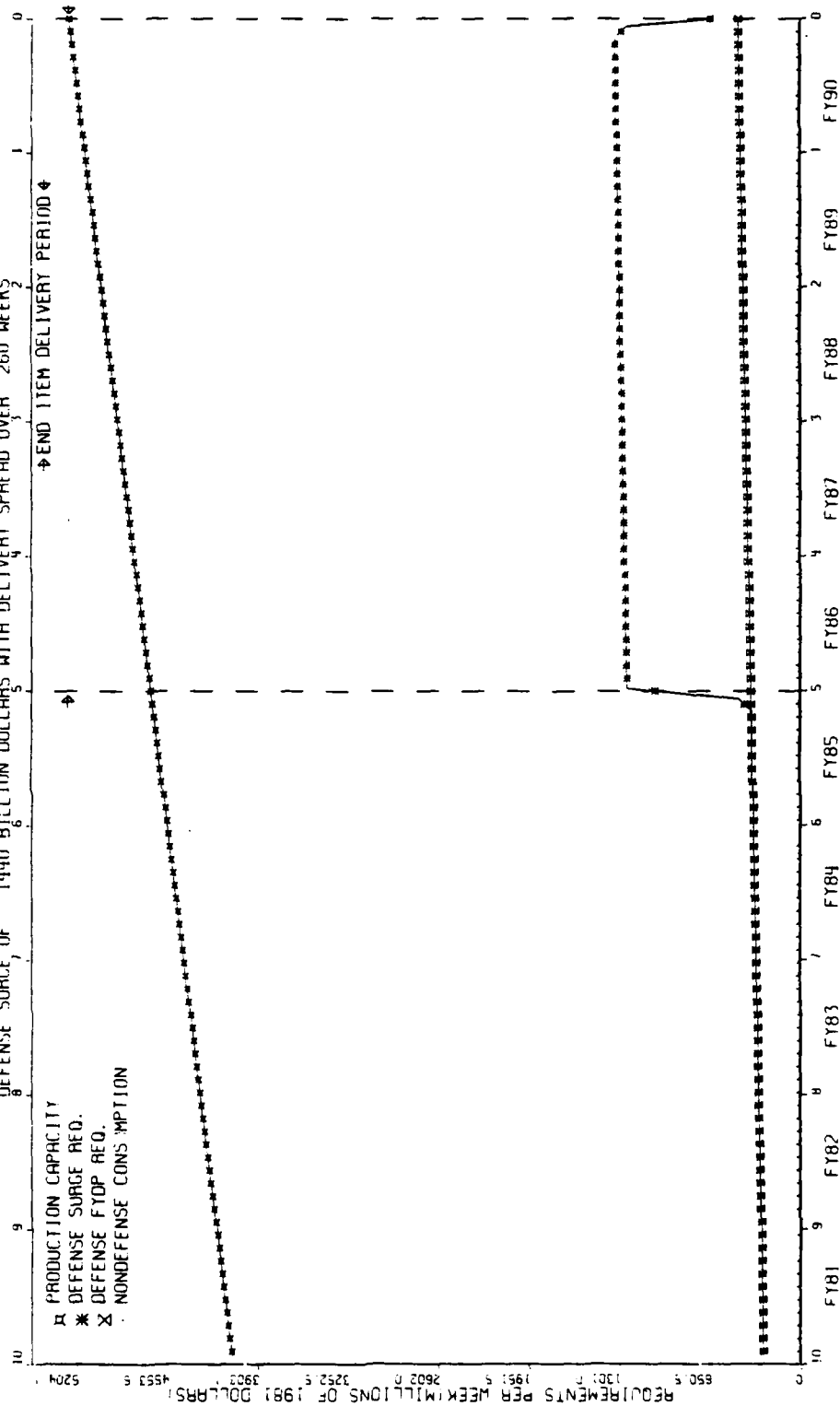
AMMUNITION 13.0200



AMMUNITION DEFENSE SURGE OF 350 BILLION DOLLARS WITH DELIVERY SPREAD OVER 250 WEEKS 13.0.2000

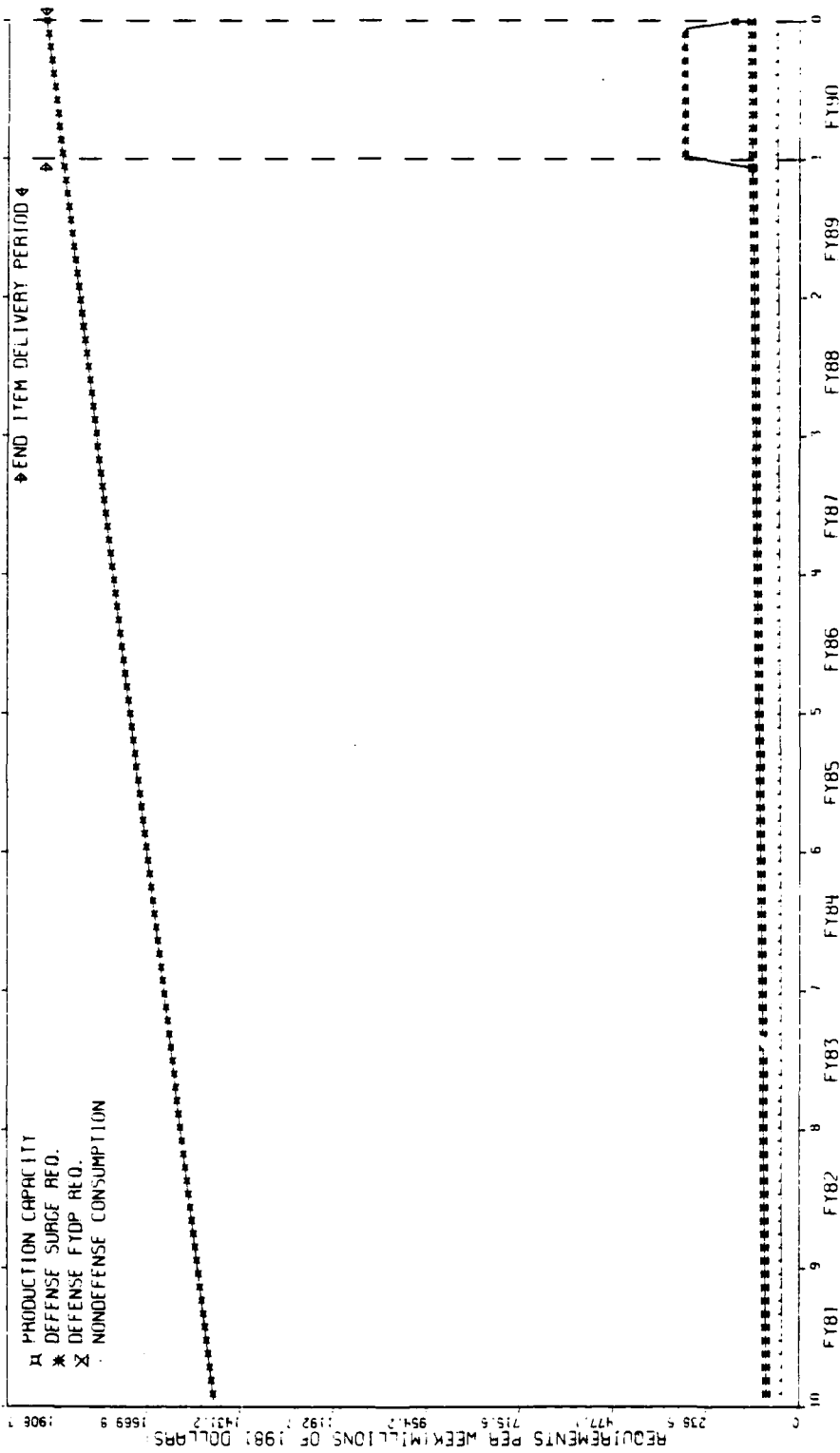


AMMUNITION 13.0200 DEFENSE SURGE OF 1440 BILLION DOLLARS WITH DELIVERY SPREAD OVER 260 WEEKS



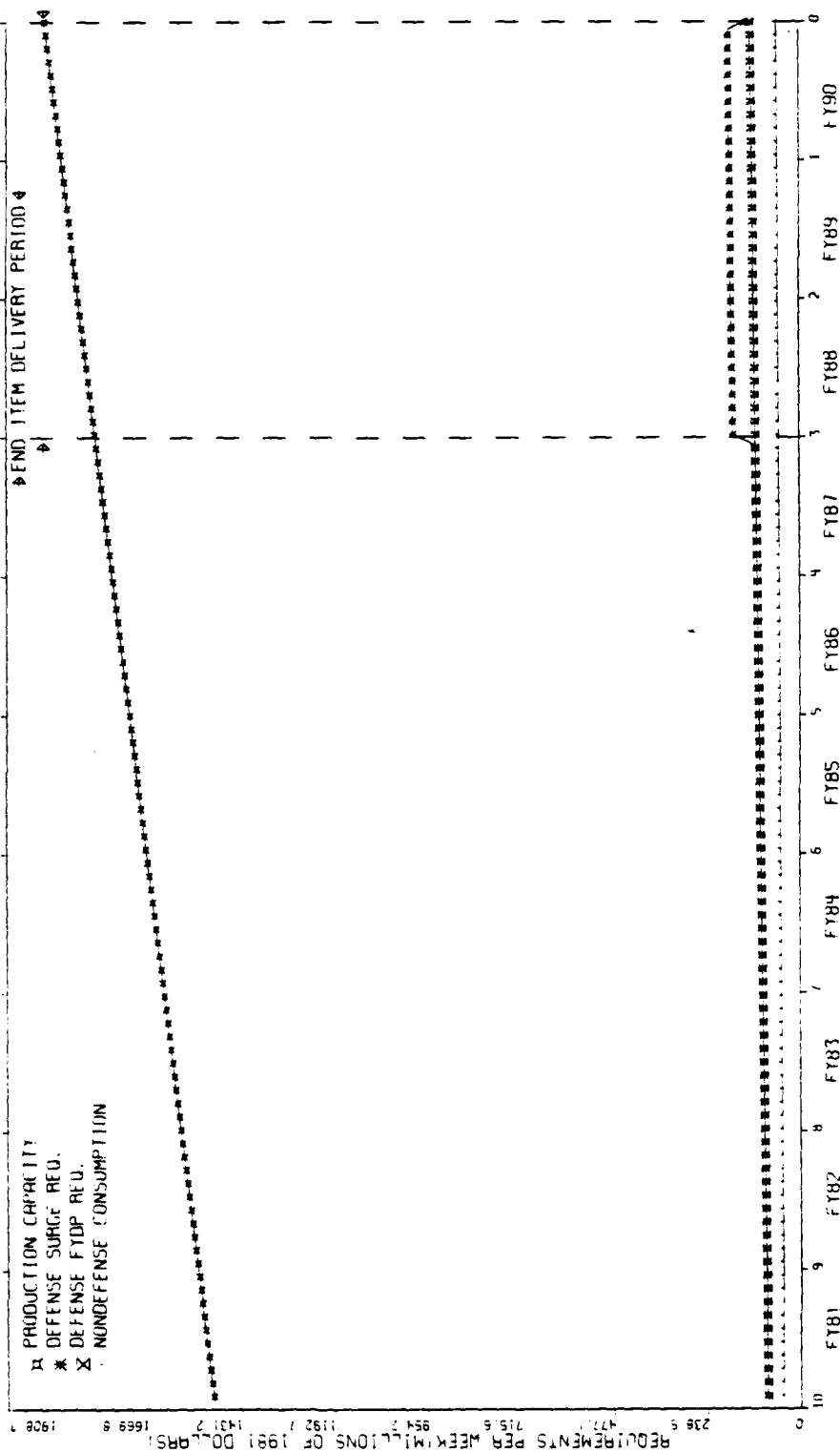
SMALL ARMS AMMO 13.0600

DEFENSE SURGE OF 360 BILLION DOLLARS WITH DELIVERY SPREAD OVER 52 WEEKS

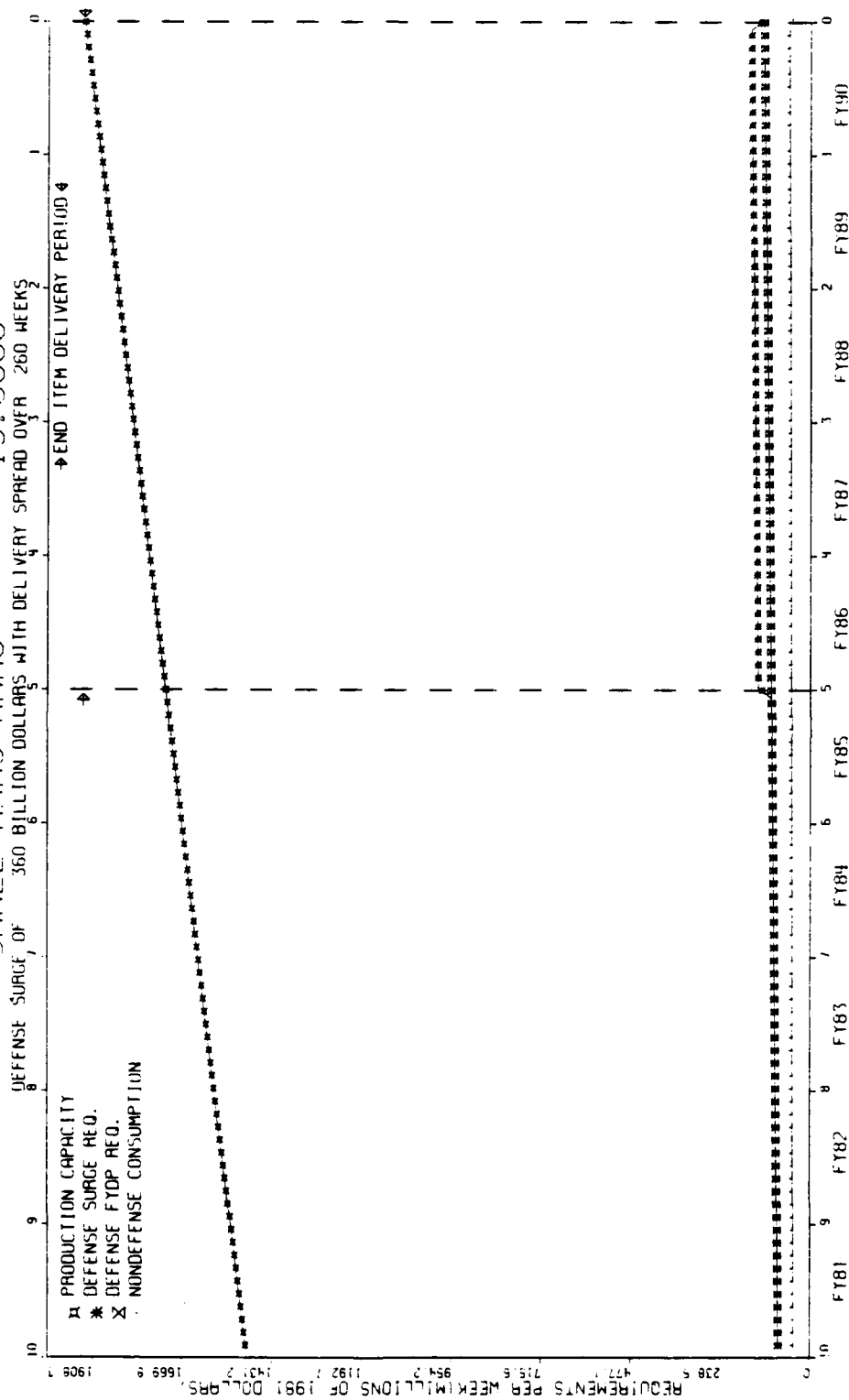


SMALL ARMS AMMO 13.0600

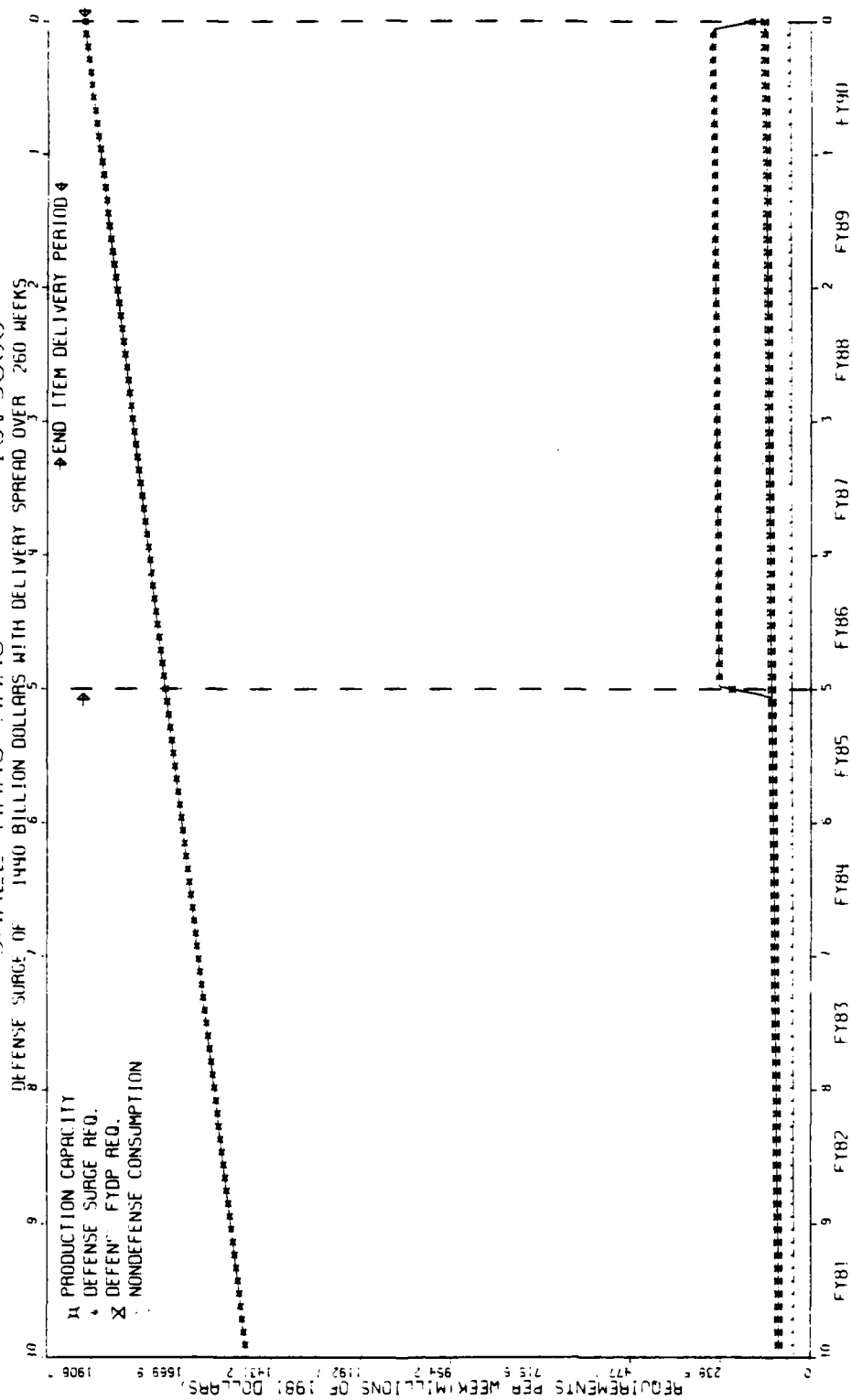
DEFENSE SURGE OF 350 BILLION DOLLARS WITH DELIVERY SPREAD OVER 156 WEEKS



SMALL ARMS AMMO 13.0600

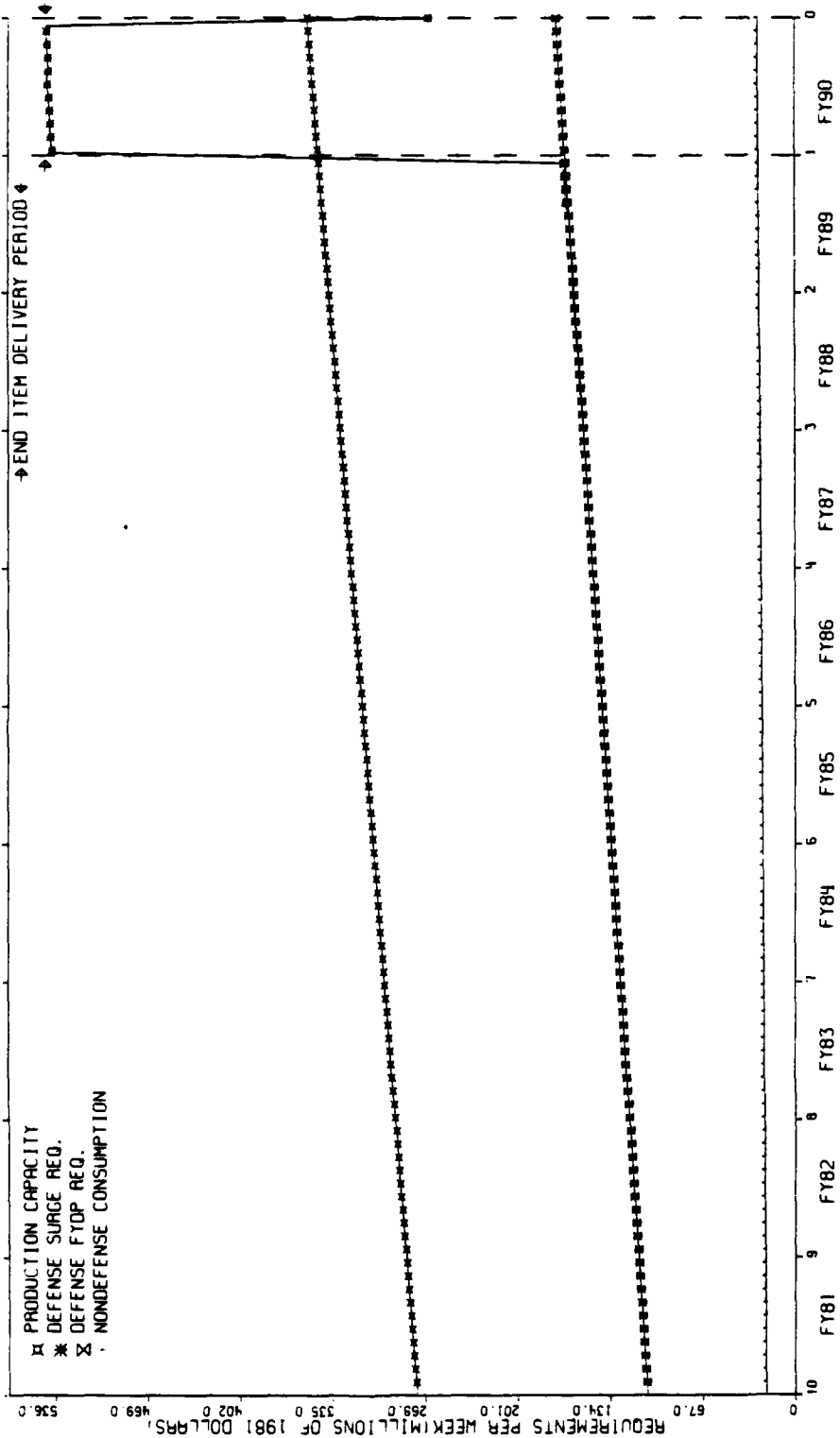


SMALL ARMS AMMO 13.0600

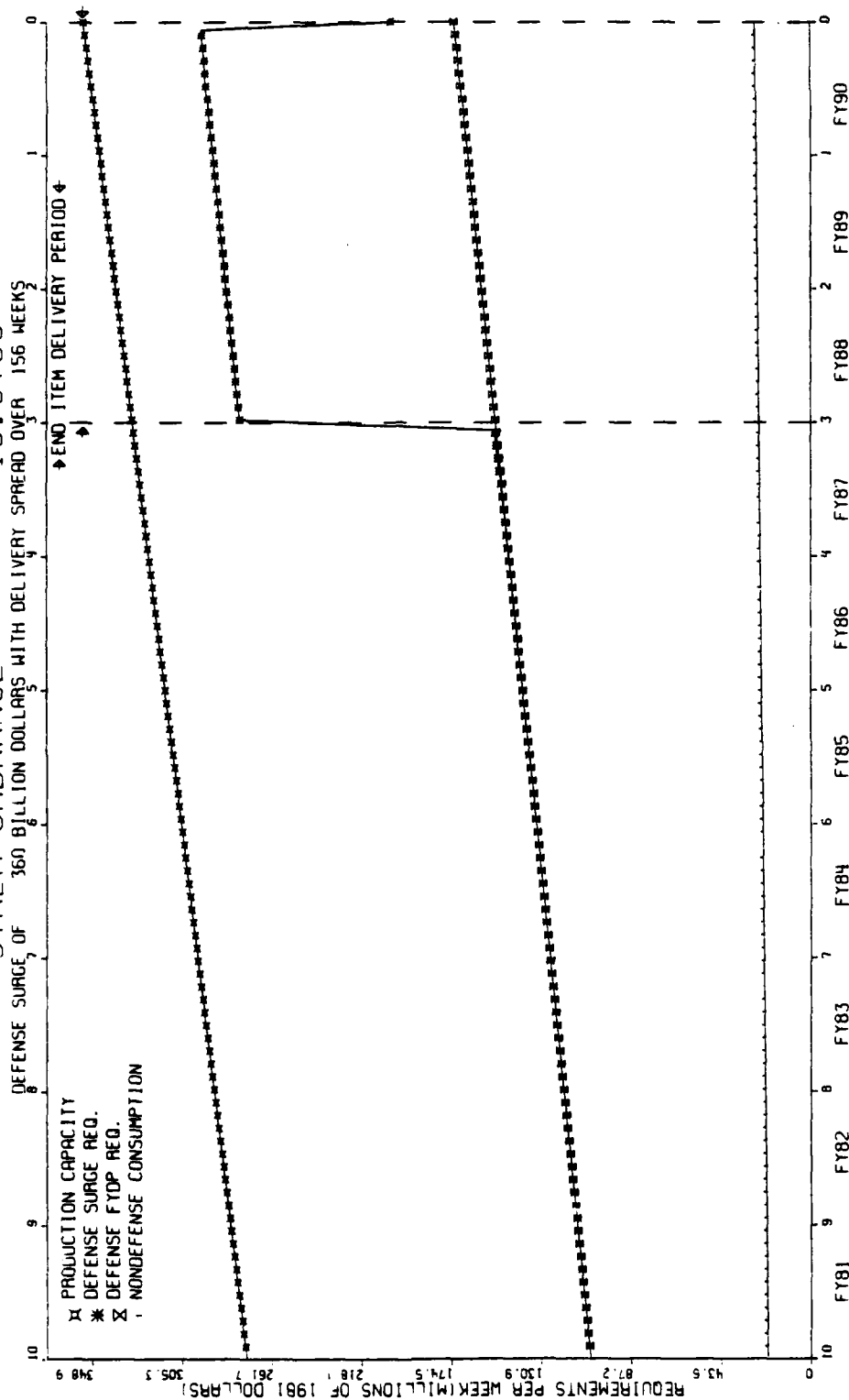


OTHER ORDNANCE 13.0700

DEFENSE SURGE OF 360 BILLION DOLLARS WITH DELIVERY SPREAD OVER 52 WEEKS

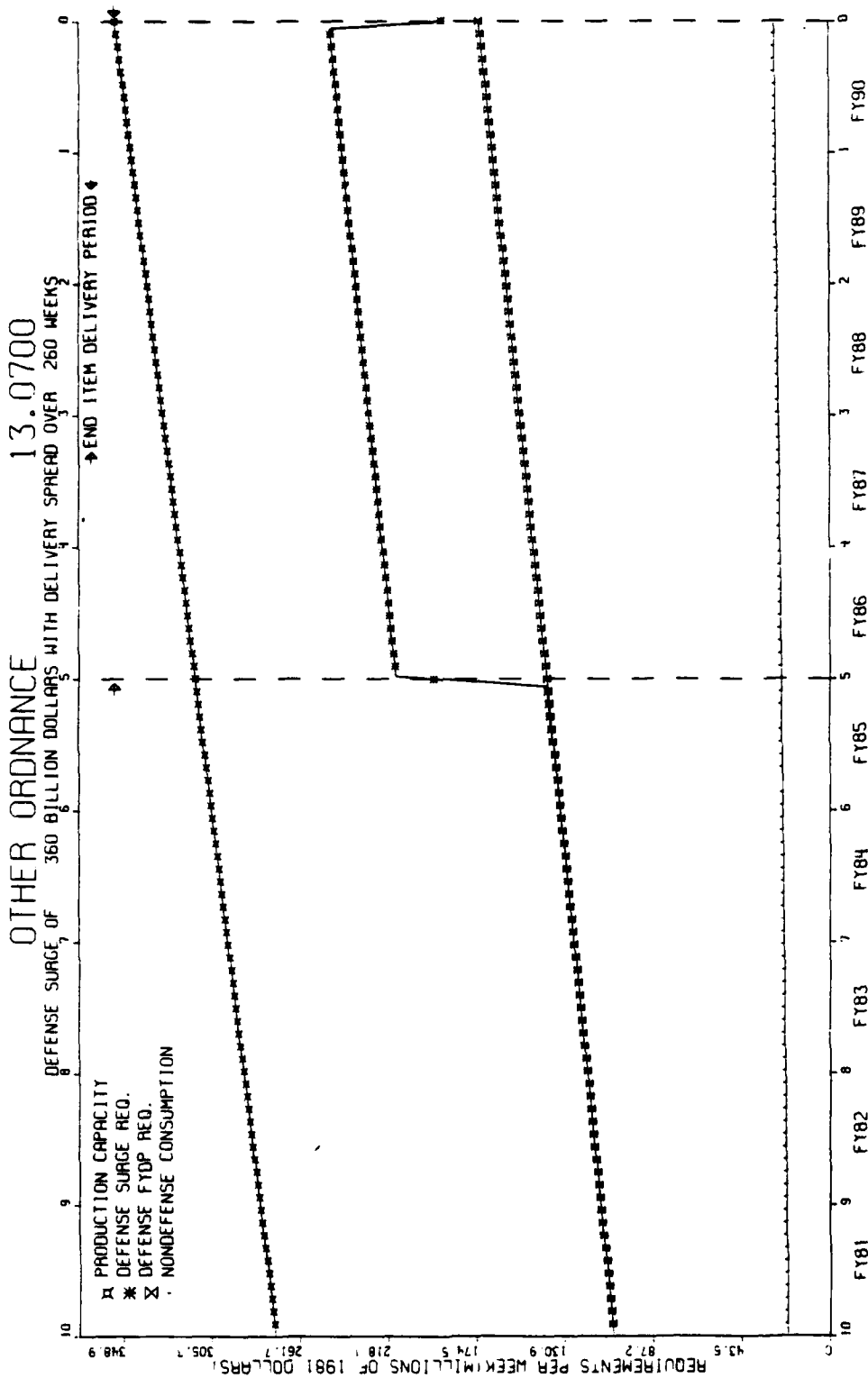


OTHER ORDNANCE 13.0700

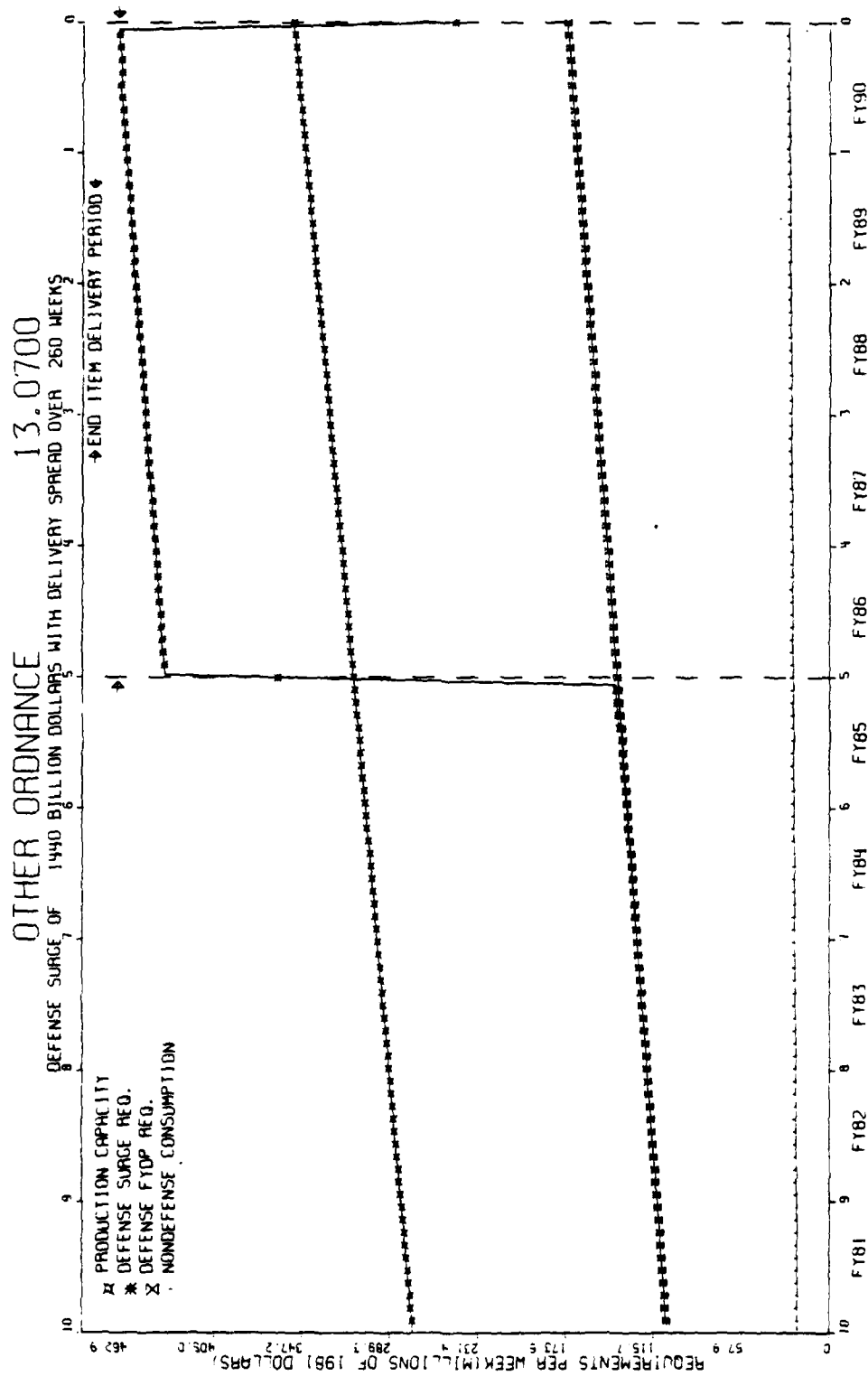


OTHER ORDNANCE

DEFENSE SURGE OF 360 BILLION DOLLARS WITH DELIVERY SPREAD OVER 260 WEEKS

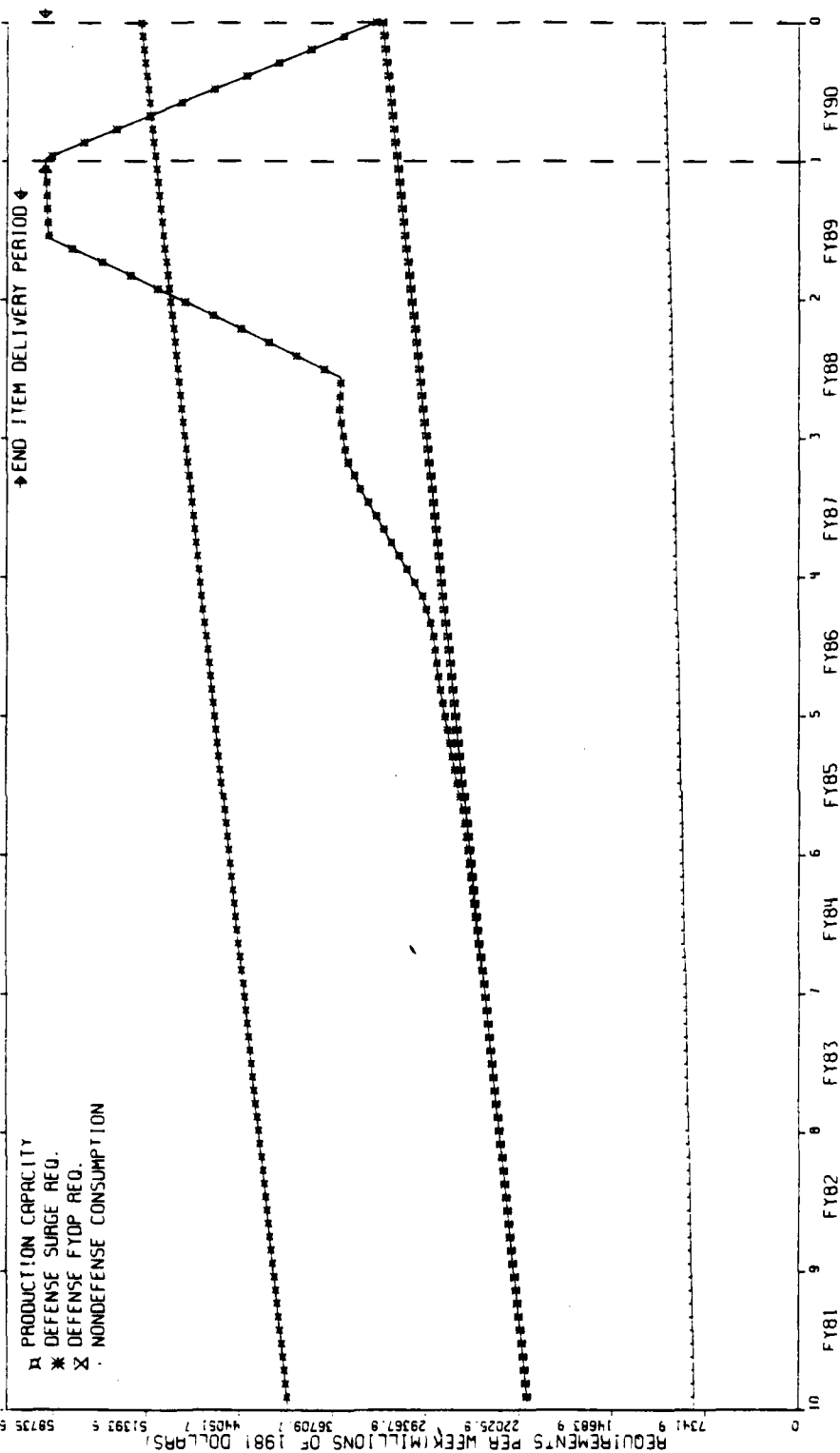


OTHER ORDNANCE DEFENSE SURGE OF 1440 BILLION DOLLARS WITH DELIVERY SPREAD OVER 260 WEEKS

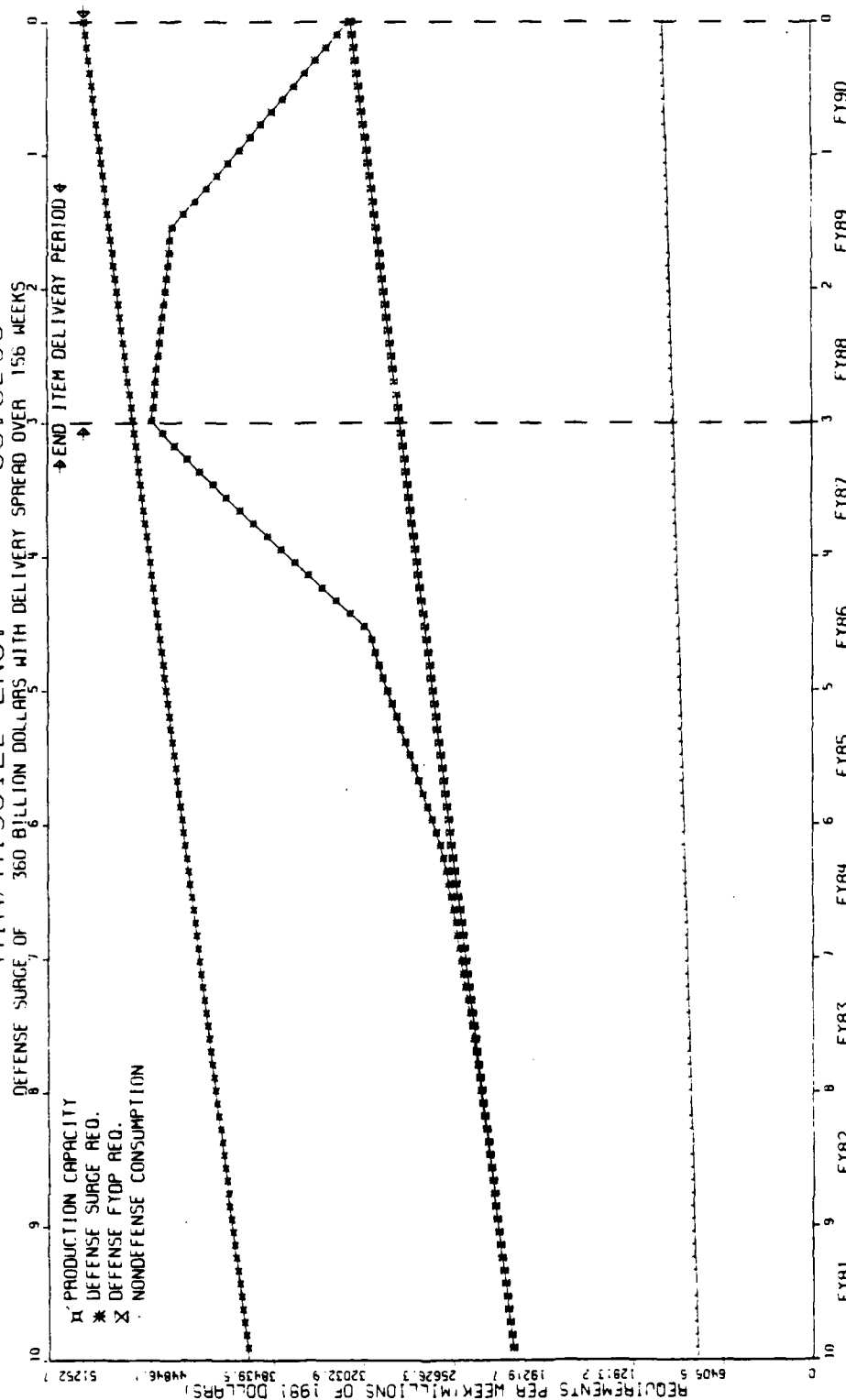


AIR/MISSILE ENC. 60.0200

DEFENSE SURGE OF 360 BILLION DOLLARS WITH DELIVERY SPREAD OVER 52 WEEKS

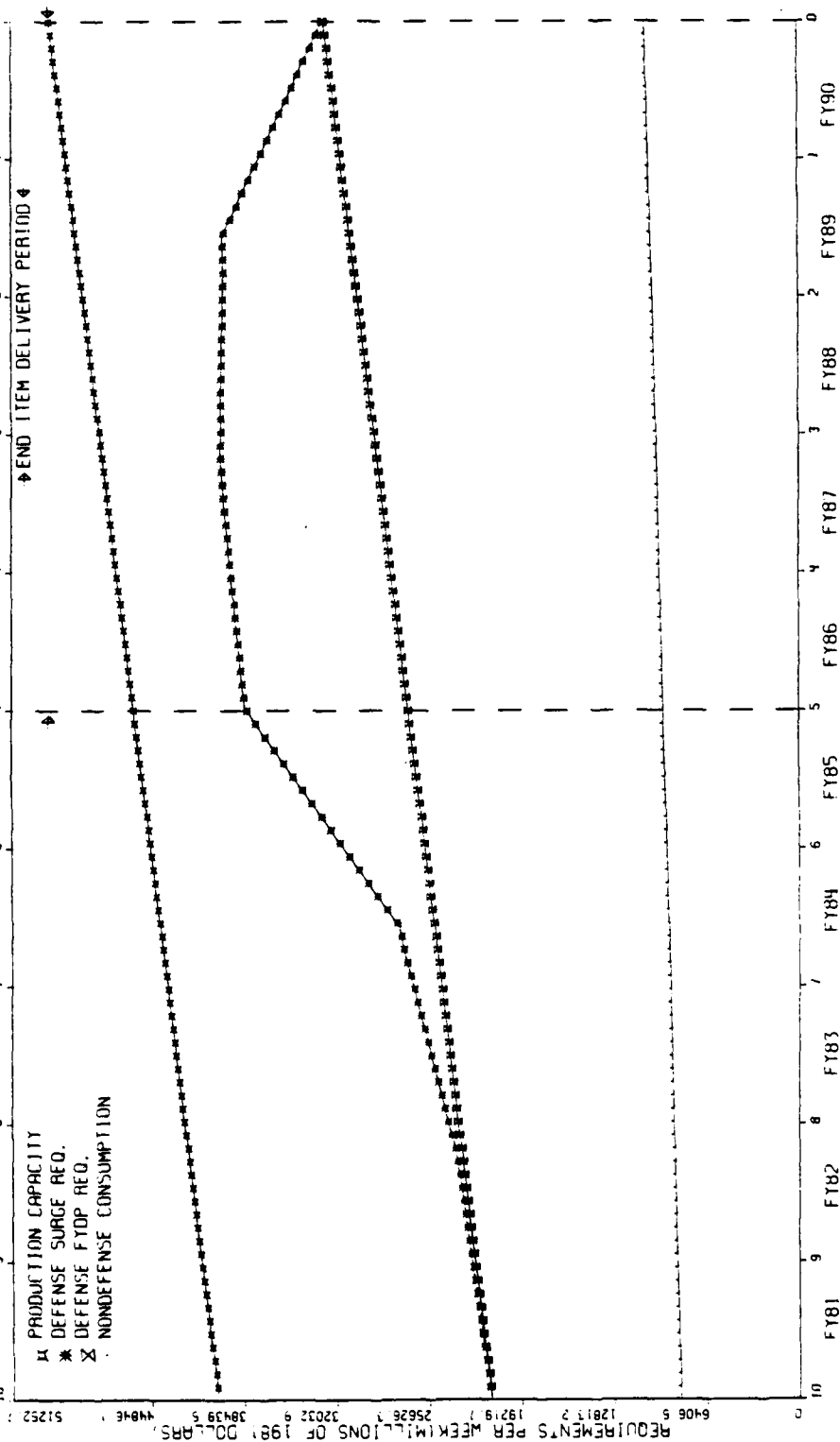


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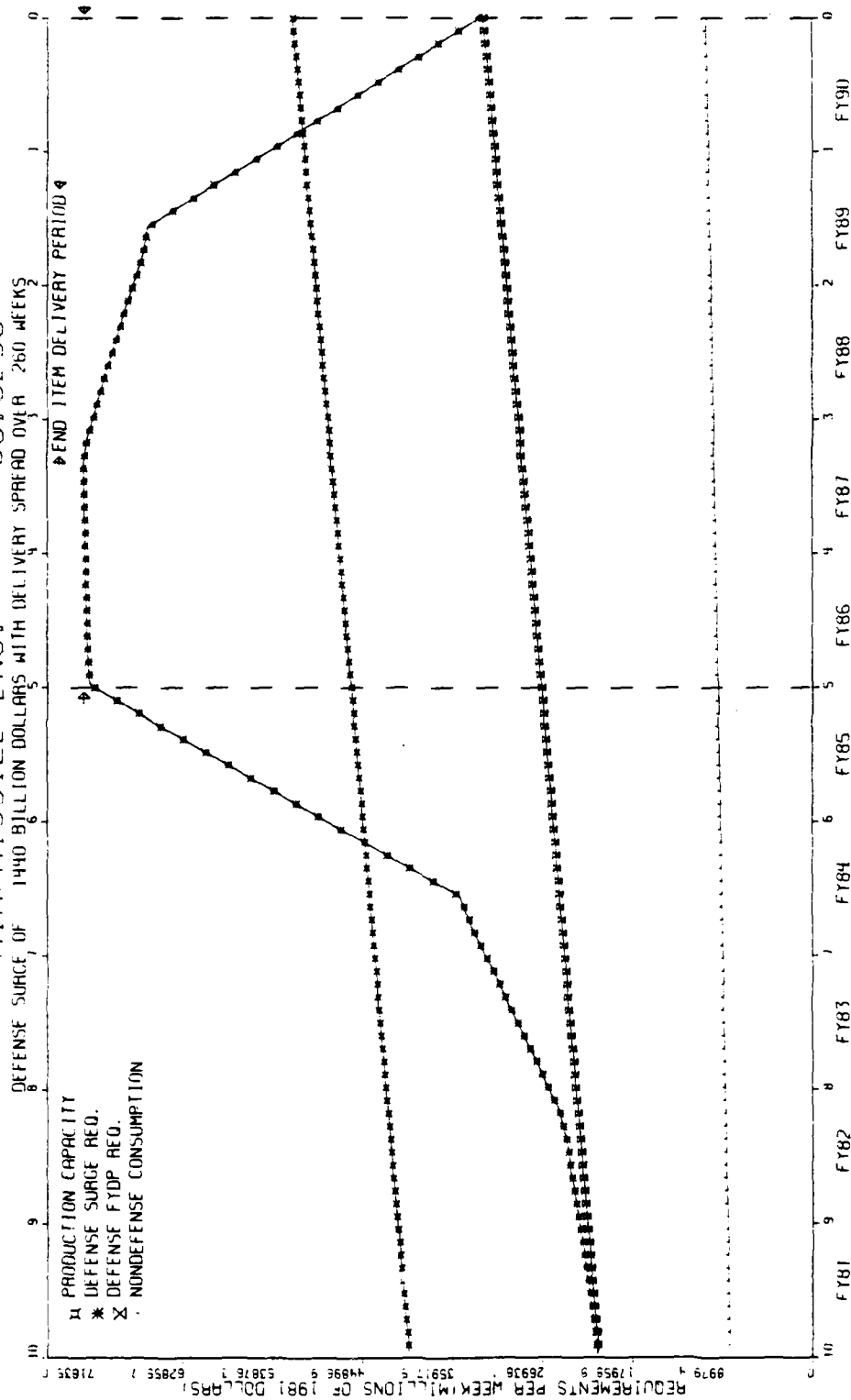


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DEFENSE SURGE OF 360 BILLION DOLLARS WITH DELIVERY SPREAD OVER 260 WEEKS

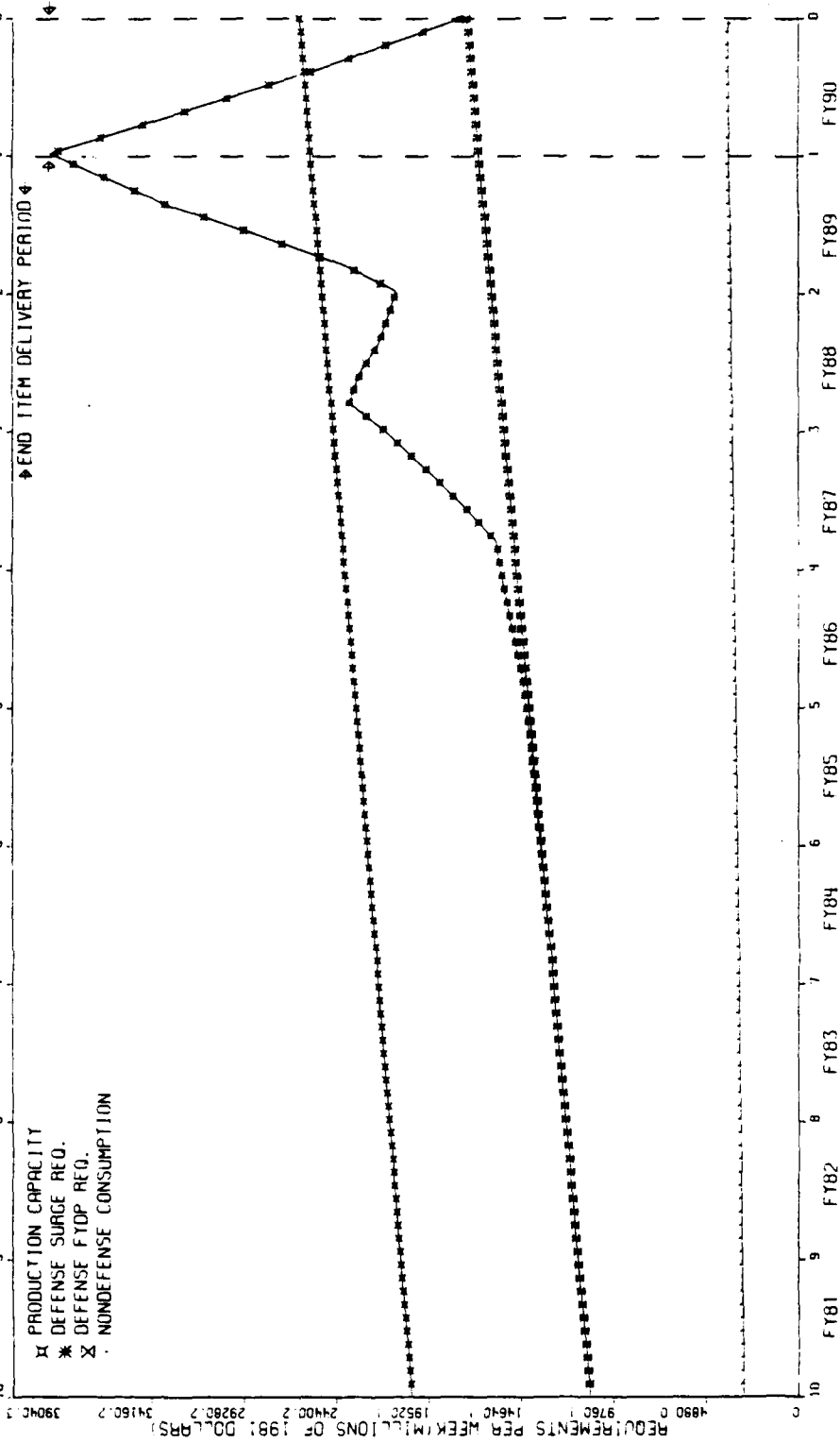


AIR/MISSILE ENG. 60,0200



AIR/MISS. EQUIP. 60.0400

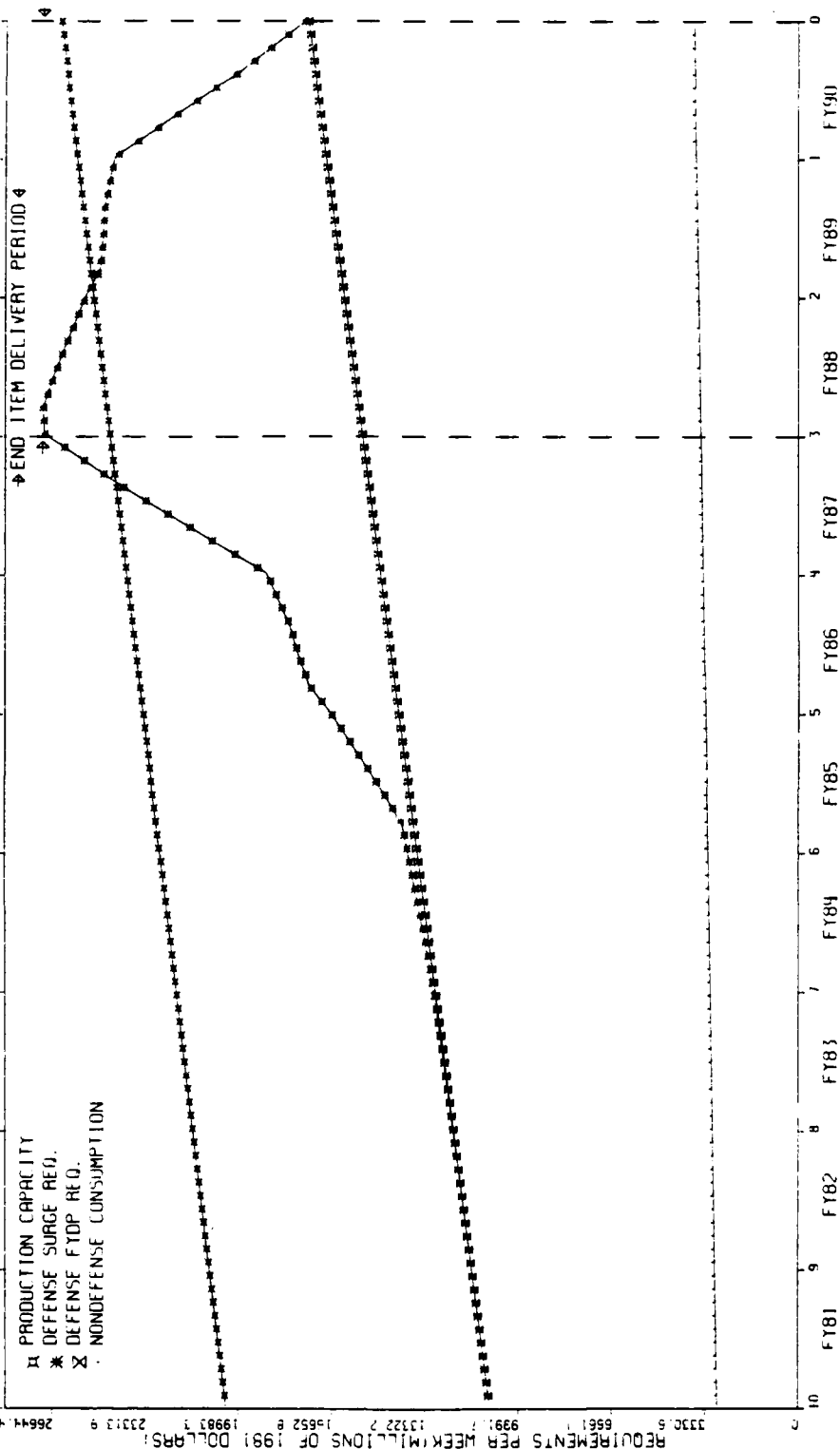
DEFENSE SURGE OF 360 BILLION DOLLARS WITH DELIVERY SPREAD OVER 52 WEEKS



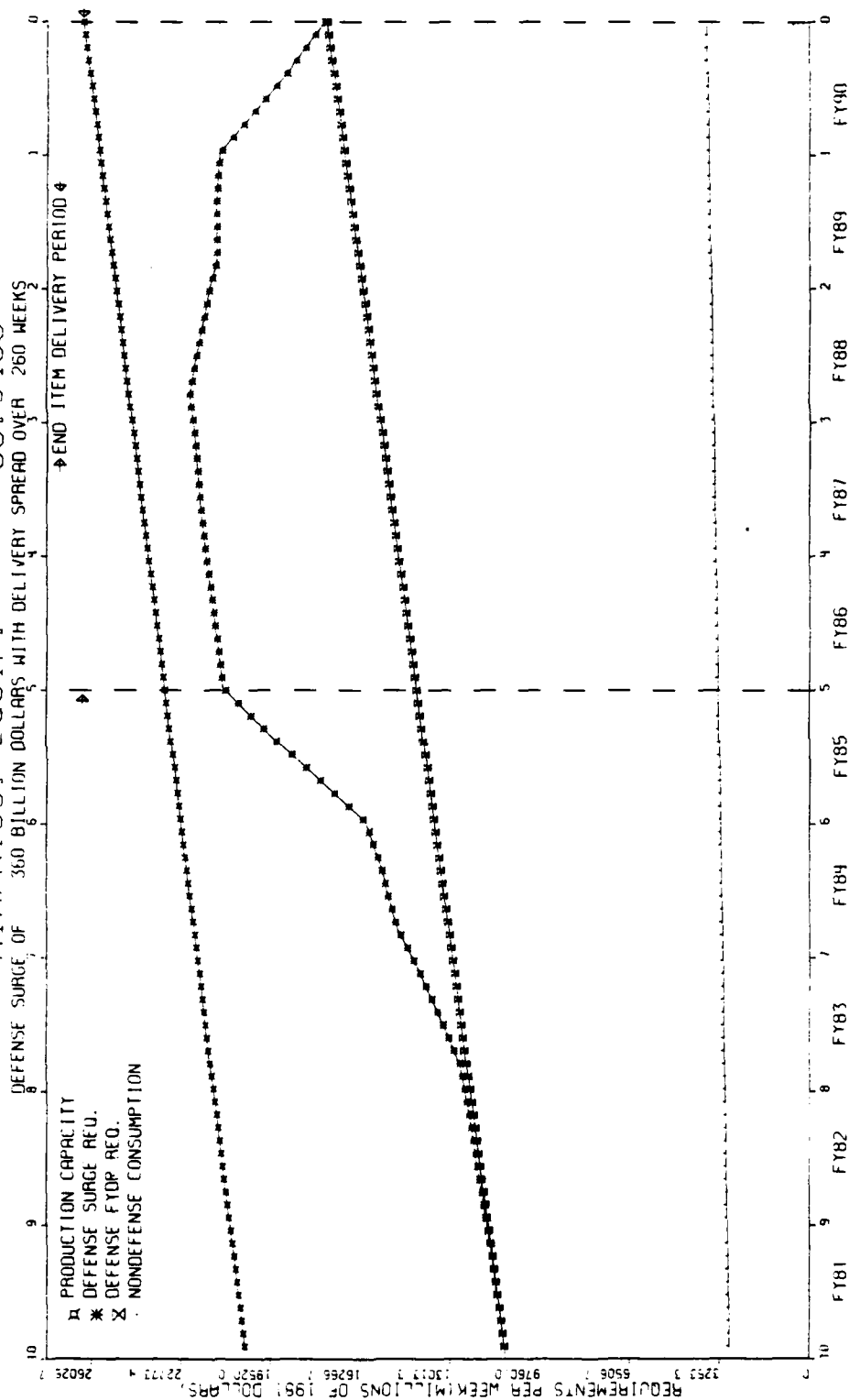
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DEFENSE SURGE OF 360 BILLION DOLLARS WITH DELIVERY SPREAD OVER 156 WEEKS

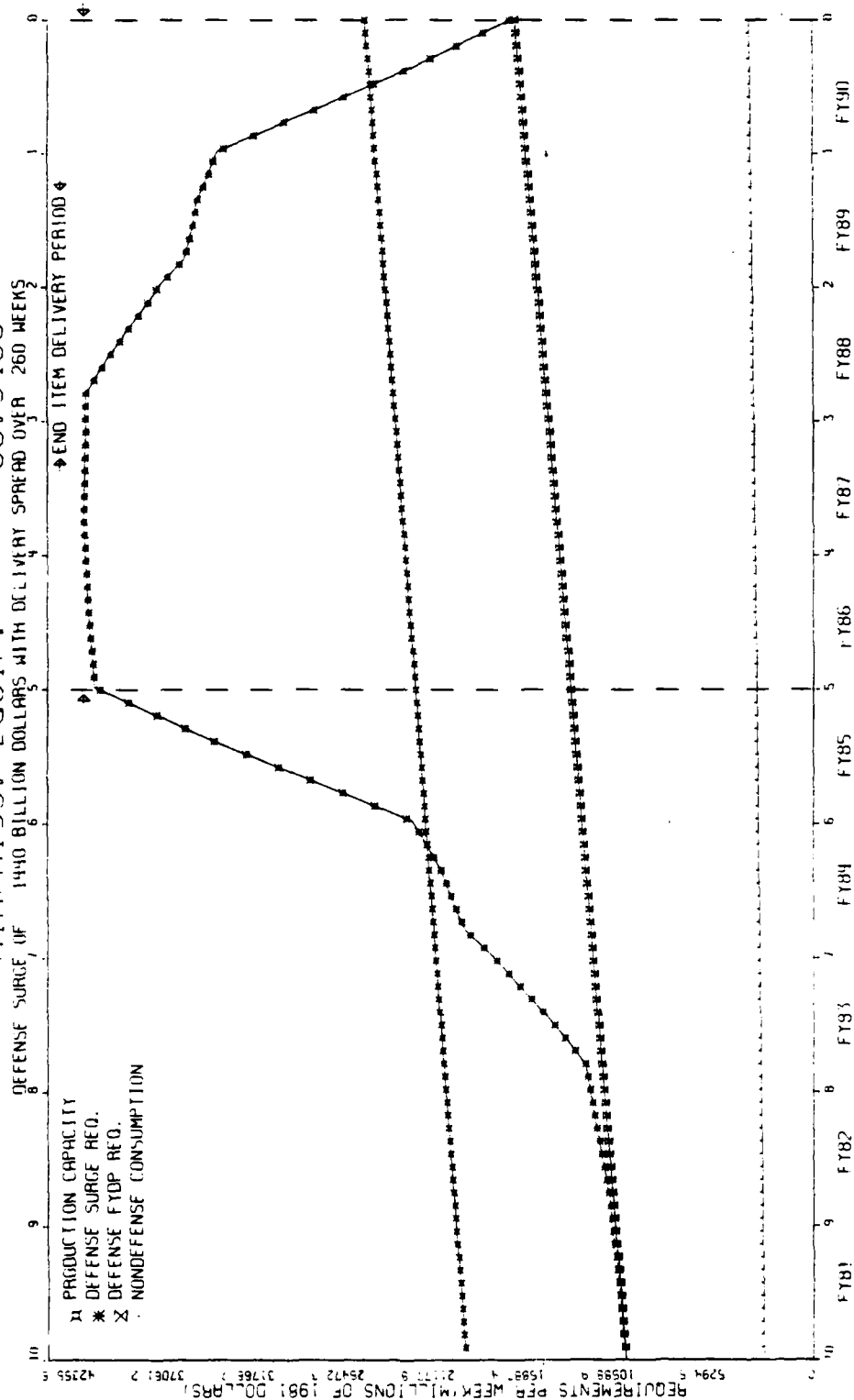
□ PRODUCTION CAPACITY
 * DEFENSE SURGE REQ.
 x DEFENSE FTDP REQ.
 . NONDEFENSE CONSUMPTION



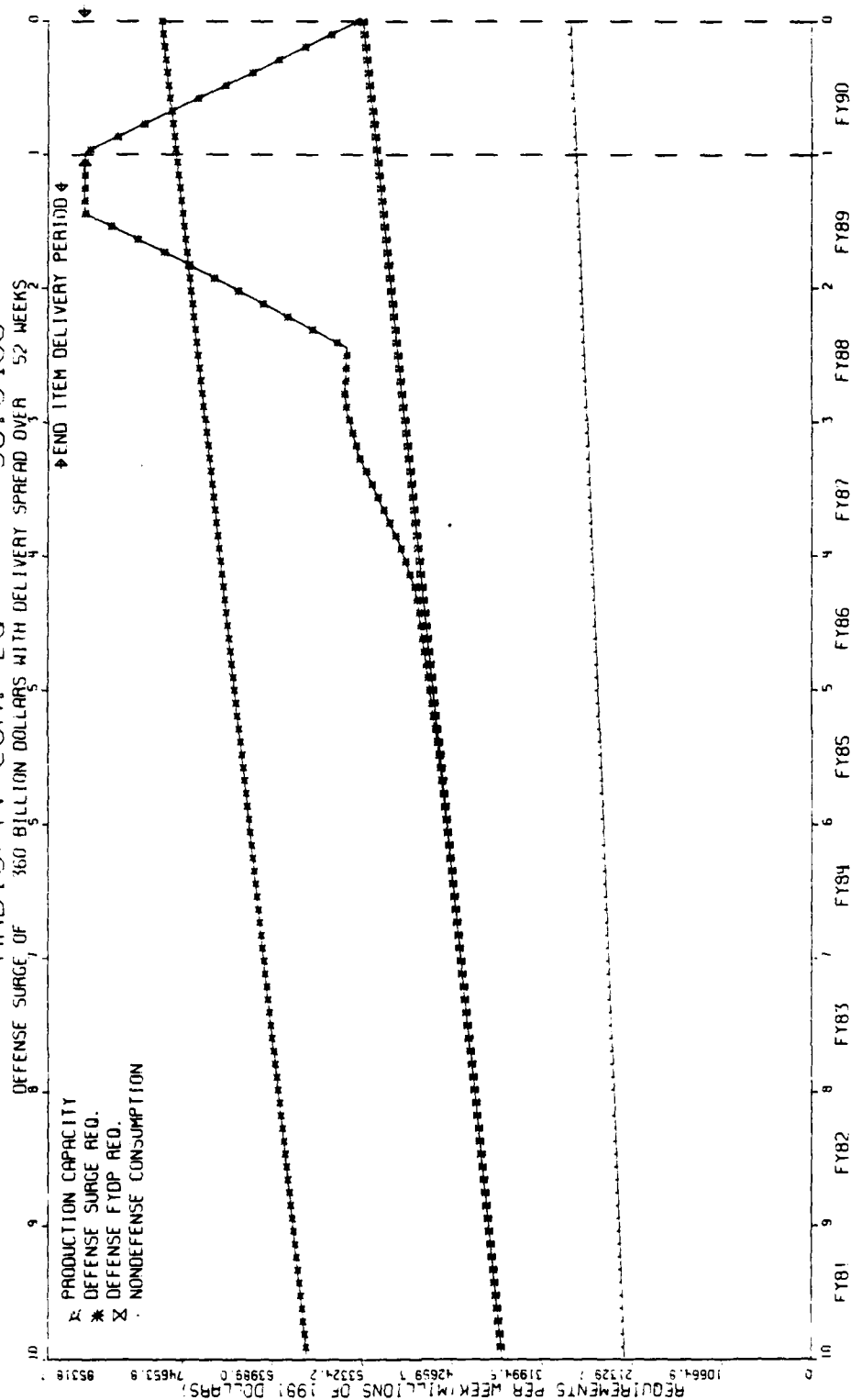
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AIR/MISS. EQUIP. 60,0400

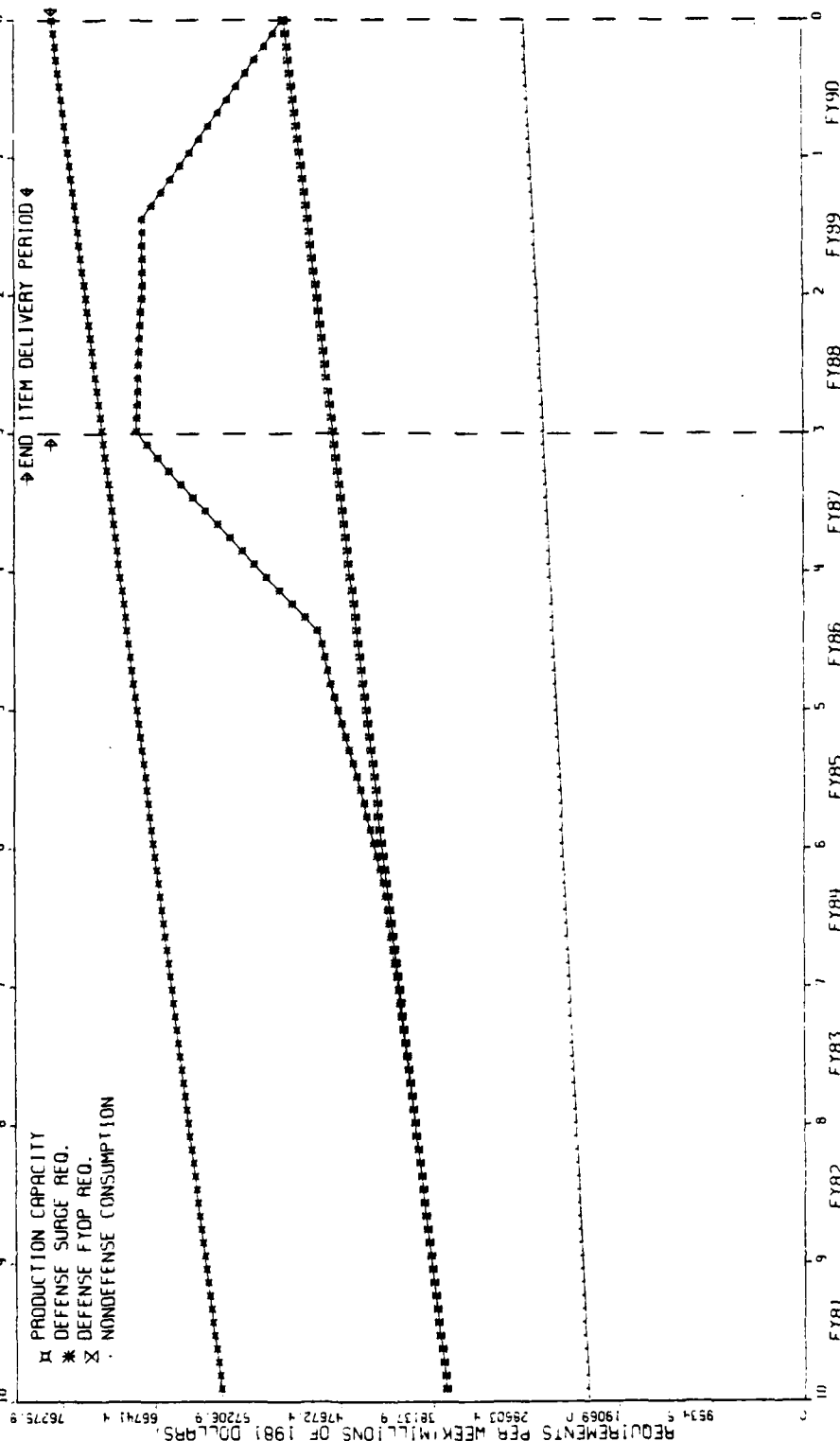


RADIO/TV COM. EO 56.0400



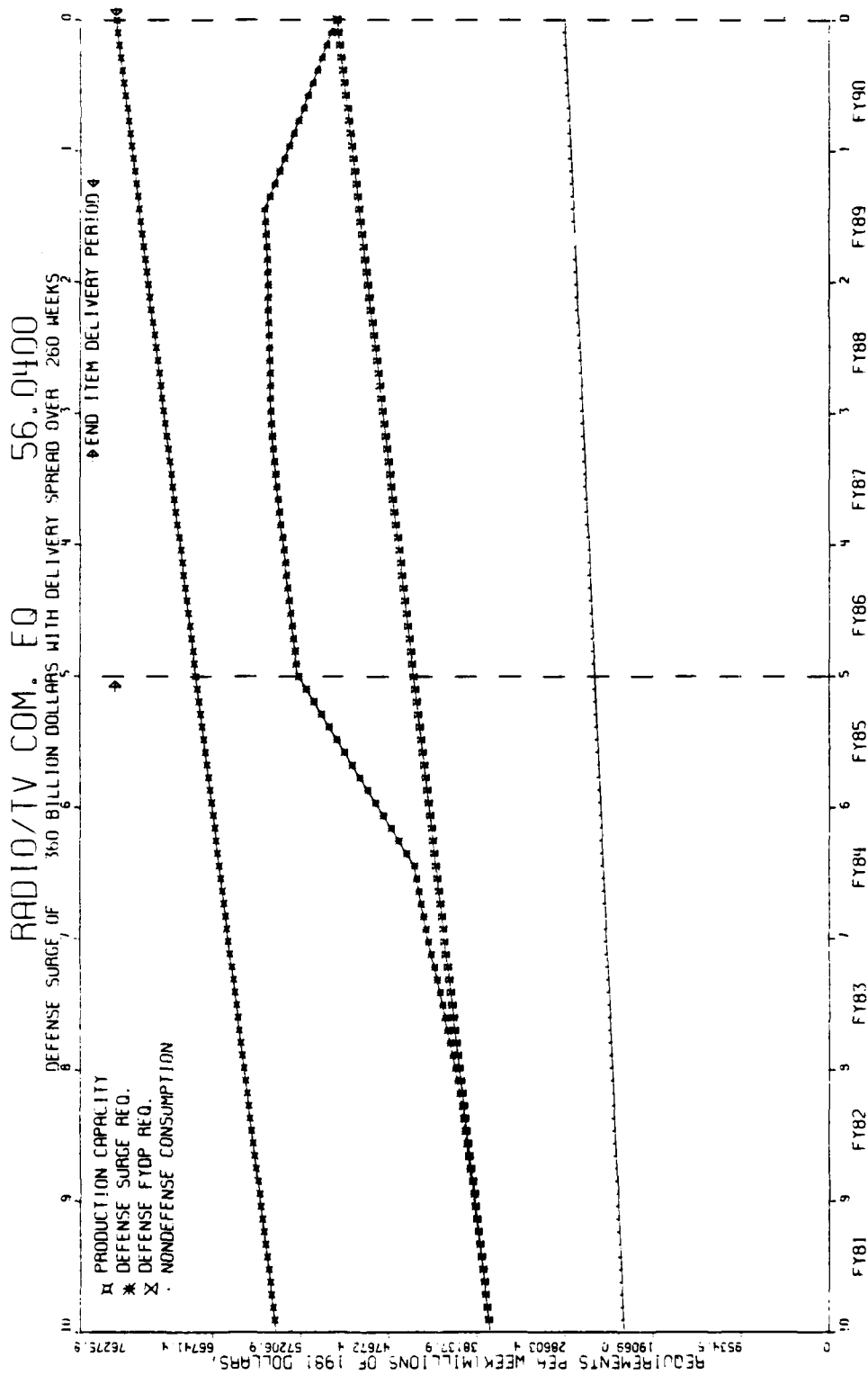
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DEFENSE SURGE OF 360 BILLION DOLLARS WITH DELIVERY SPREAD OVER 156 WEEKS



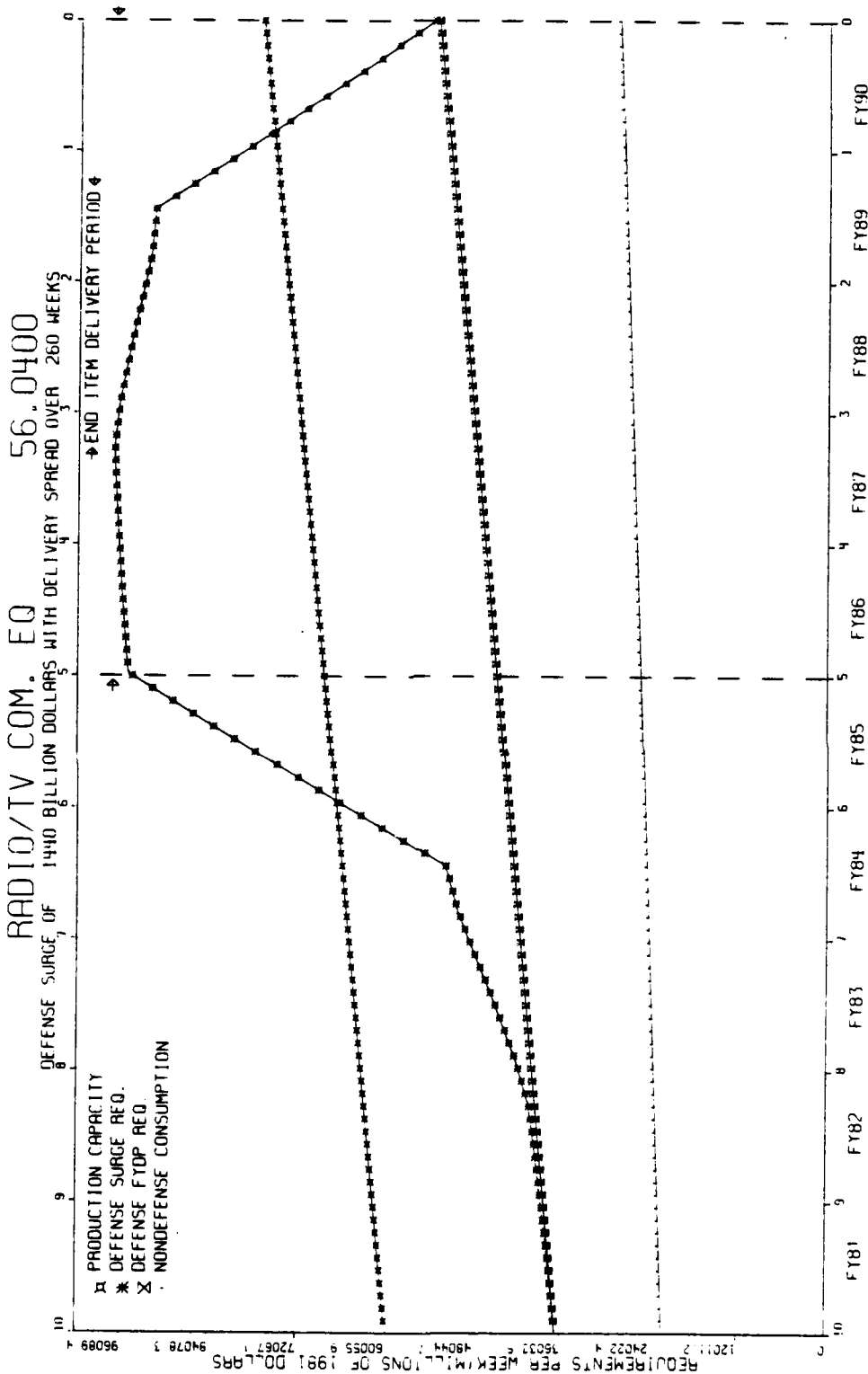
RADIO/TV COM. EQ

DEFENSE SURGE OF 36.0 BILLION DOLLARS WITH DELIVERY SPREAD OVER 260 WEEKS

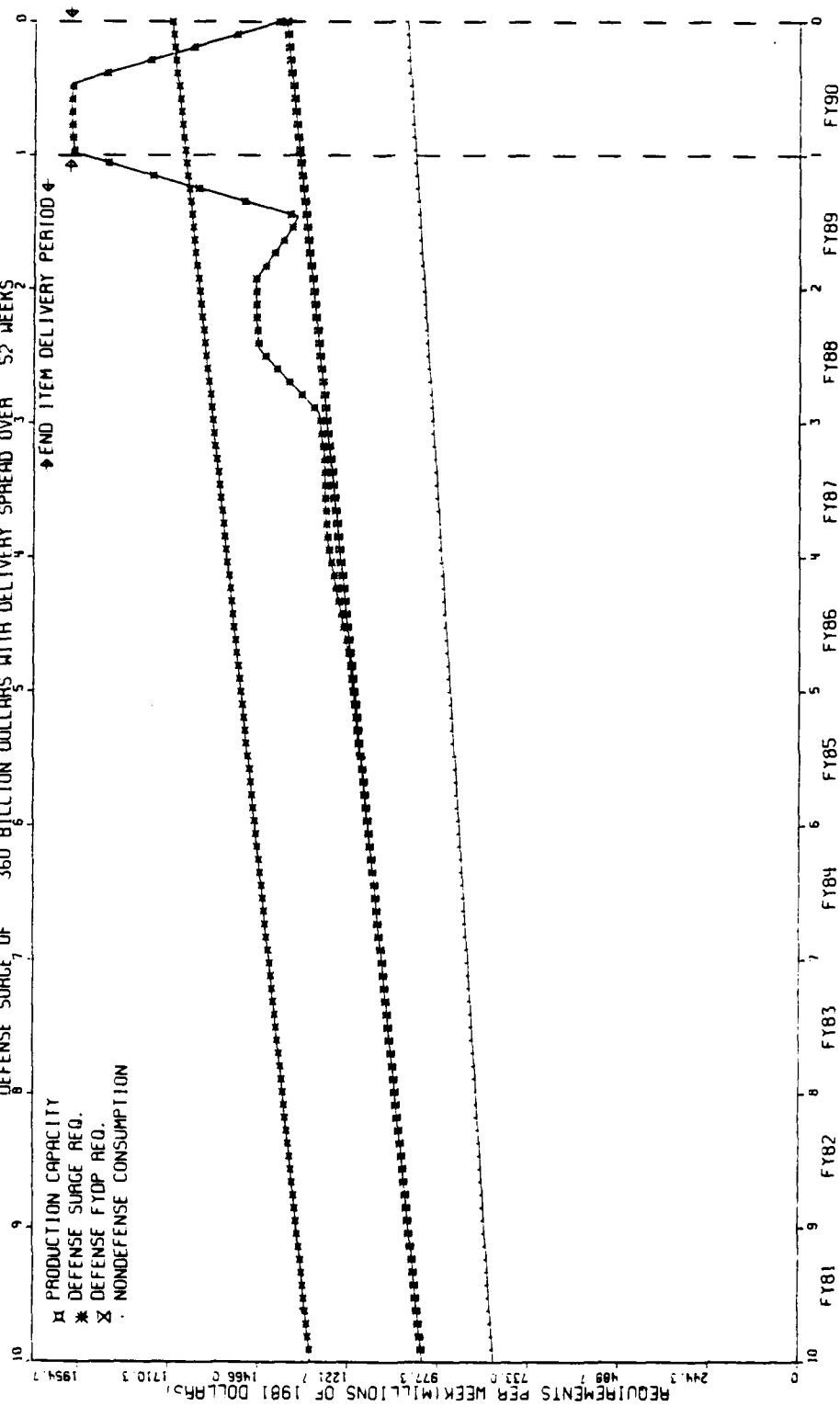


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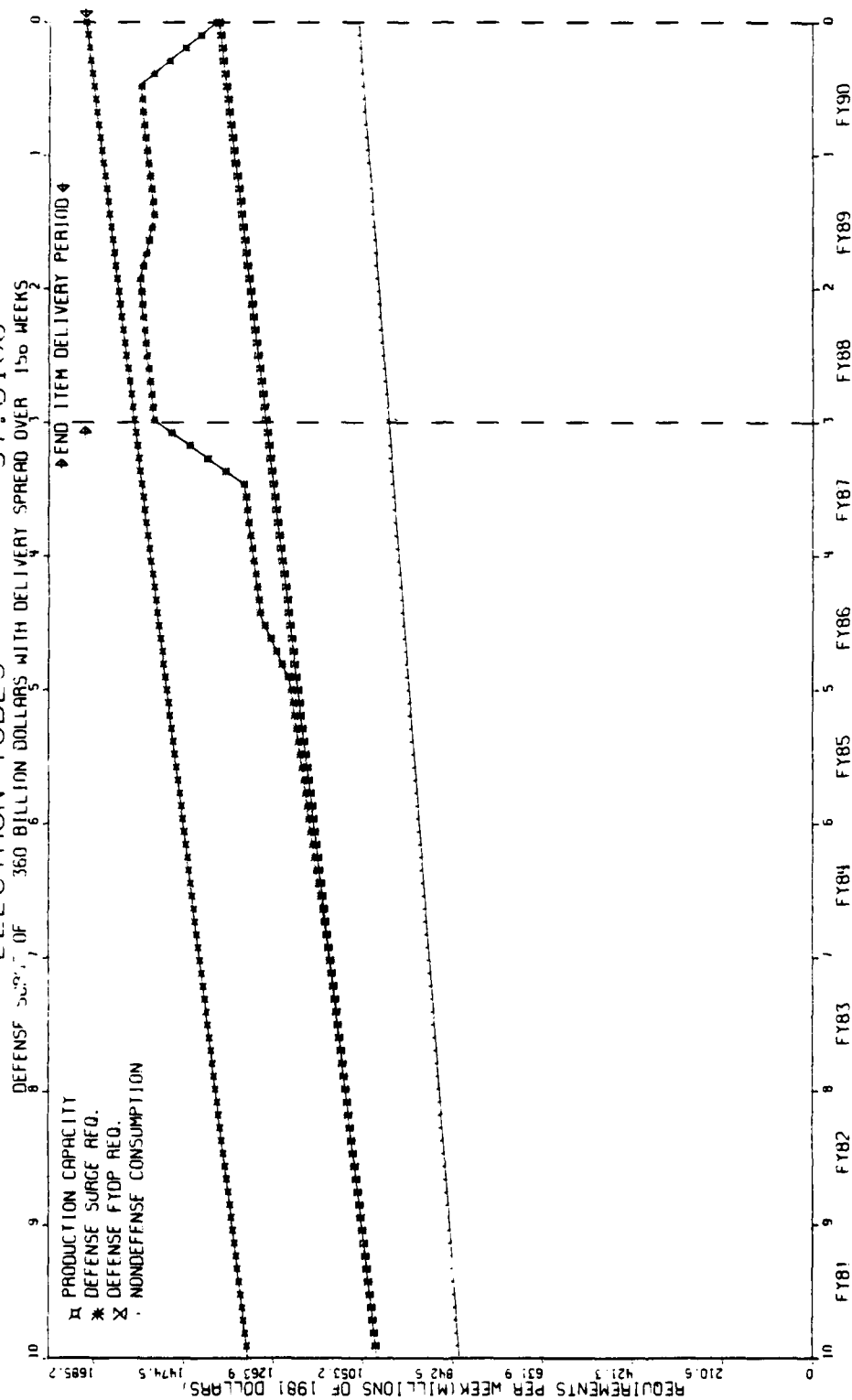
DEFENSE SURGE OF 1440 BILLION DOLLARS WITH DELIVERY SPREAD OVER 260 WEEKS



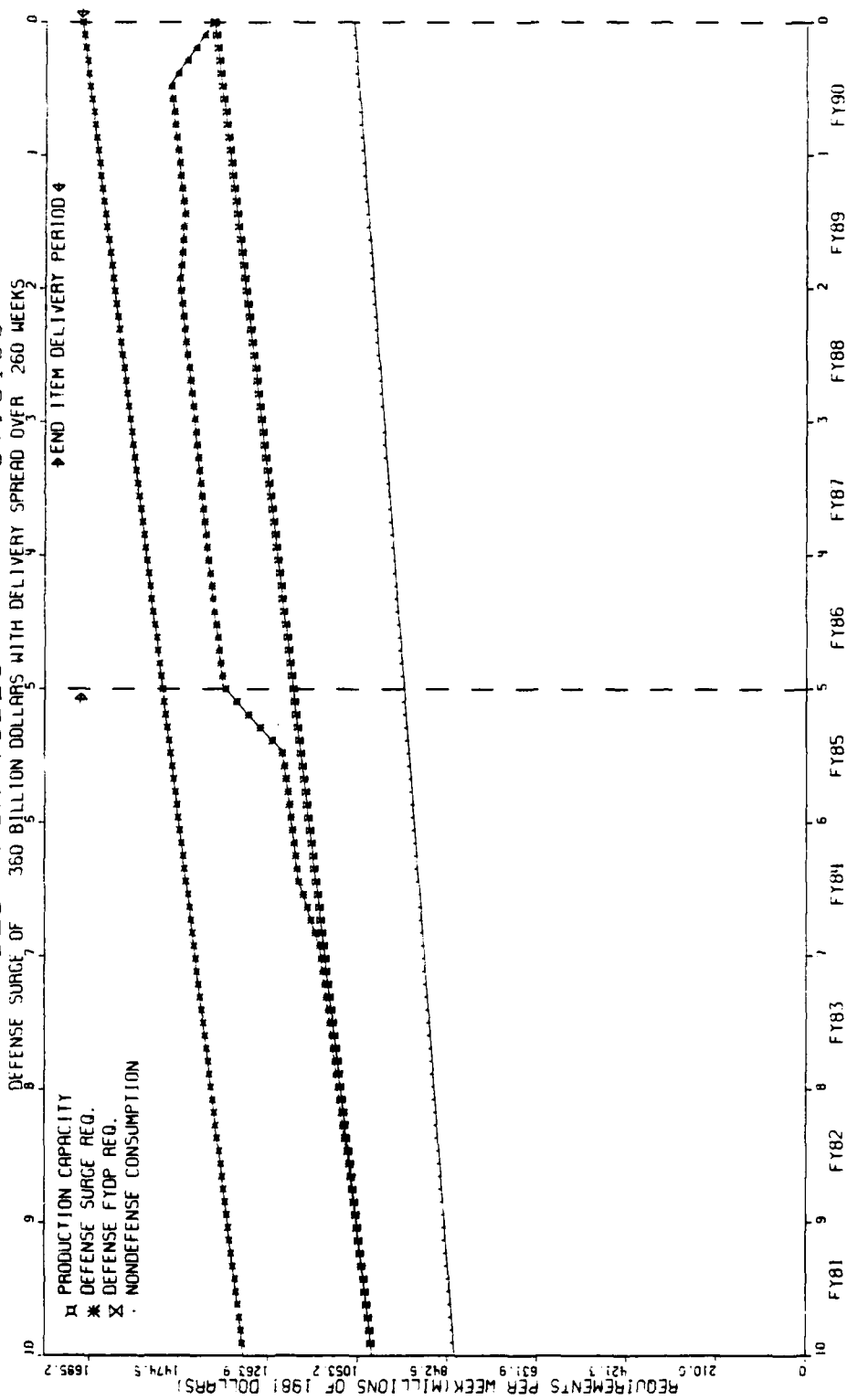
ELECTRON TUBES 57.0100



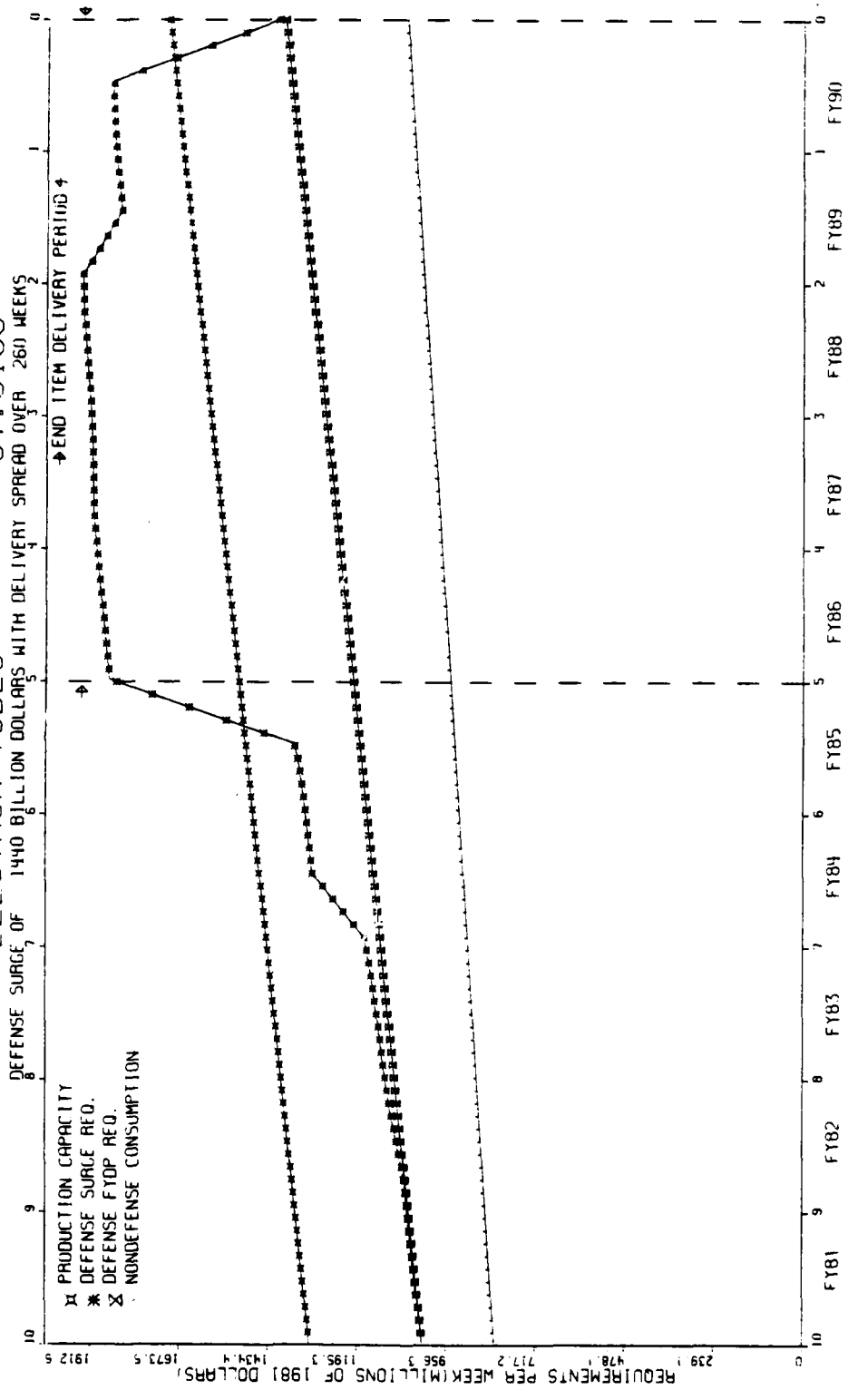
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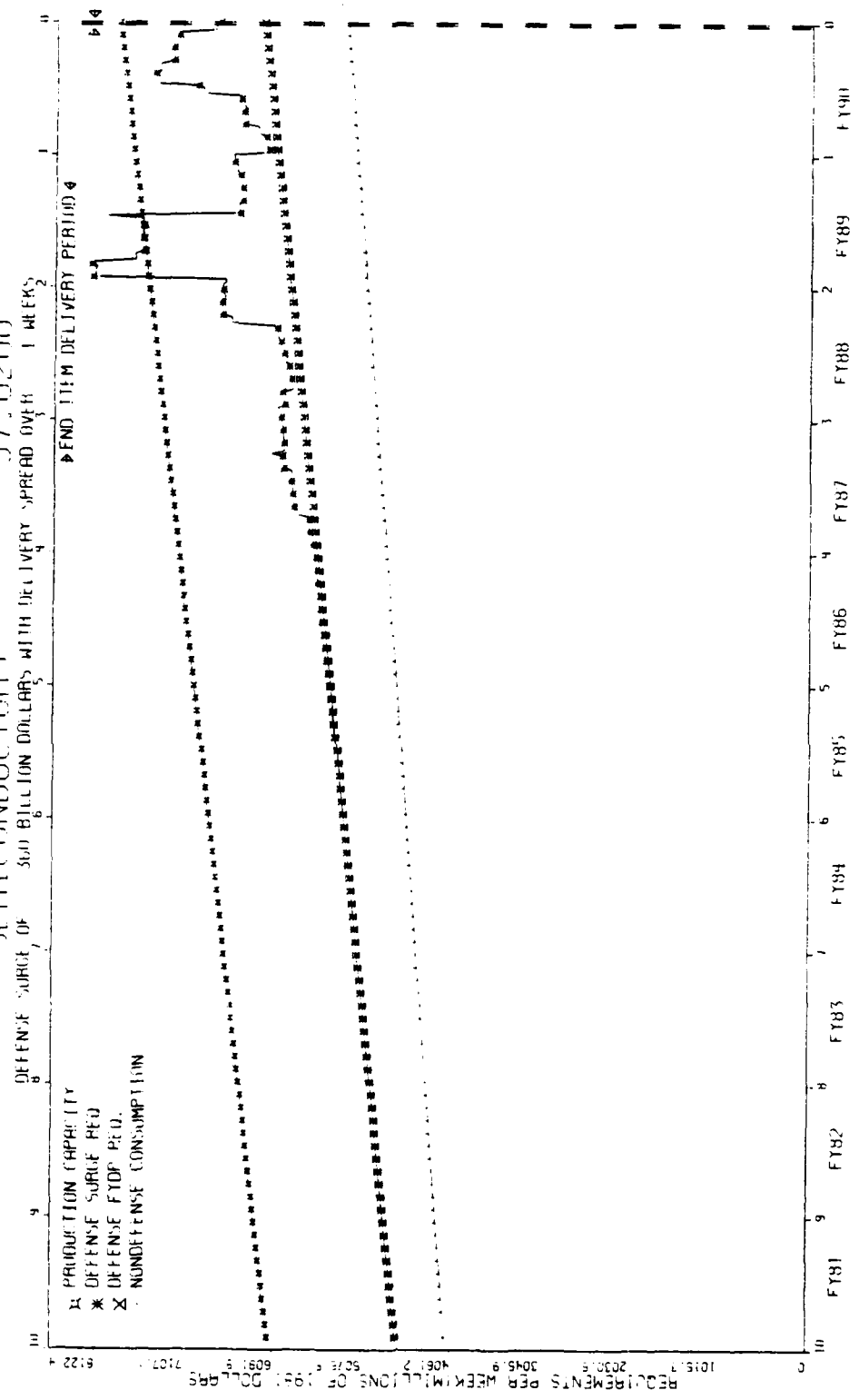
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ELECTRON TUBES 57.0100



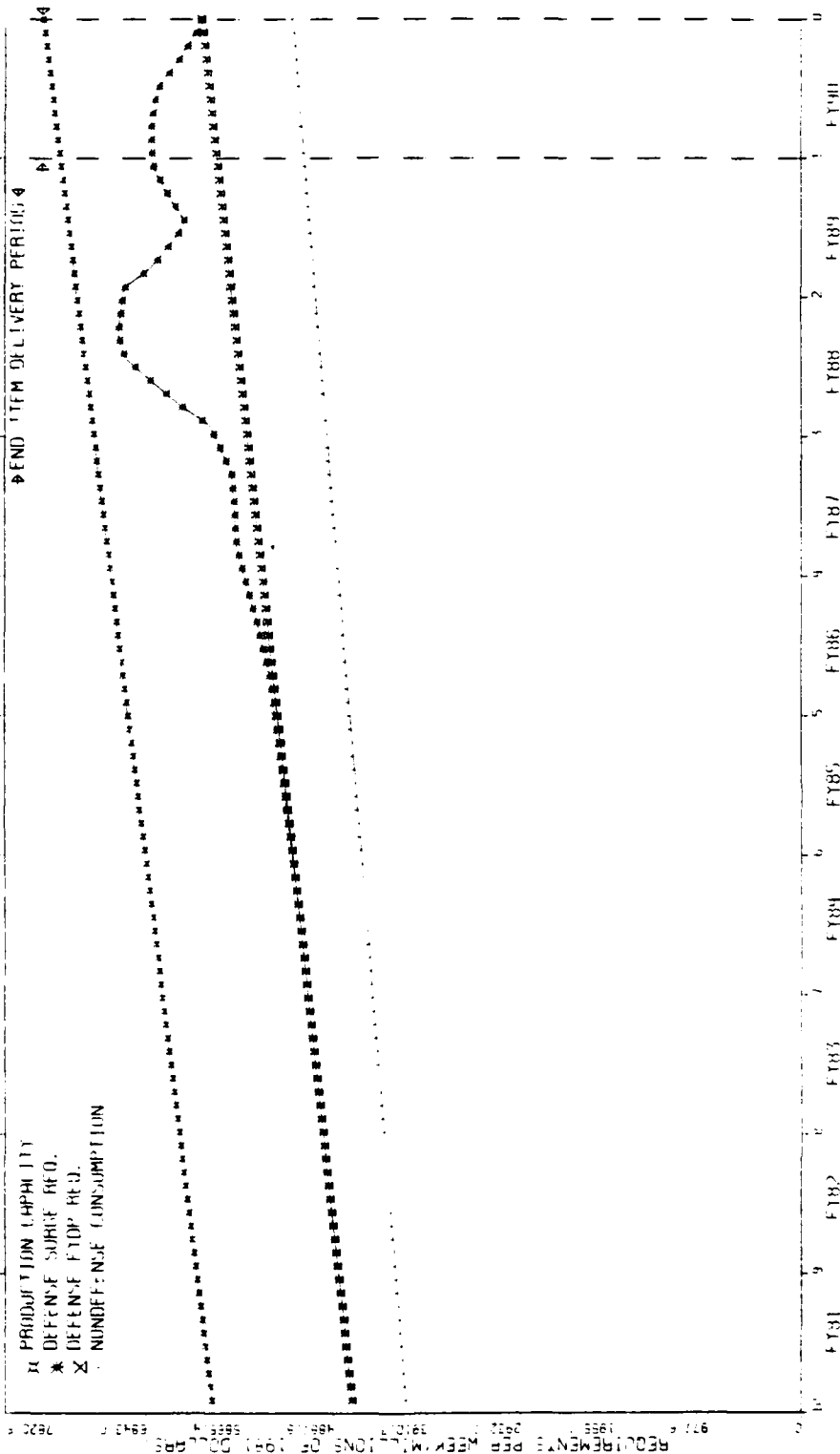
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SEMI CONDUCTORS

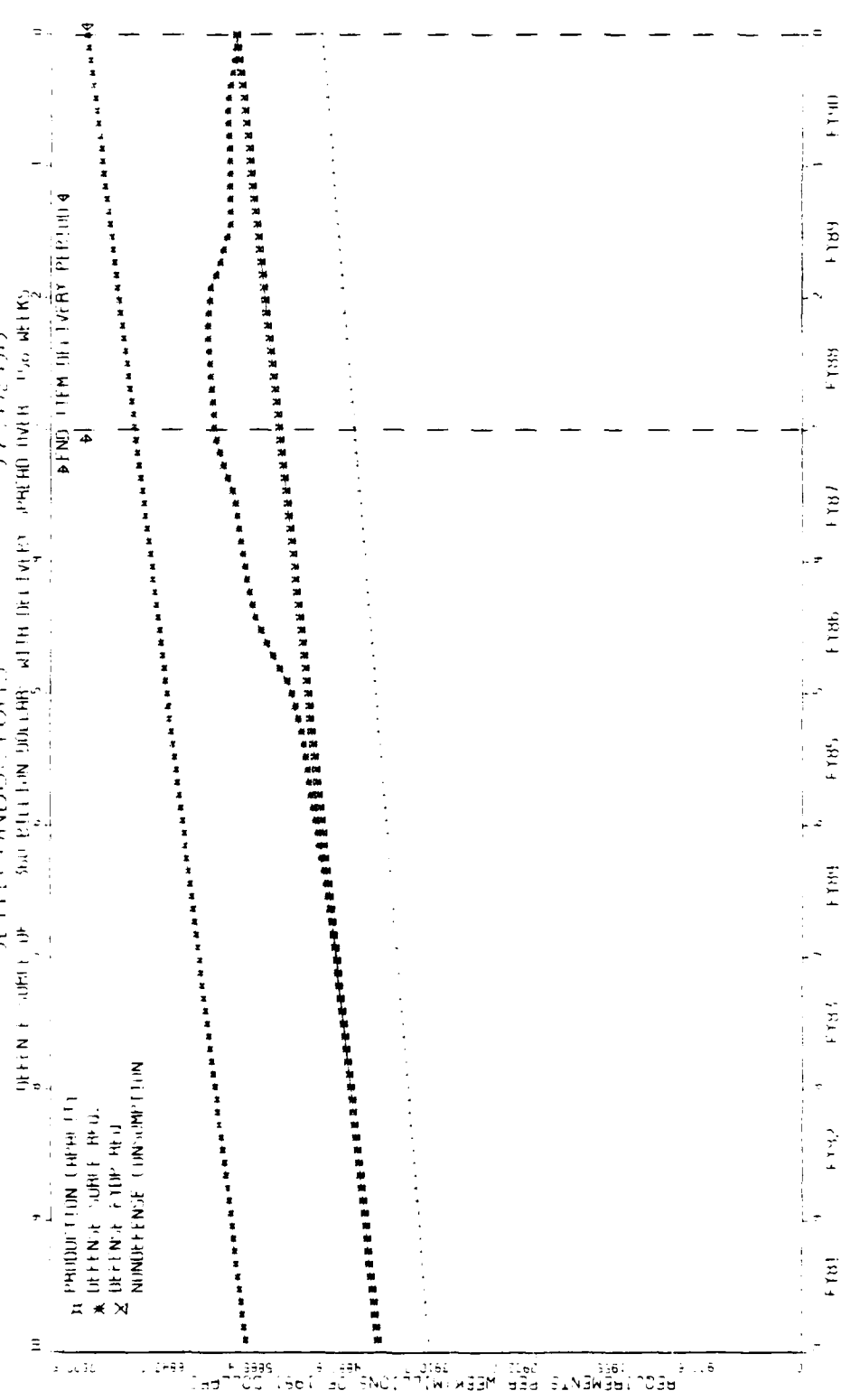
57.0200

DEFENSE SURGE TO 500 BILLION DOLLARS WITH DELIVERY SPREAD OVER 52 WEEKS



SEMI-ANNUAL TOPS

57-112100



AD-A123 871

A METHOD FOR CALCULATING INDUSTRIAL MOBILIZATION
REQUIREMENTS WHICH INCOR.. (U) INSTITUTE FOR DEFENSE
ANALYSES ALEXANDRIA VA PROGRAM ANALYSIS... P MCCOY

22

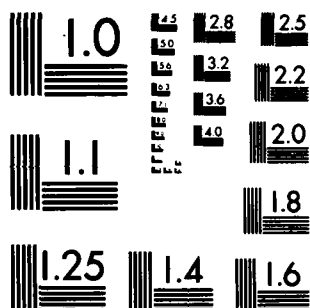
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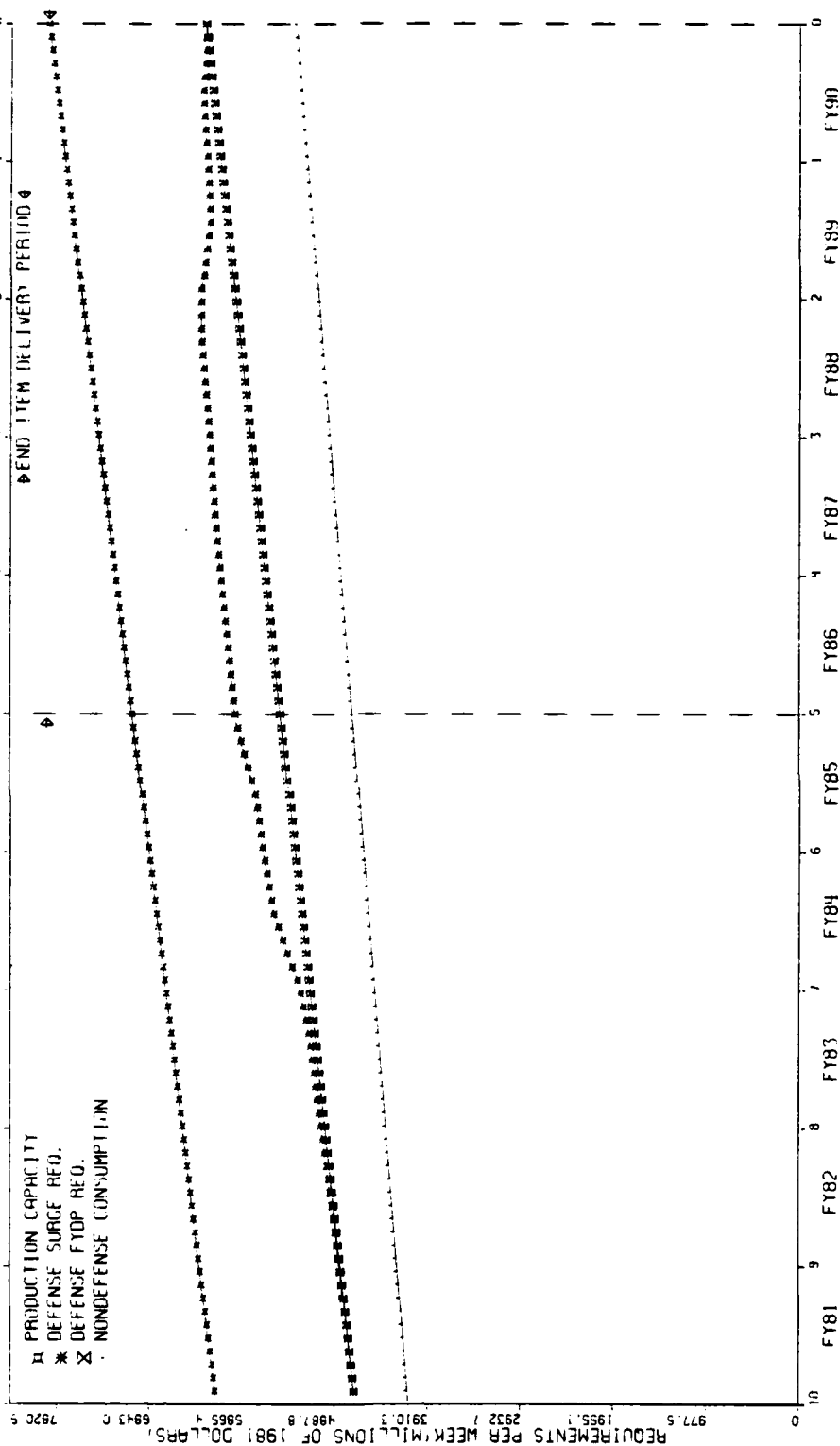


MICROCOPY RESOLUTION TEST CHART
NATIONAL BUREAU OF STANDARDS-1963-A

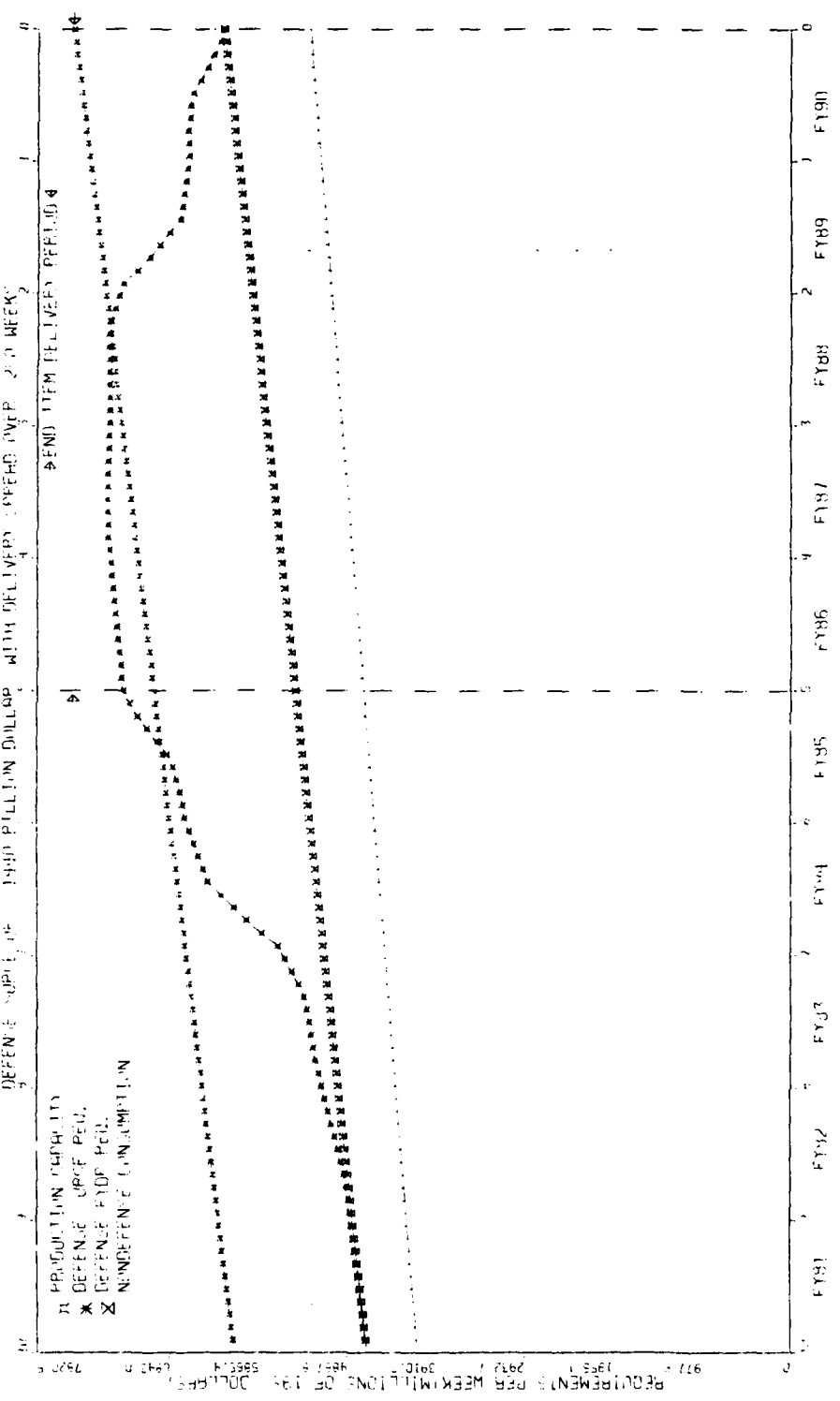
SEMICONDUCTORS

57,0200

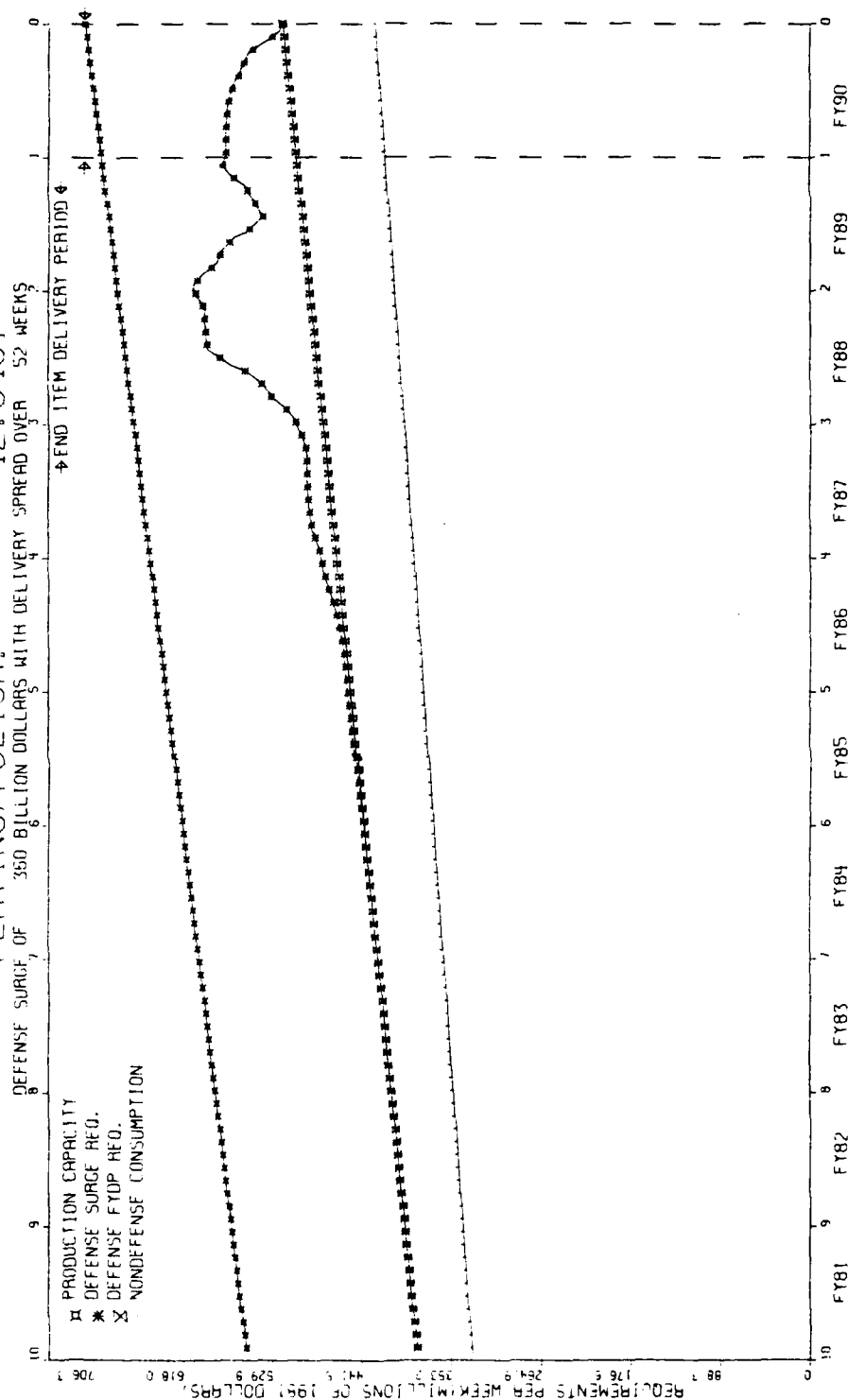
DEFENSE SURGE OF 360 BILLION DOLLARS WITH DELIVERY SPREAD OVER 260 WEEKS



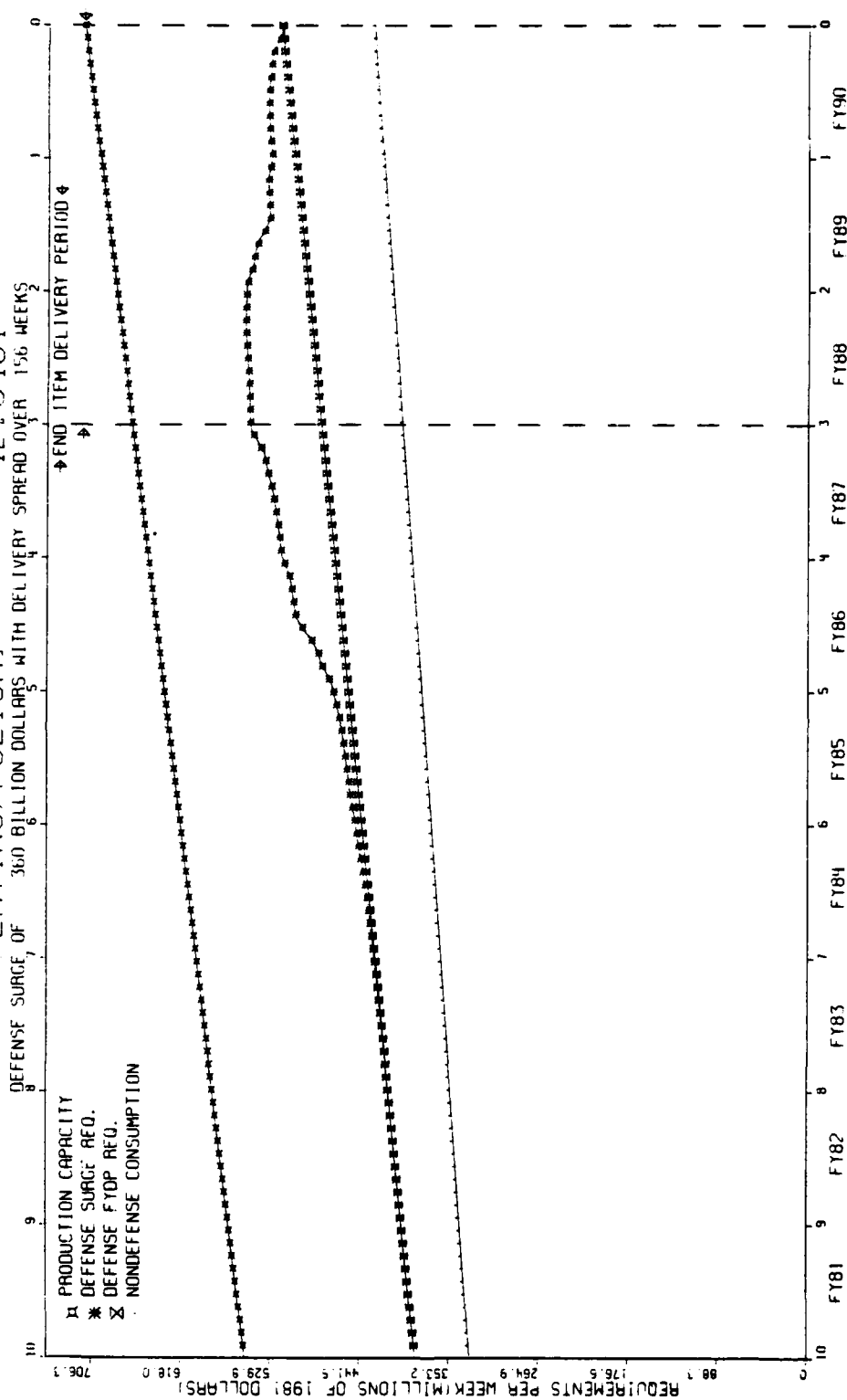
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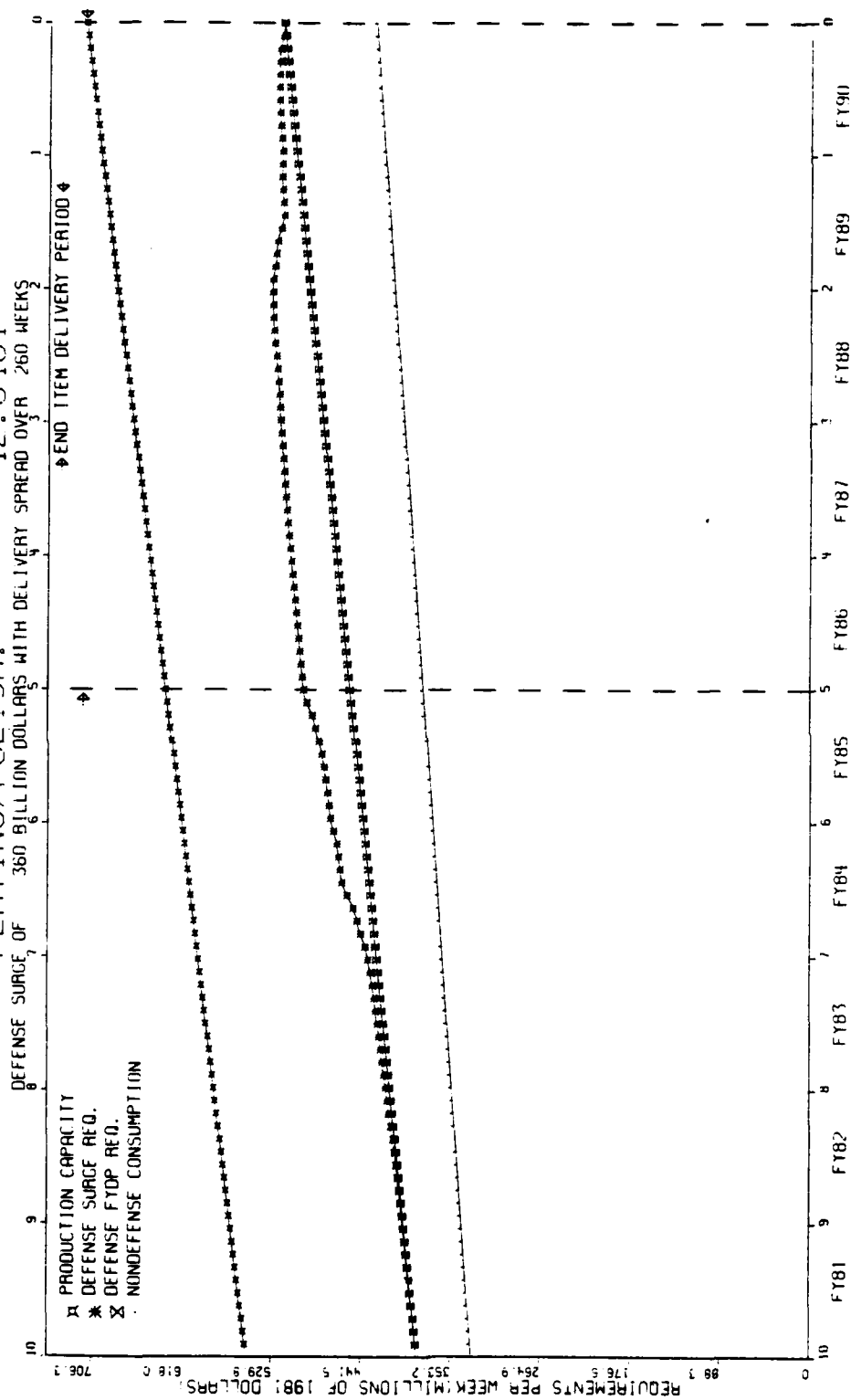
PLATING/POLISH. 42.0401



PLATING/POLISH. 42.0401

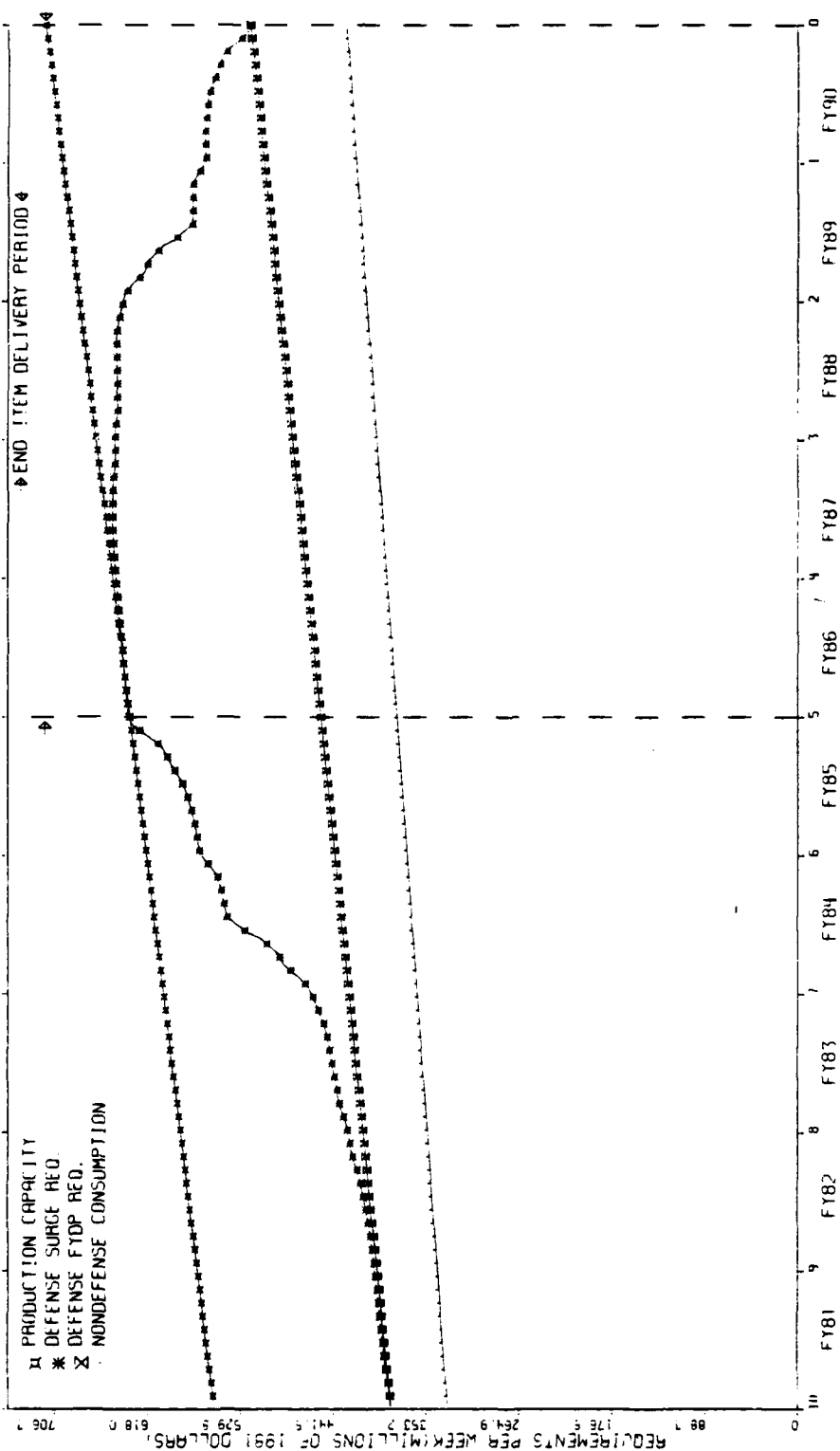


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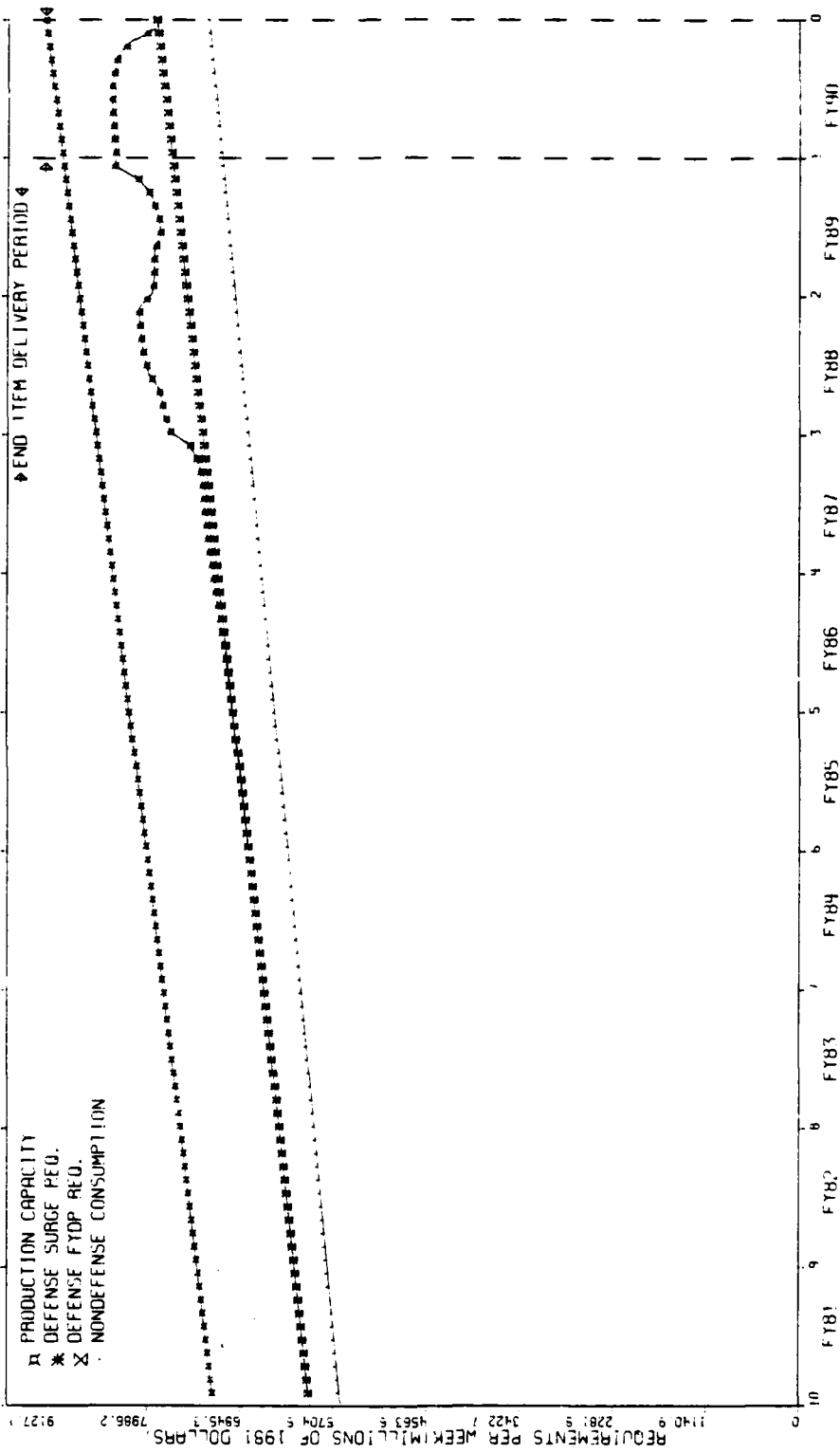
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DEFENSE SURGE OF 1990 BILLION DOLLARS WITH DELIVERY SPREAD OVER 260 WEEKS



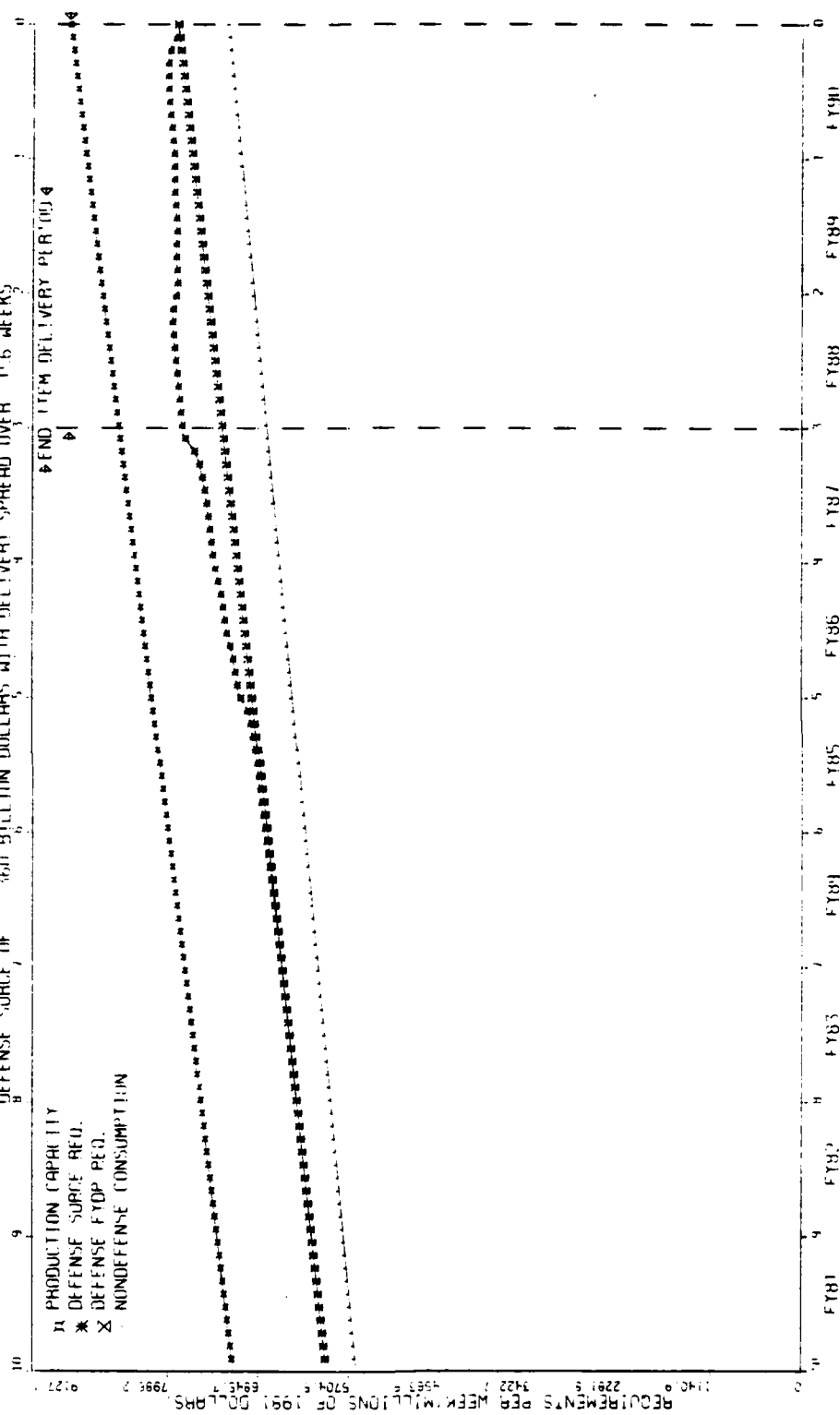
BLAST FURN/MILLS 37.0101

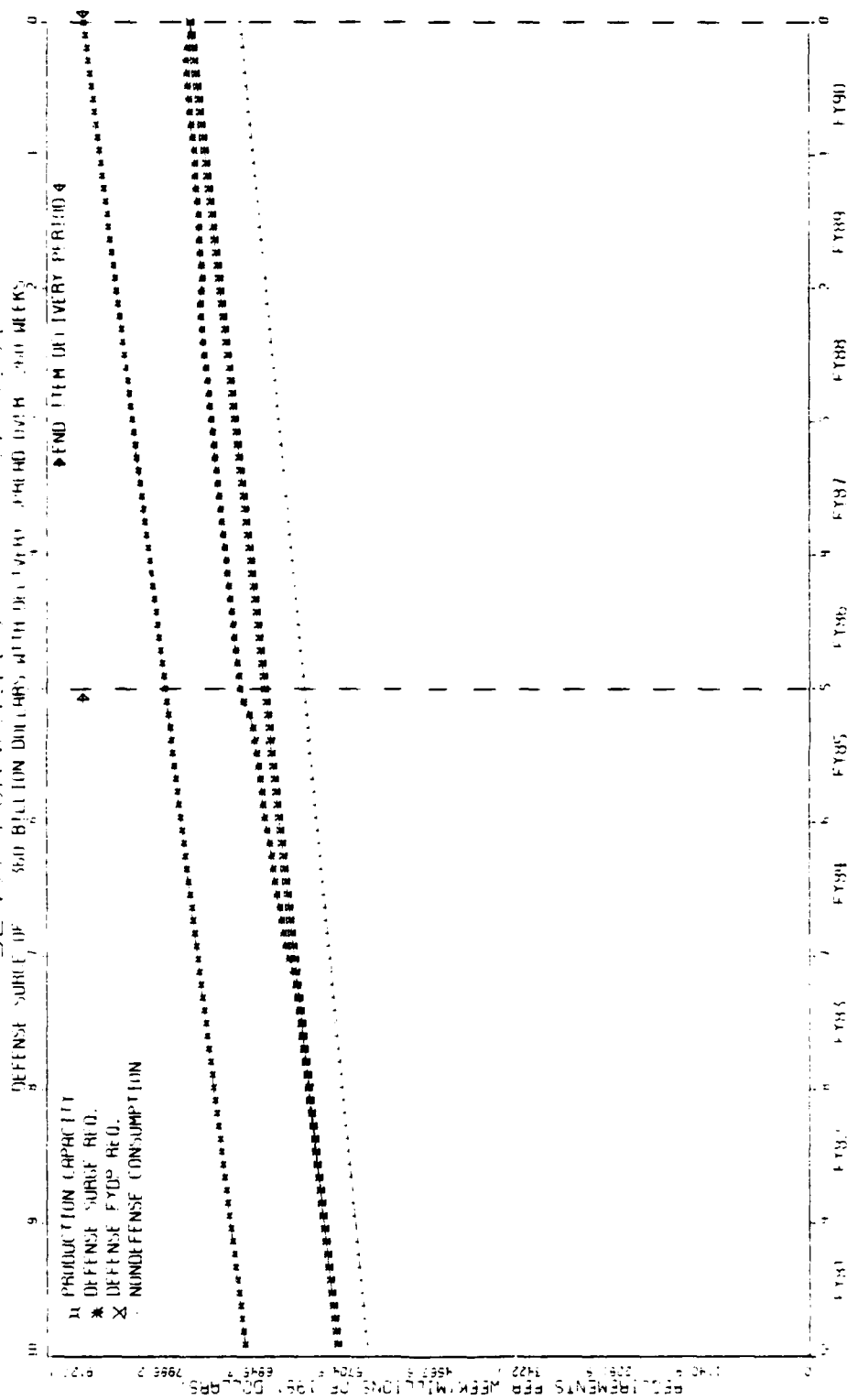
DEFENSE SURGE OF 360 BILLION DOLLARS WITH DELIVERY PREPARED OVER 52 WEEKS



37.0101

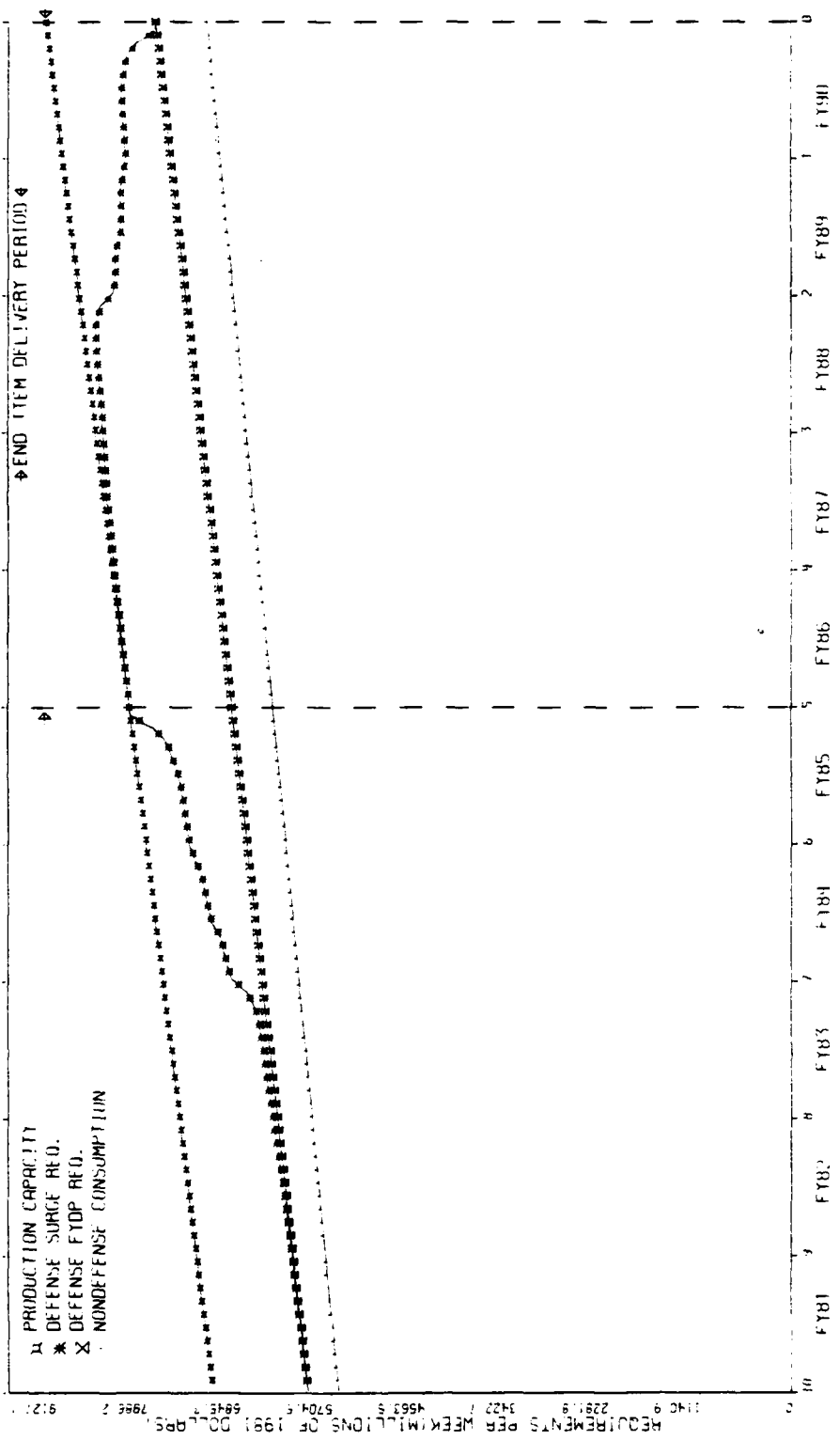
CHD OVER 116 WEEKS



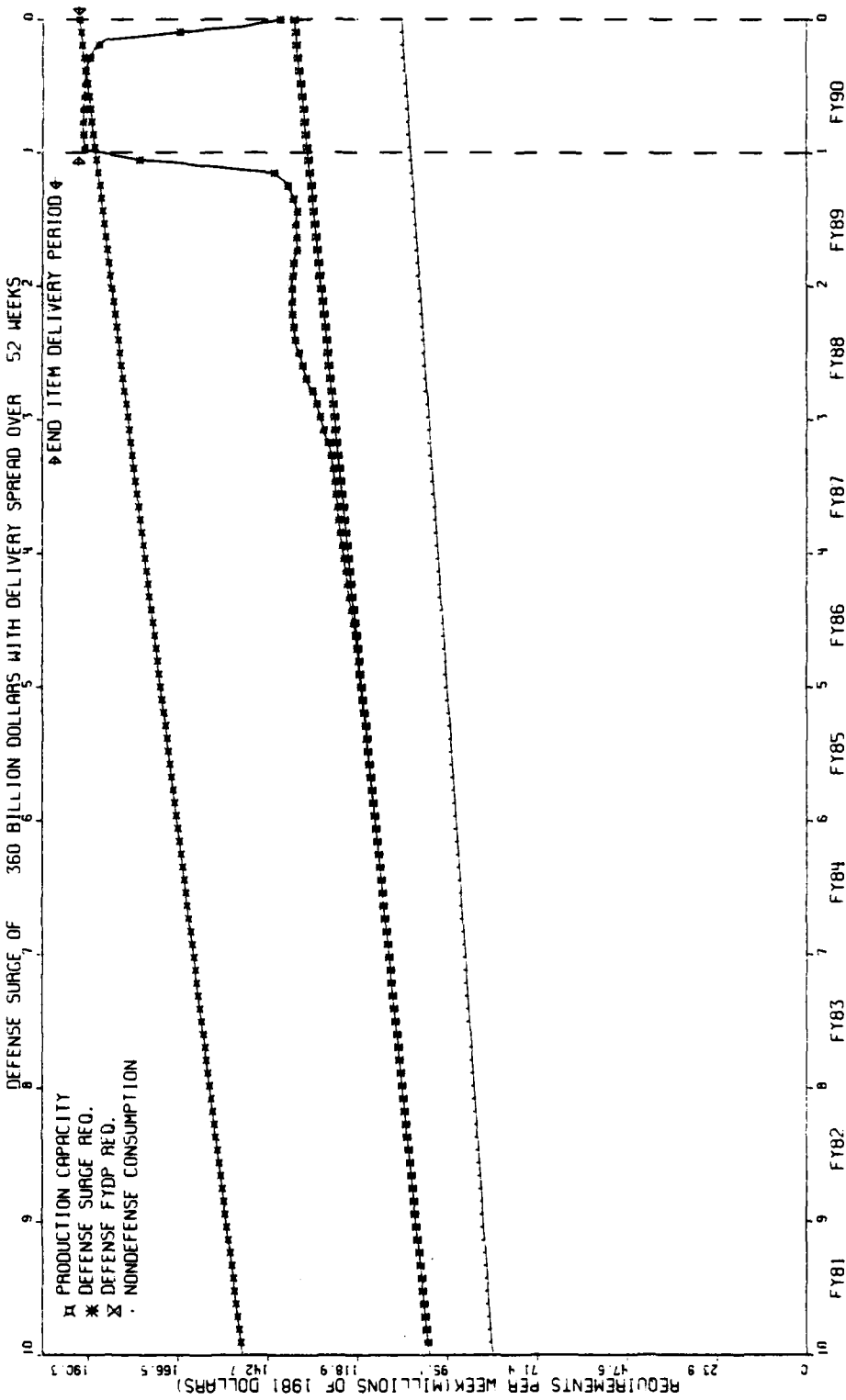


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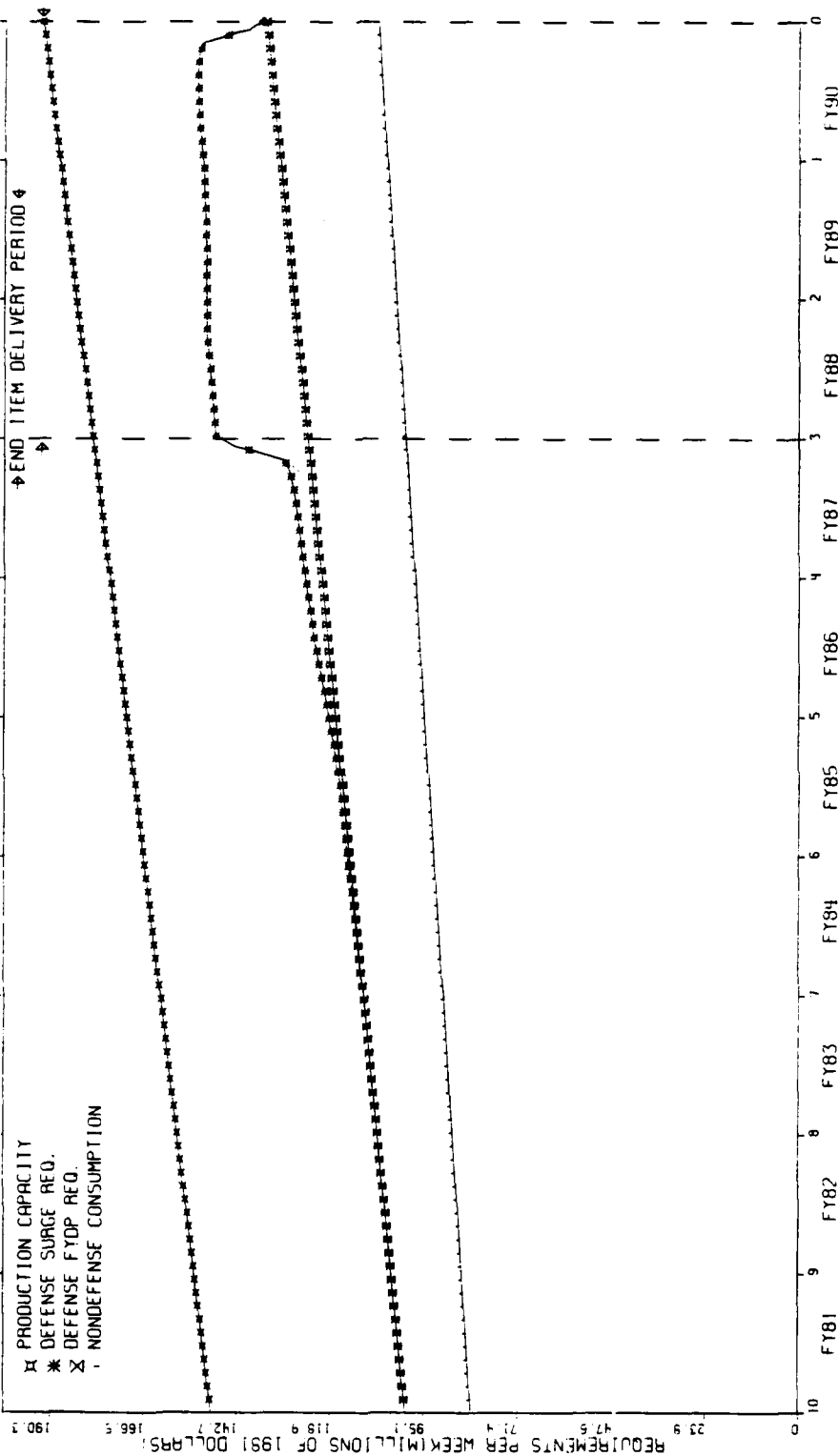
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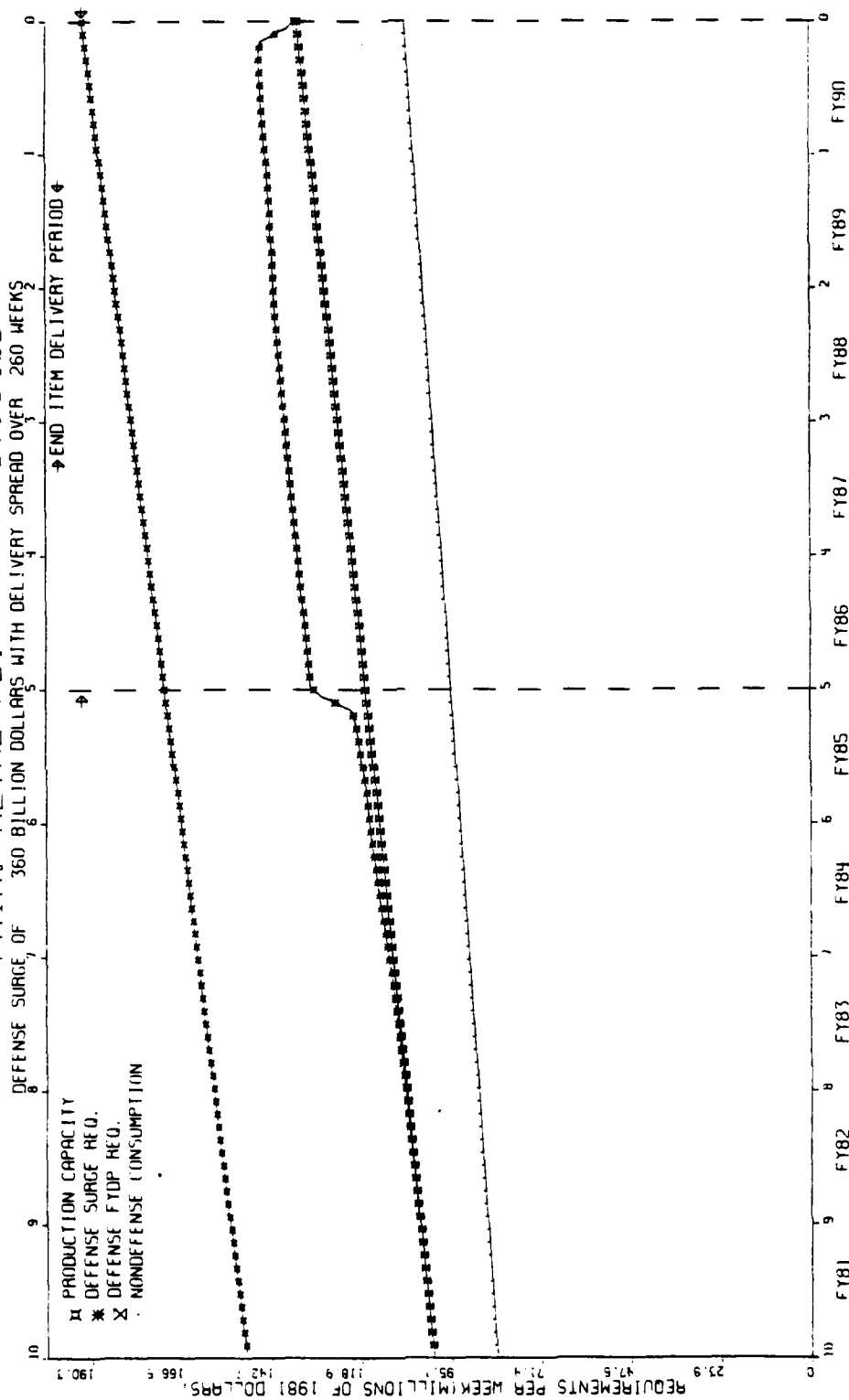
PRIM. METAL PD. 37.0402 DEFENSE SURGE OF 360 BILLION DOLLARS WITH DELIVERY SPREAD OVER 52 WEEKS



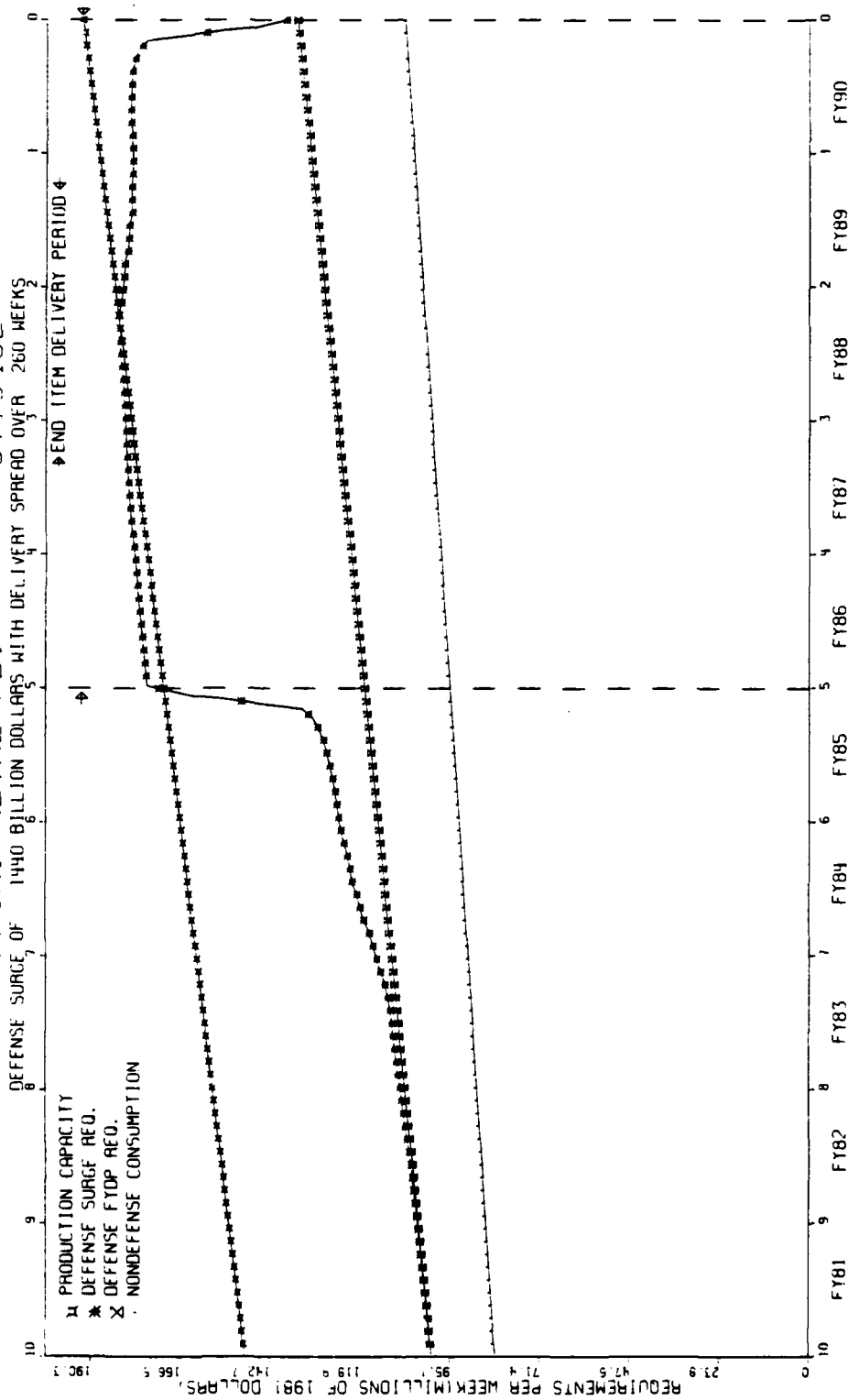
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PRIM. METAL PD. 37.0402

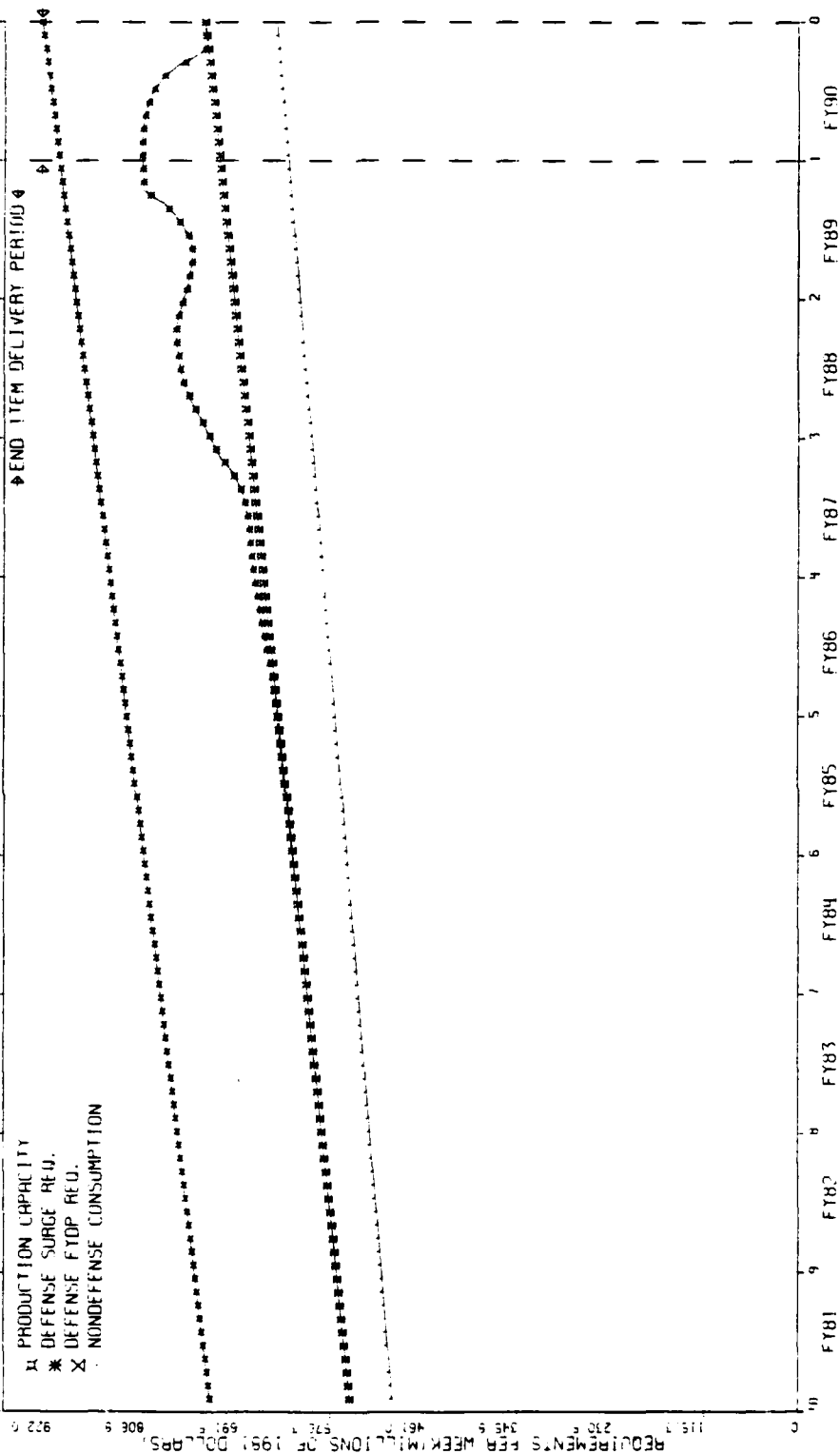


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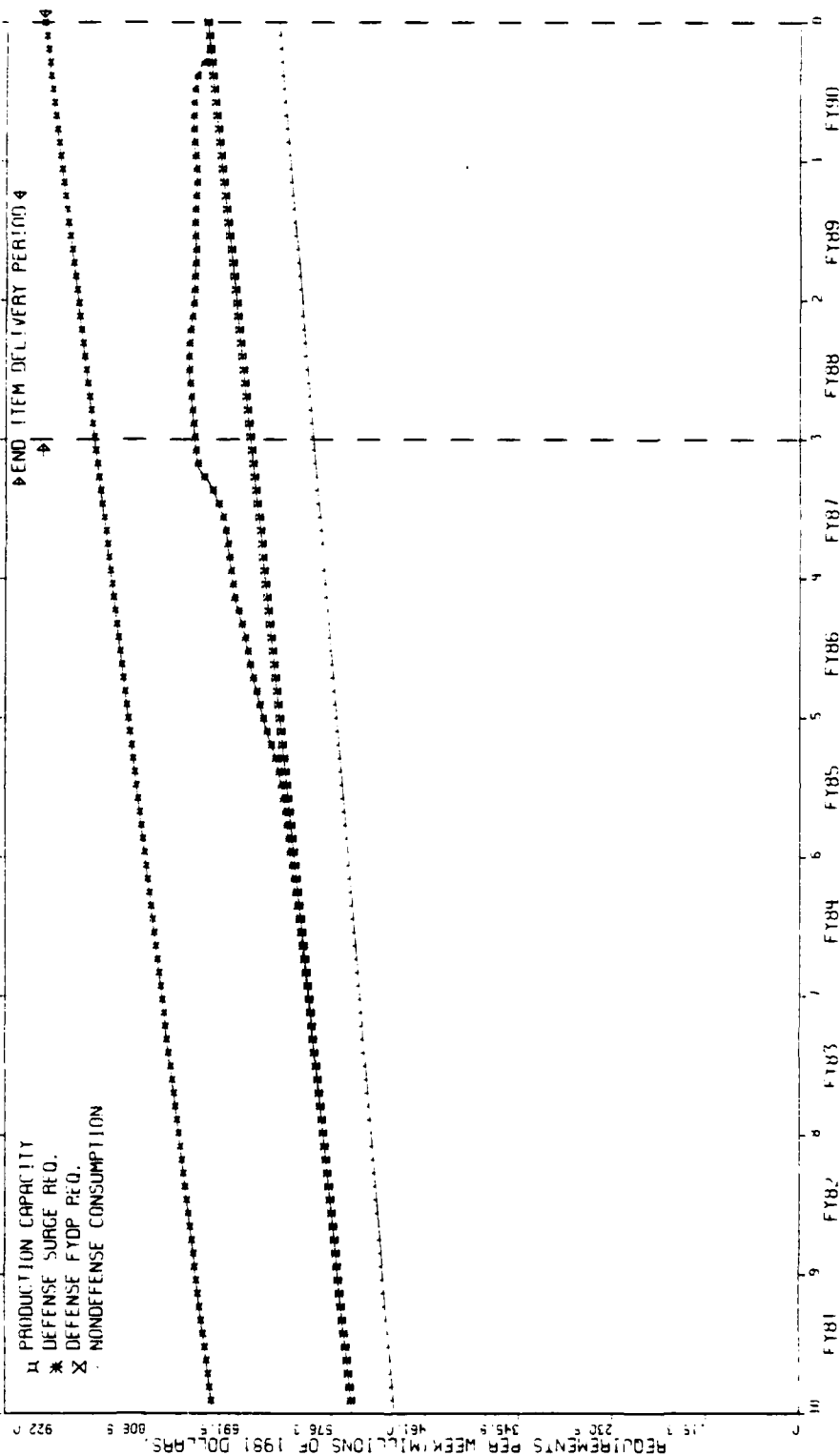
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DEFENSE SURGE OF 360 BILLION DOLLARS WITH DELIVERY SPREAD OVER 5.2 WEEKS

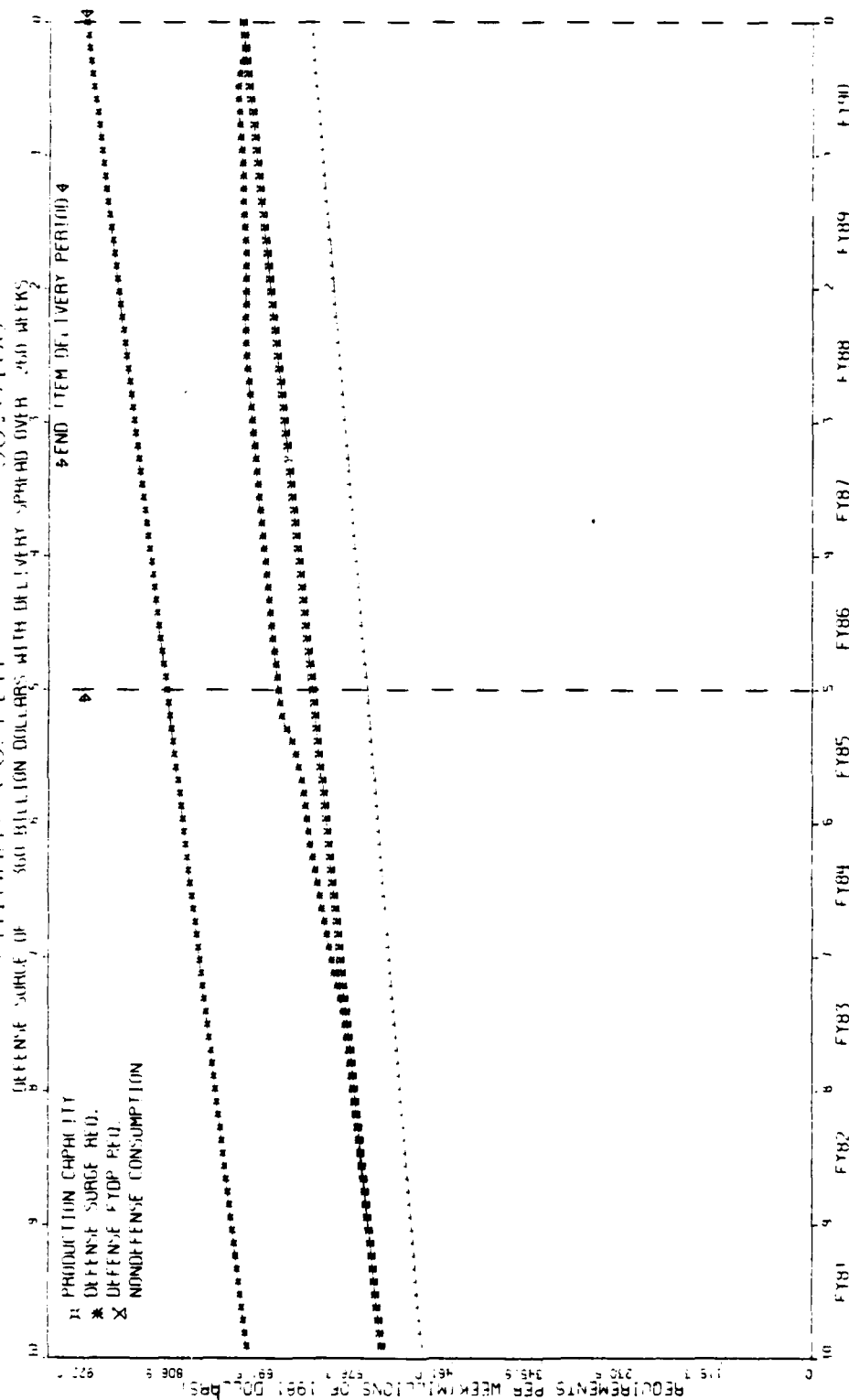


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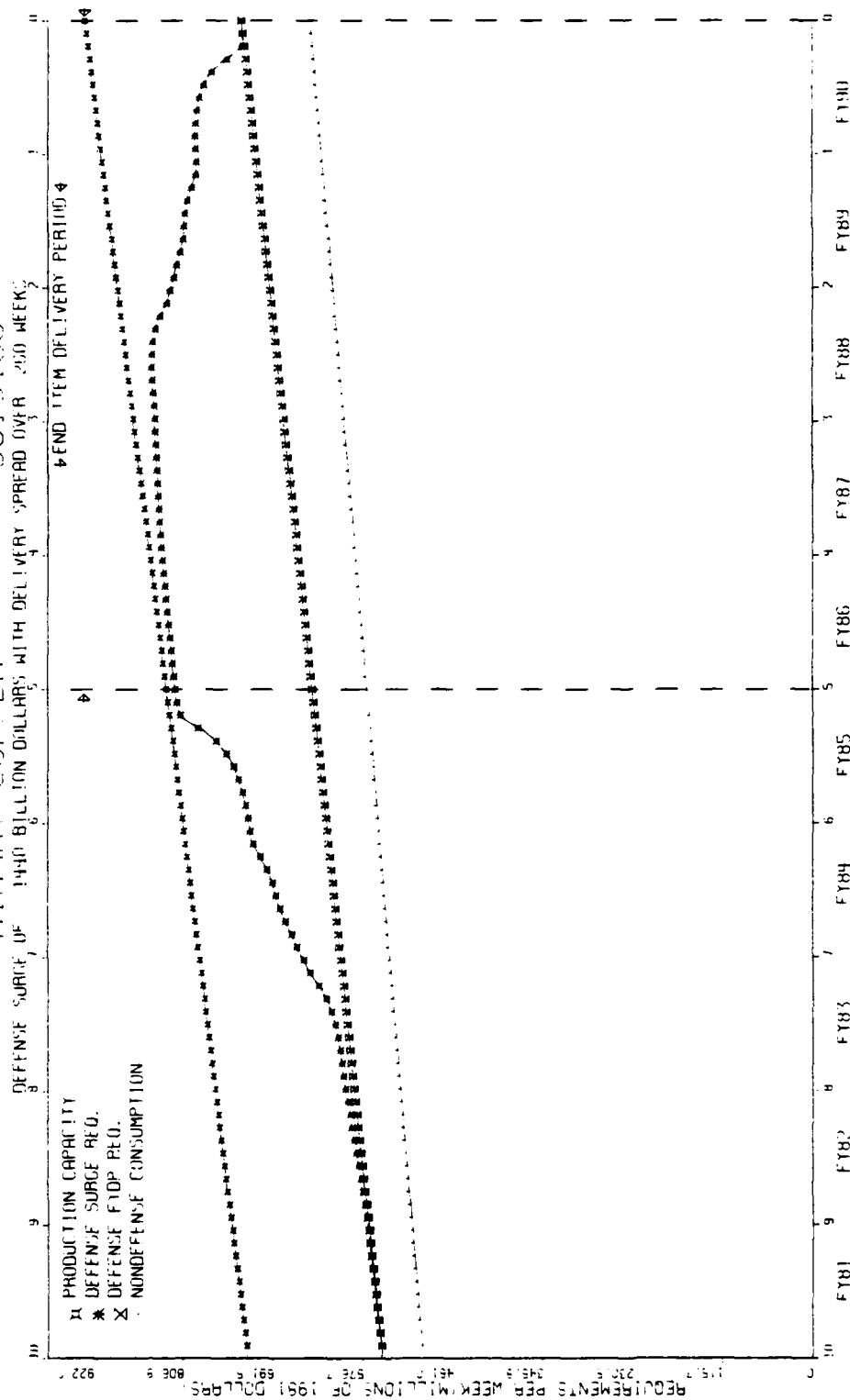
DEFENSE SURGE OF 360 MILLION DOLLARS WITH DELIVERY SPREAD OVER 156 WEEKS



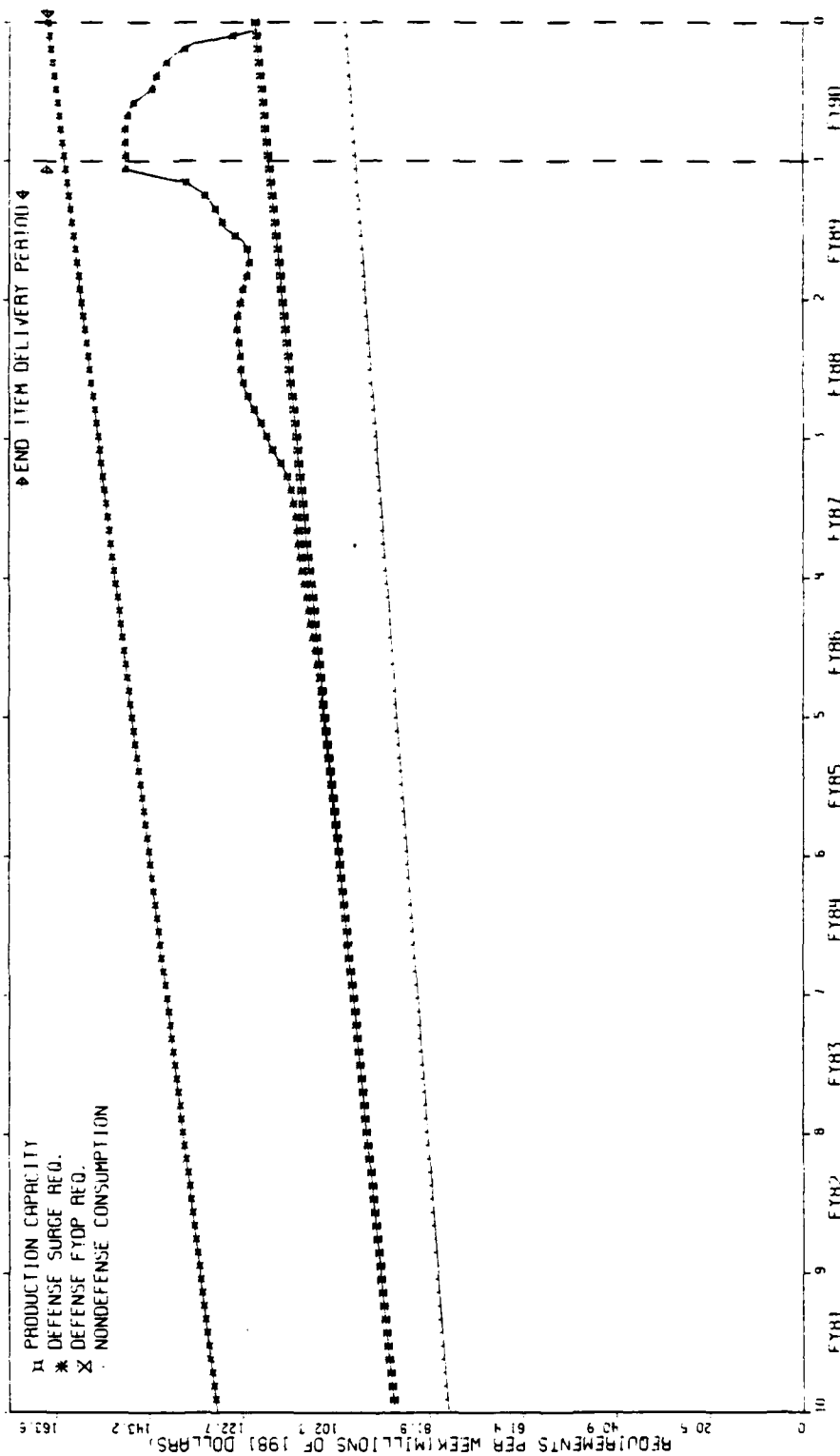
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PRIMARY COPPER 38.0100



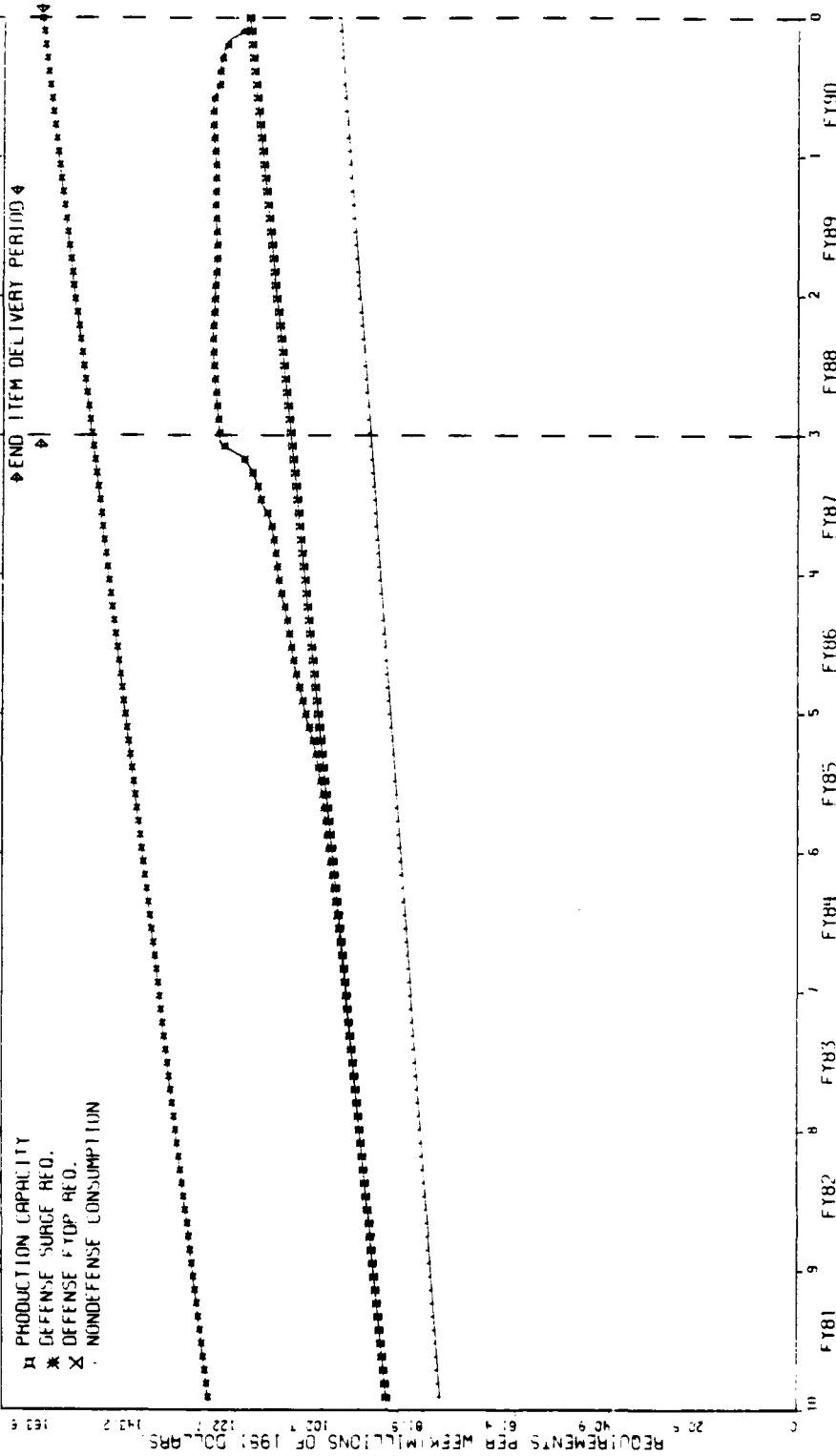
PRIMARY LEAD 38.0200 DEFENSE SURGE OF 360 BILLION DOLLARS WITH DELIVERY SPREAD OVER 52 WEEKS



PRIMARY LEAD 38.0200

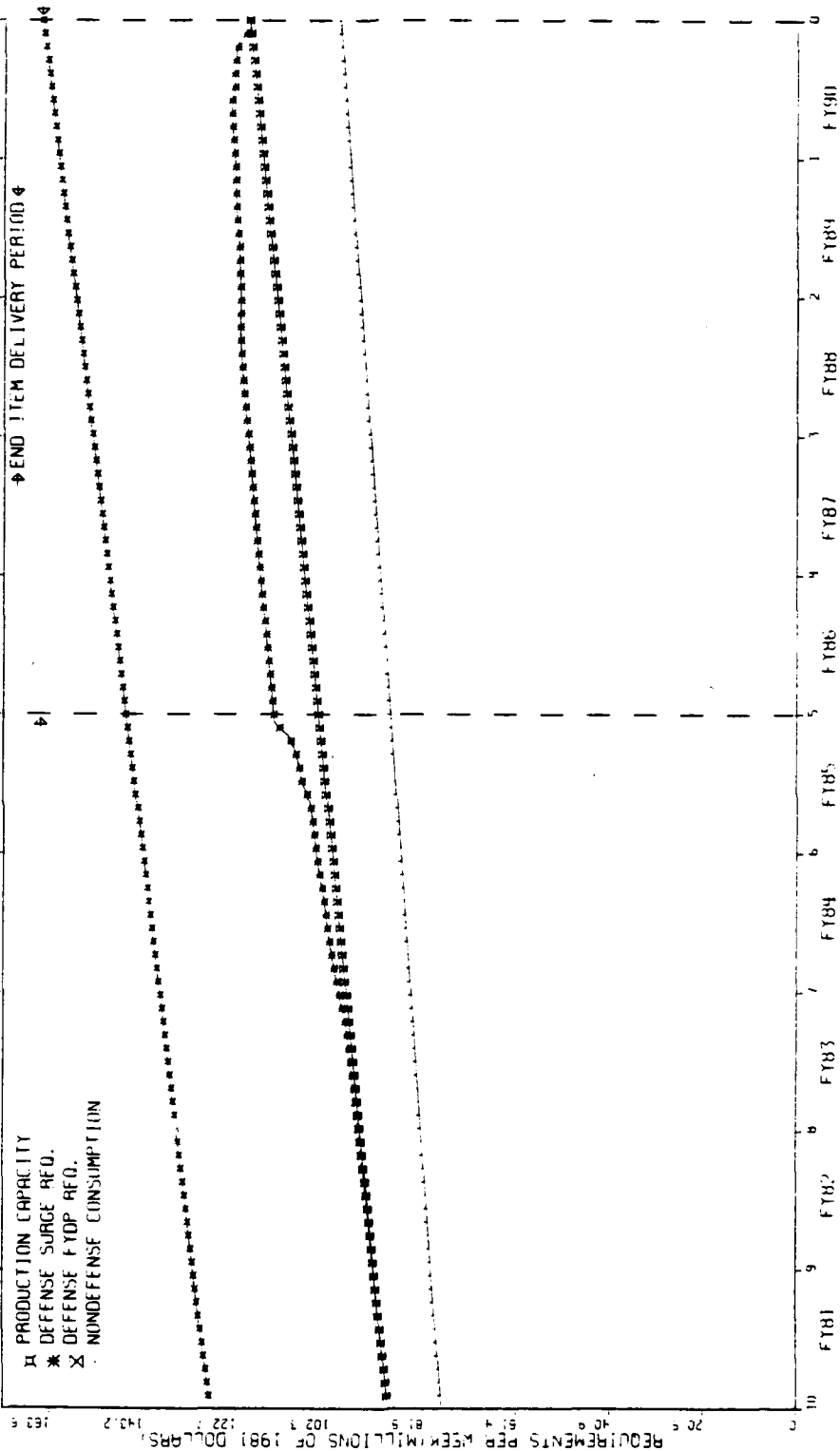
DEFENSE SURGE OF 36.0 BILLION DOLLARS WITH DELIVERY SPREAD OVER 156 WEEKS

- PRODUCTION CAPACITY
- * DEFENSE SURGE REQ.
- x DEFENSE FYDP REQ.
- NONDEFENSE CONSUMPTION



PRIMARY LEAD 38.0200

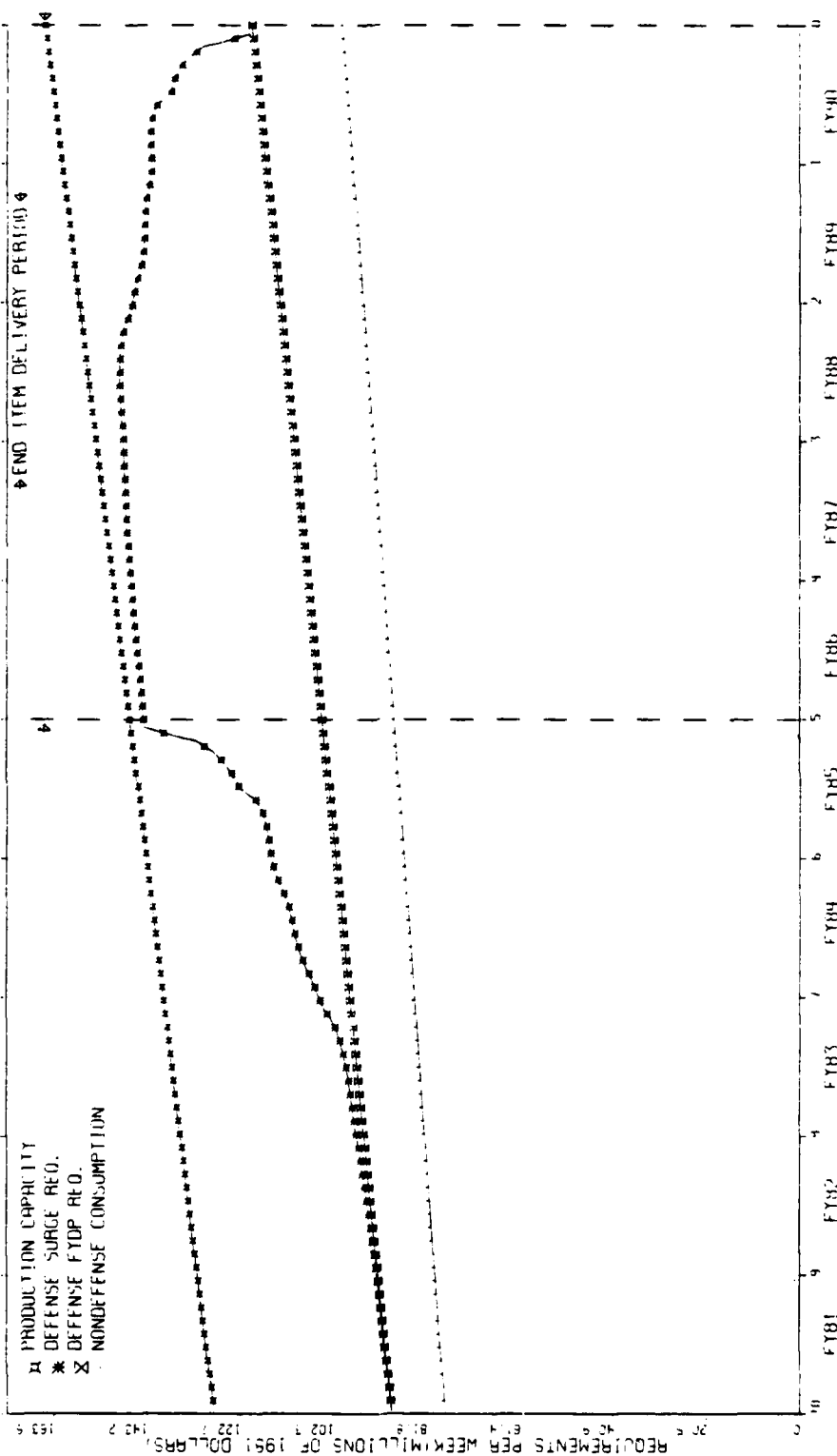
DEFENSE SURGE OF 360 BILLION DOLLARS WITH DELIVERY SPREAD OVER 260 WEEKS

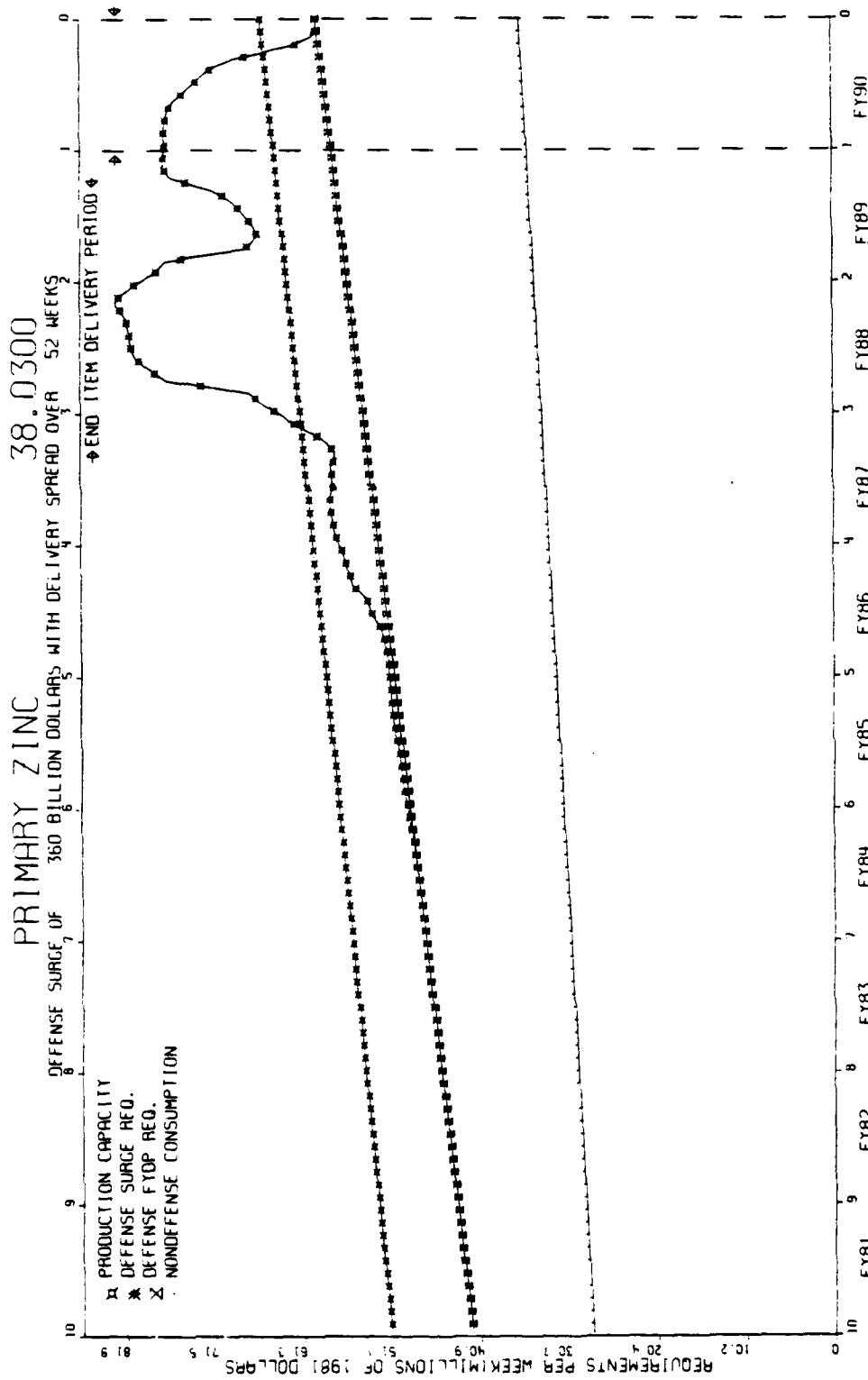


PRIMARY LEAD

38,0200

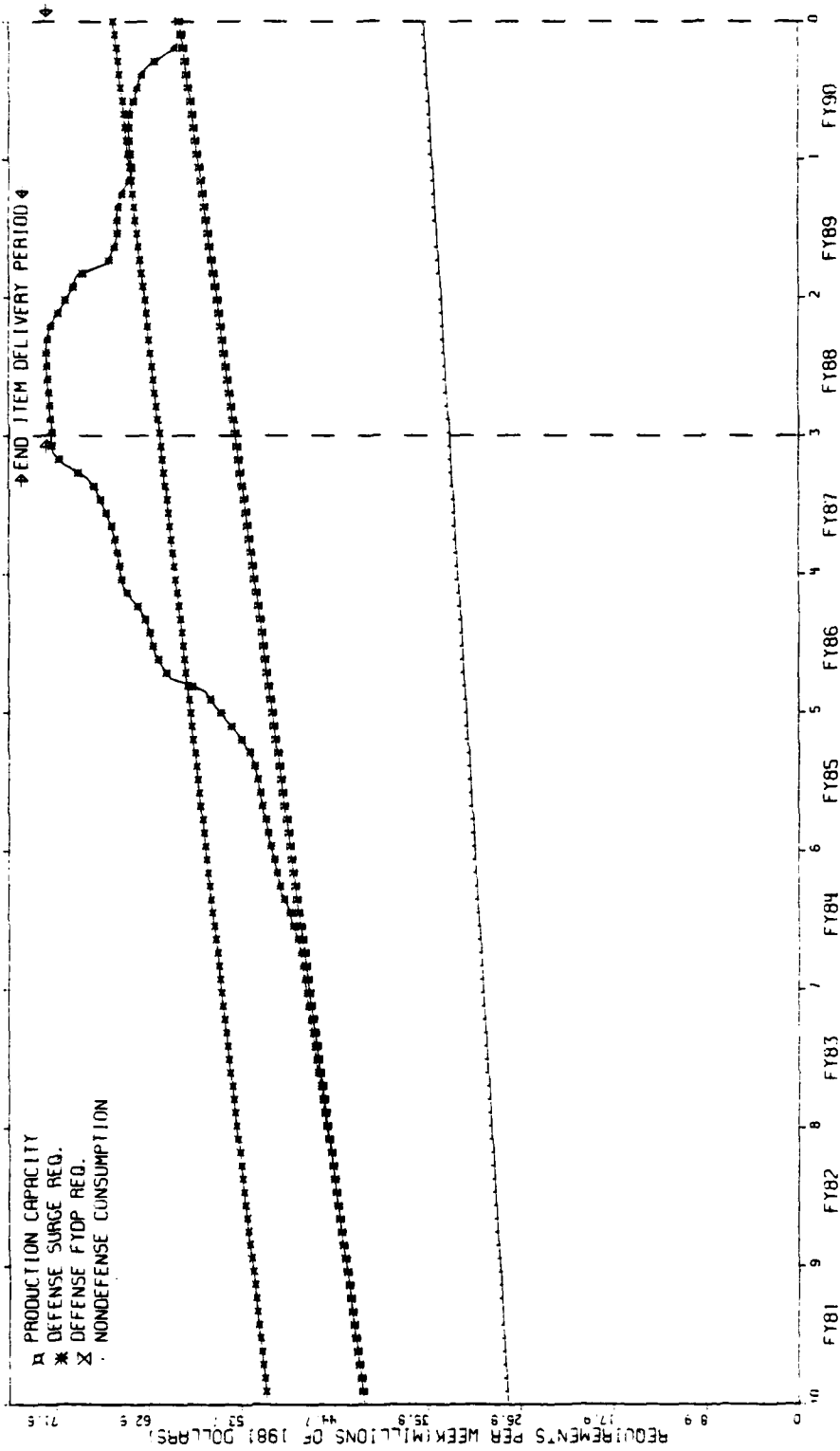
DEFENSE SOURCE OF 1940 BILLION DOLLARS WITH DELIVERY SPREAD OVER 260 WEEKS

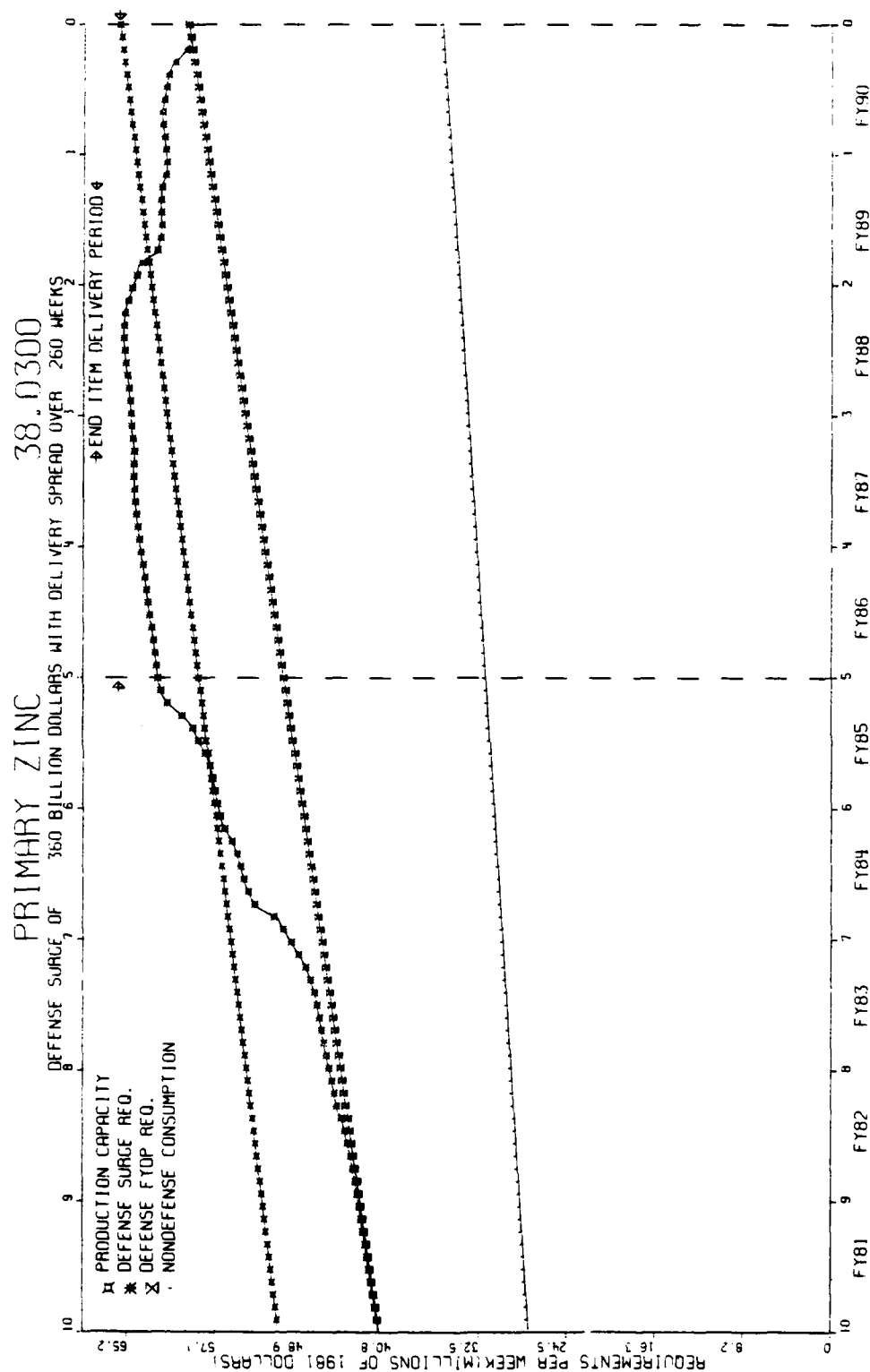




PRIMARY ZINC 38.0300

DEFENSE SURGE OF 360 BILLION DOLLARS WITH DELIVERY SPREAD OVER 156 WEEKS

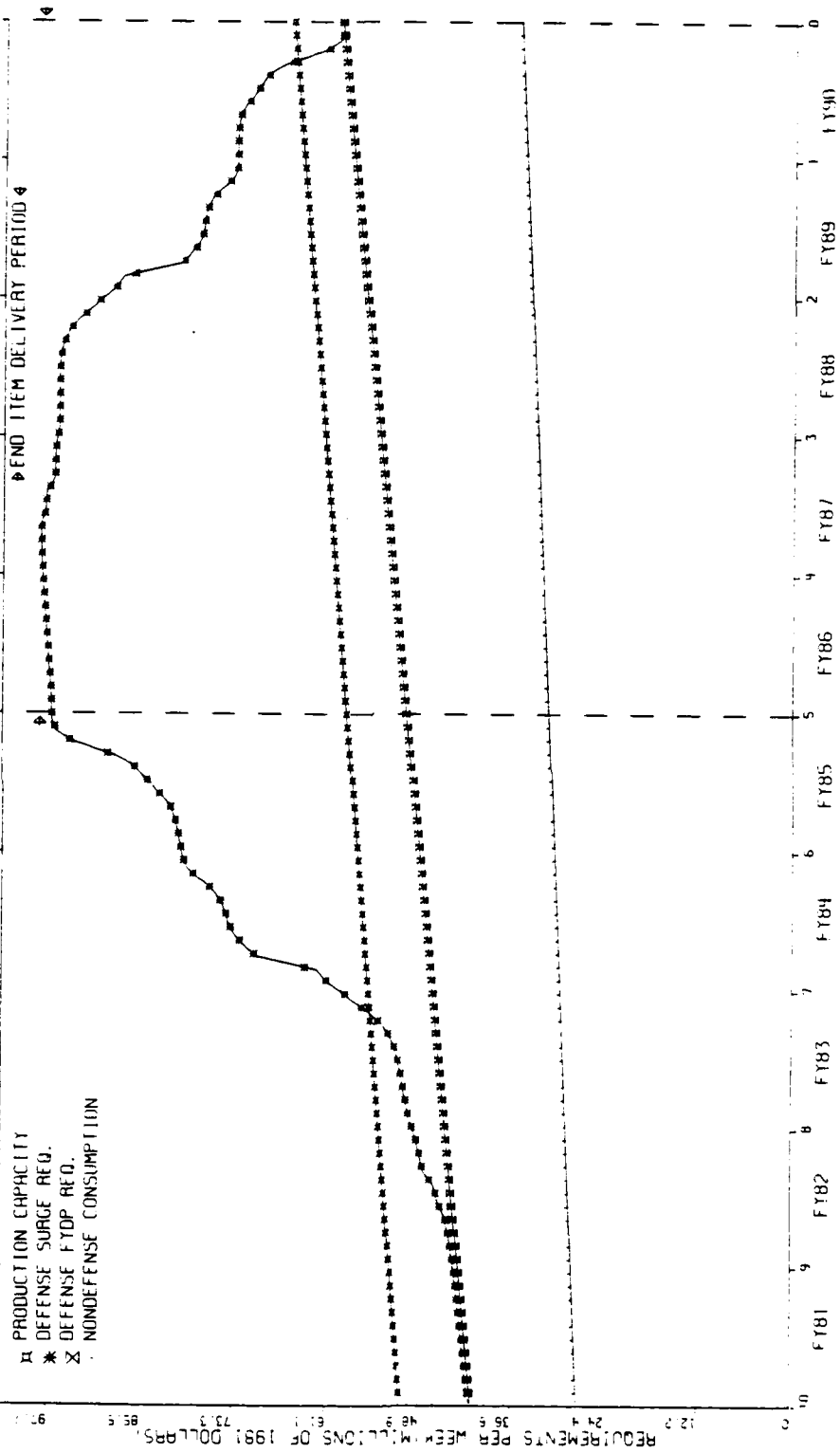




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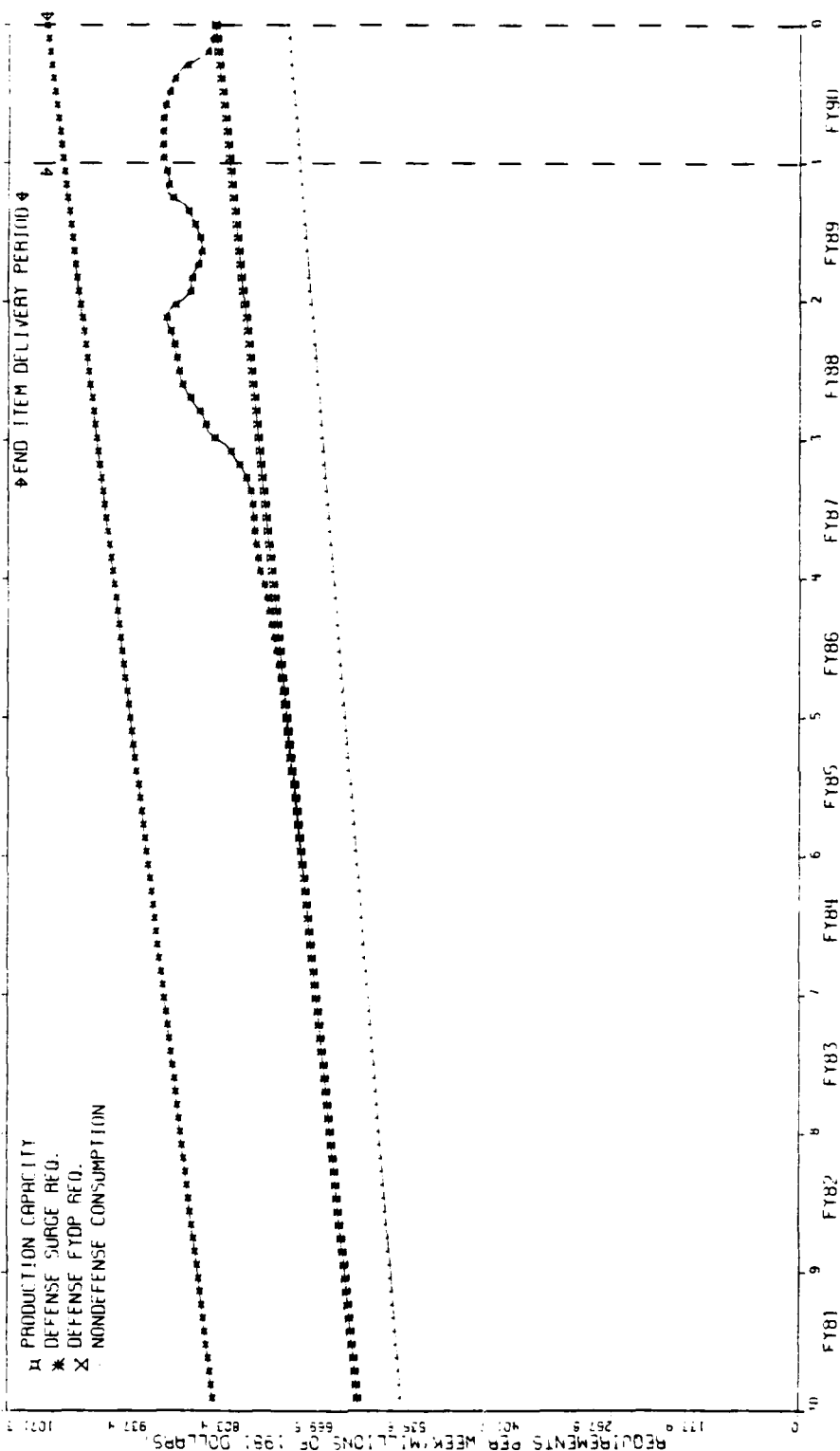
DEFENSE SURGE OF 1940 BILLION DOLLARS WITH DELIVERY SPREAD OVER 260 WEEKS

- PRODUCTION CAPACITY
- * DEFENSE SURGE REQ.
- x DEFENSE FTOP REQ.
- NONDEFENSE CONSUMPTION

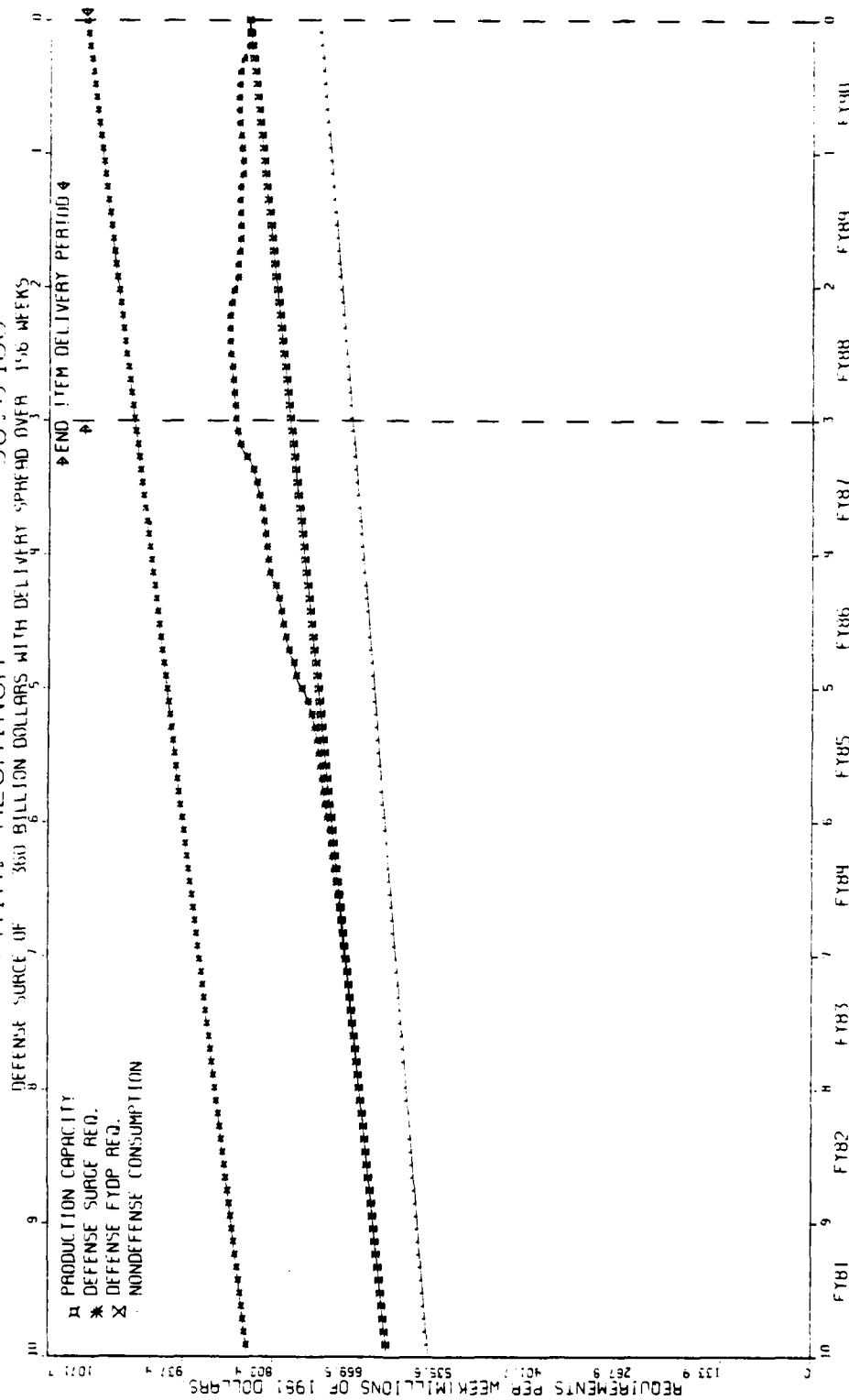


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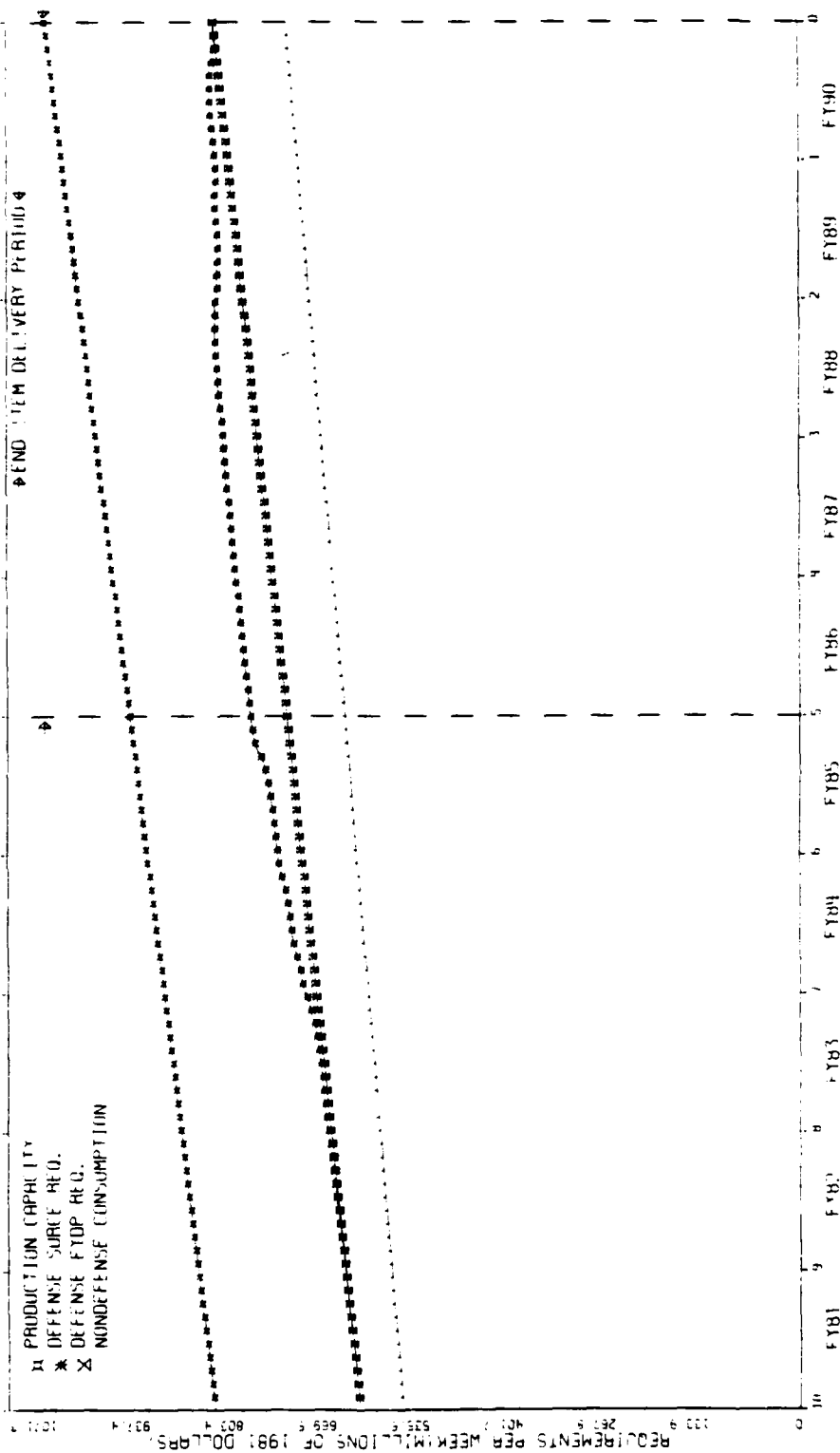
DEFENSE SURGE OF 350 BILLION DOLLARS WITH DELIVERY SPREAD OVER 52 WEEKS



PRIM. ALUMINUM 38.0400

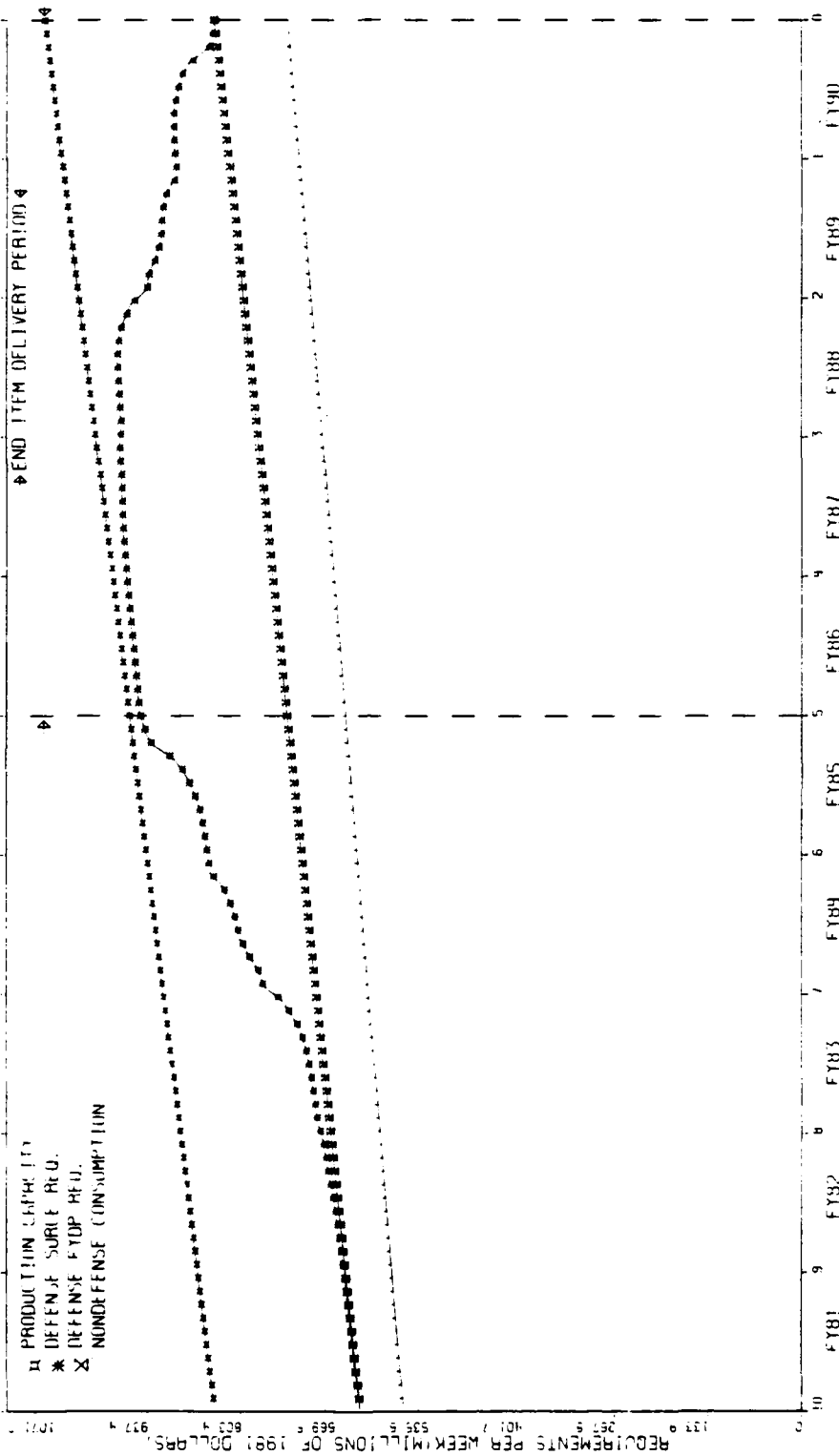


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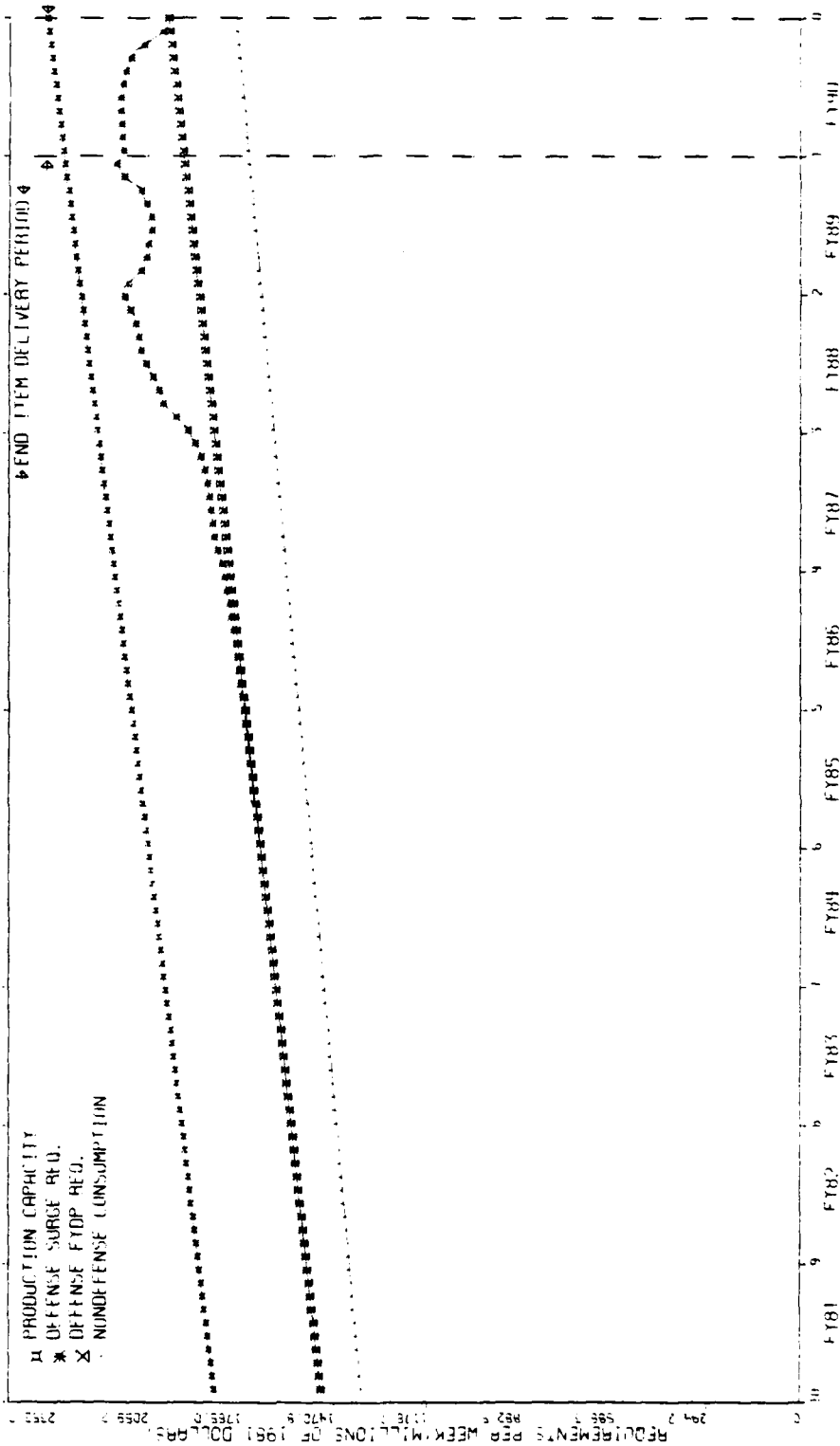
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DEFENSE SURGE, OF 1-90 BILLION DOLLARS WITH DELIVERY SPREAD OVER 260 WEEKS

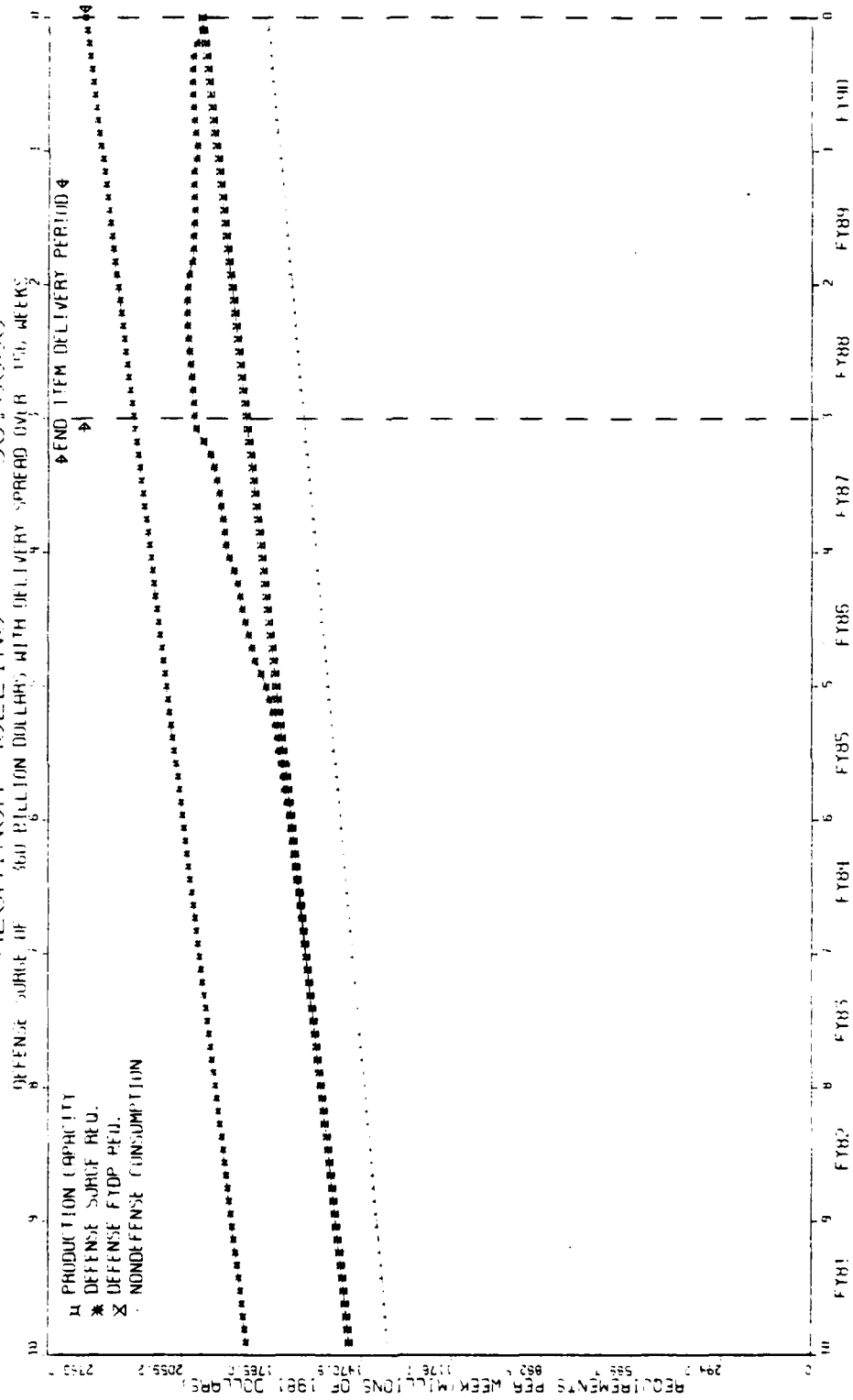


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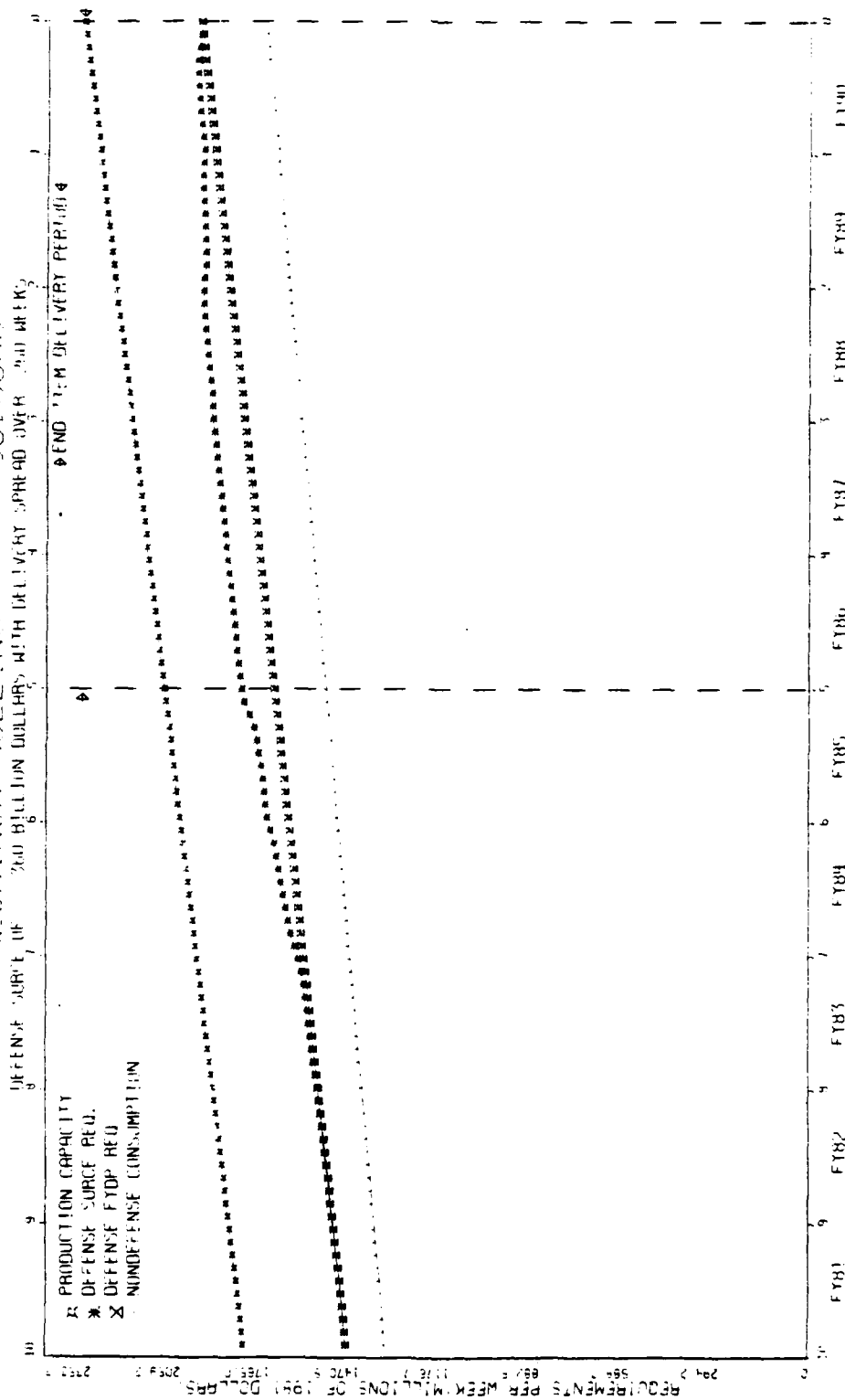
DEFENSE SURGE OF 360 BILLION DOLLARS WITH DELIVERY SPREAD OVER 12 WEEKS



ALUMINUM ROLLING 38,0800

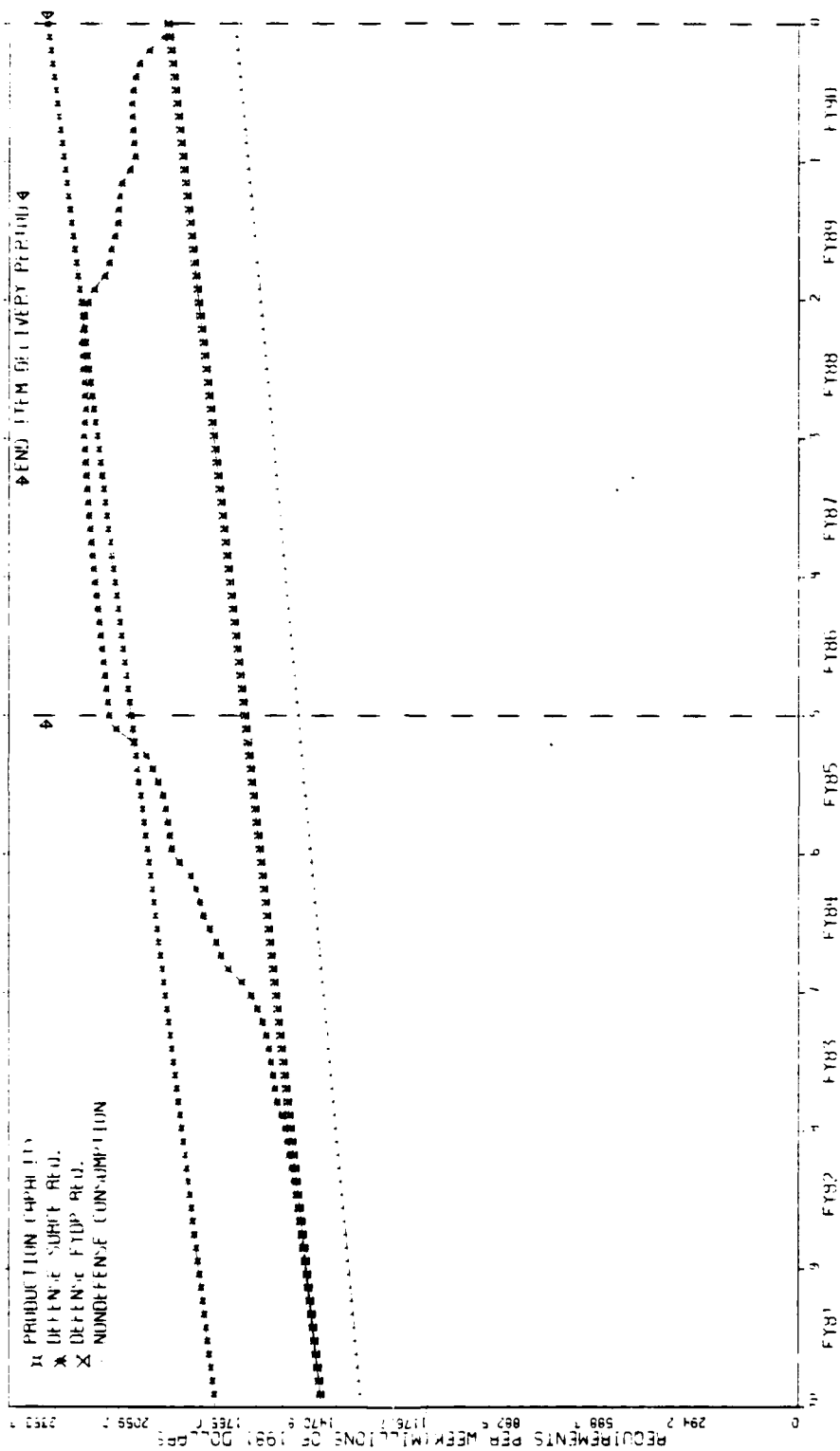


ALUMINUM ROLLING 38,133,111



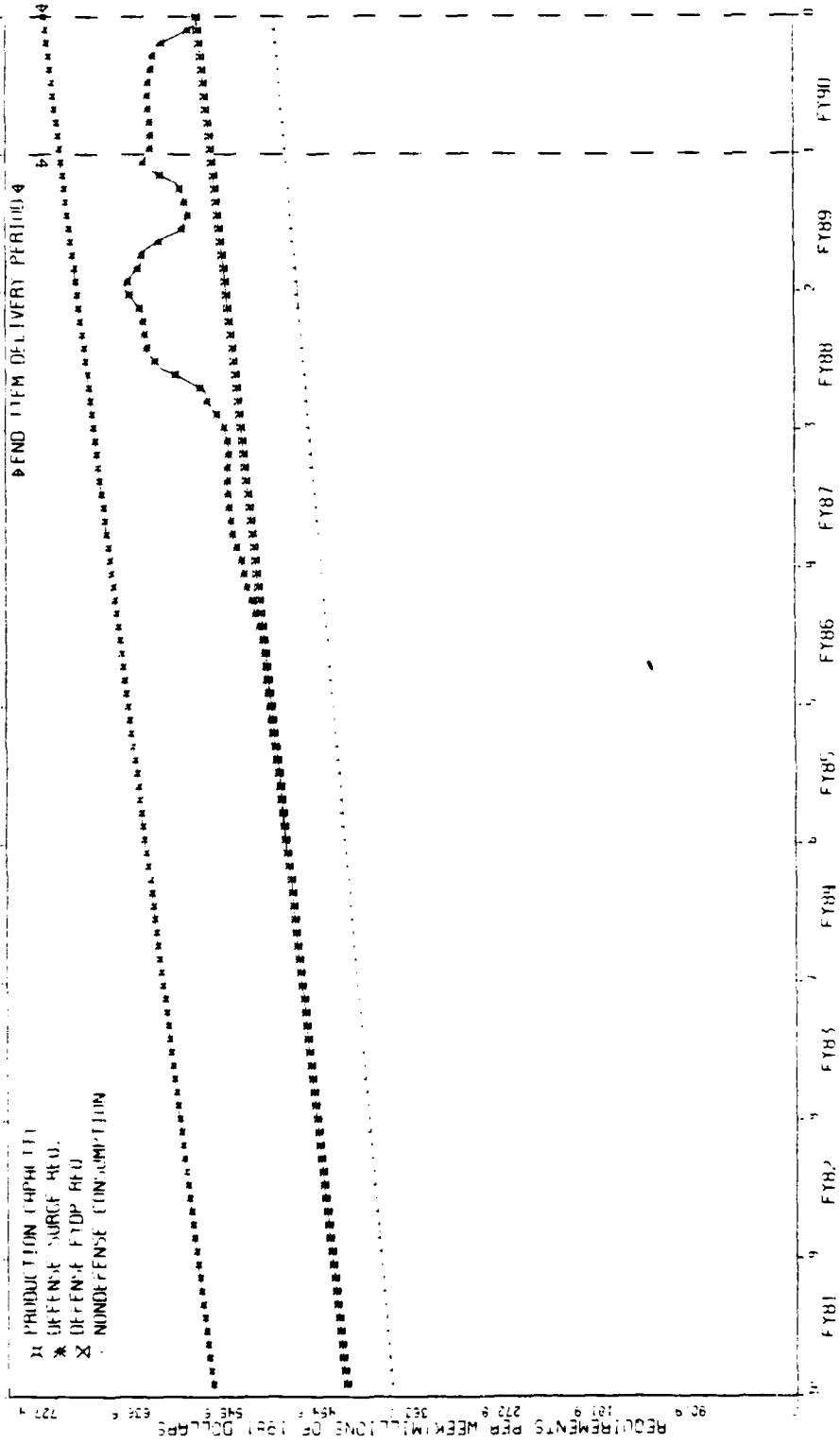
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DEFENSE CAPACITY OF 1990 BILLION DOLLARS WITH DELIVERED SPREAD OVER 2000 WEEKS



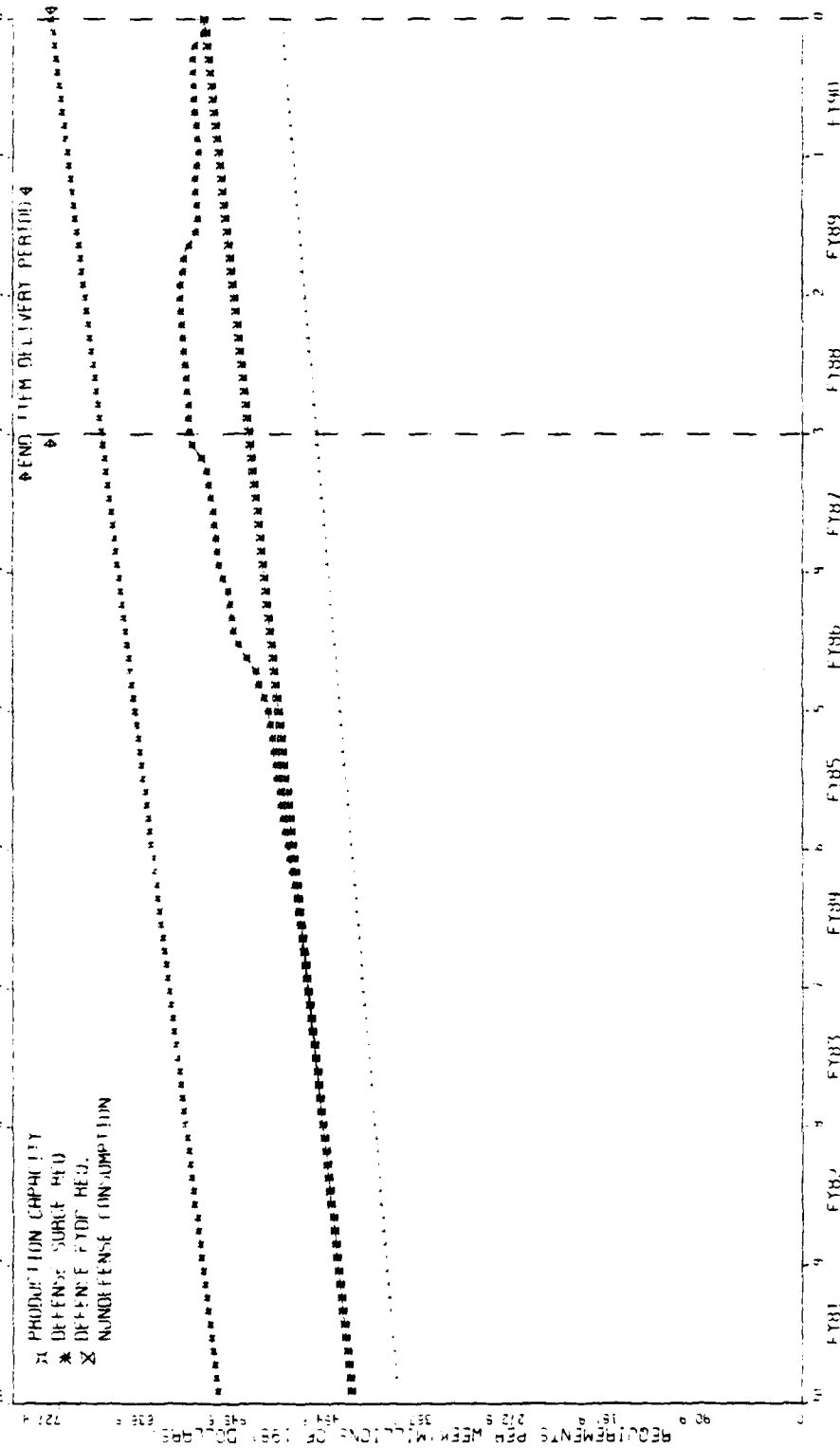
ALUMINUM CASTING 33-1100

DEFENSE SOURCE OF 330 BILLION DOLLARS WITH DELIVERY SCHEDULE OVER 52 WEEKS

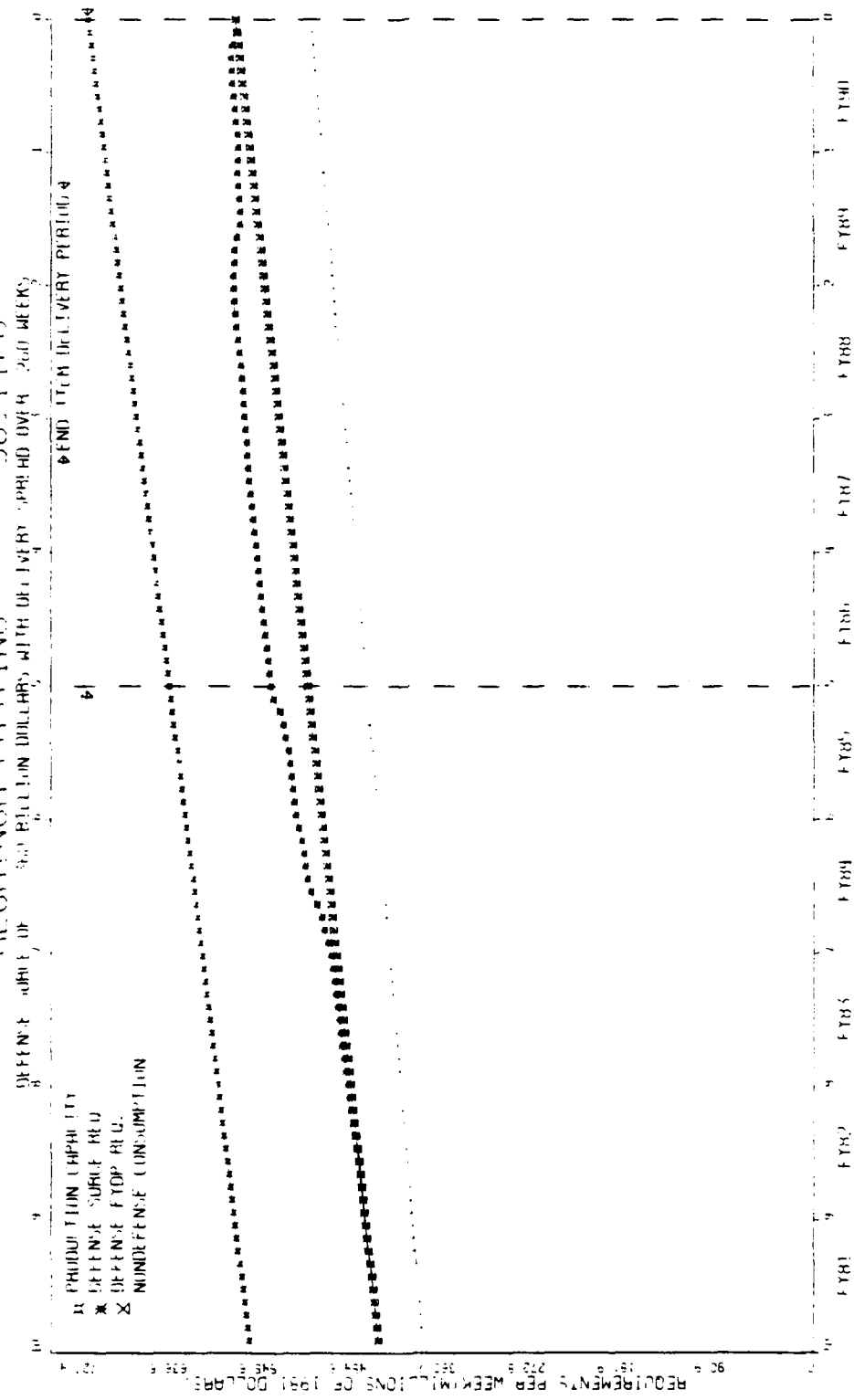


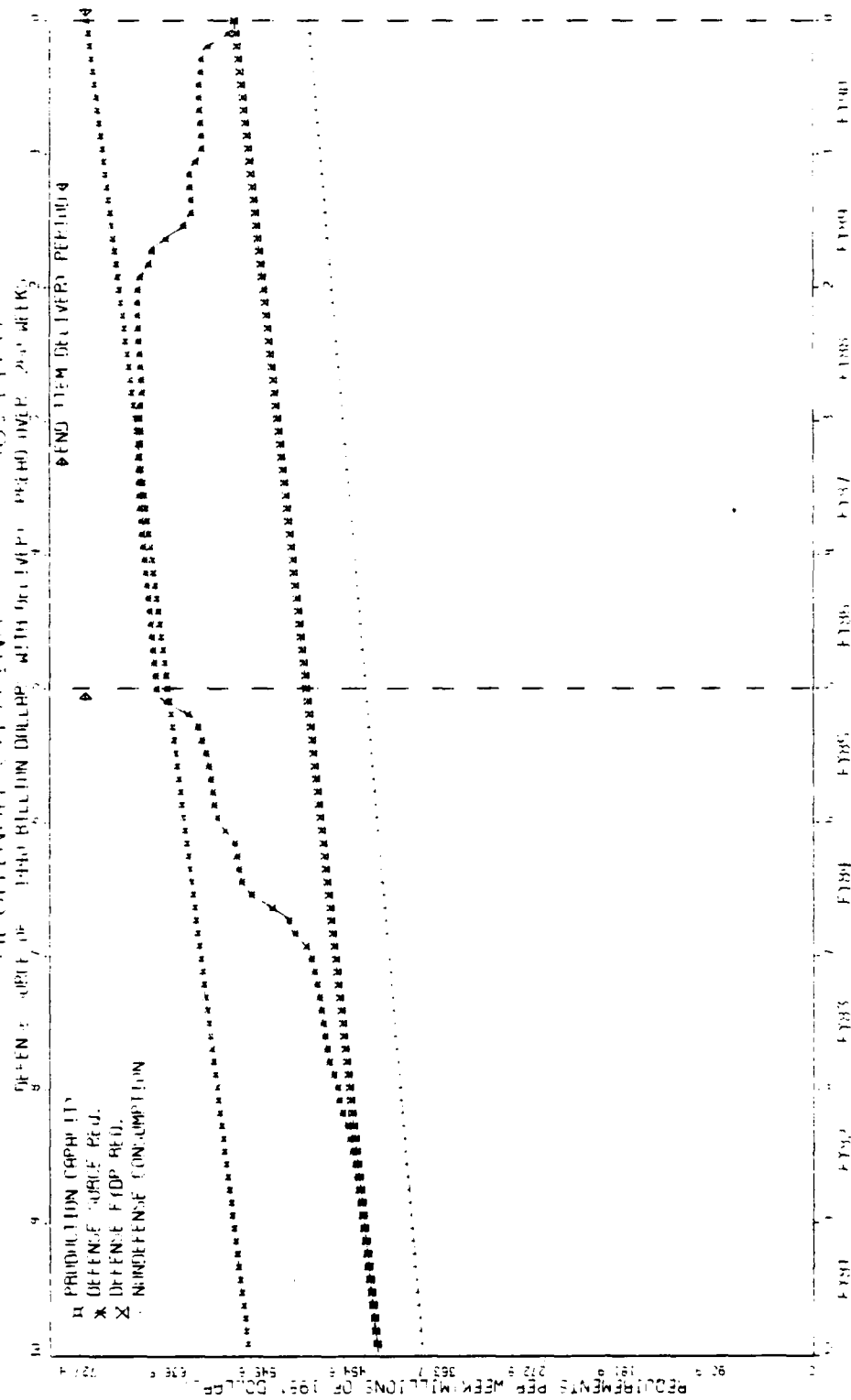
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DEFENSE SPICE OF 350 MILLION DOLLARS WITH DELIVERY PERIOD OVER 120 WEEKS

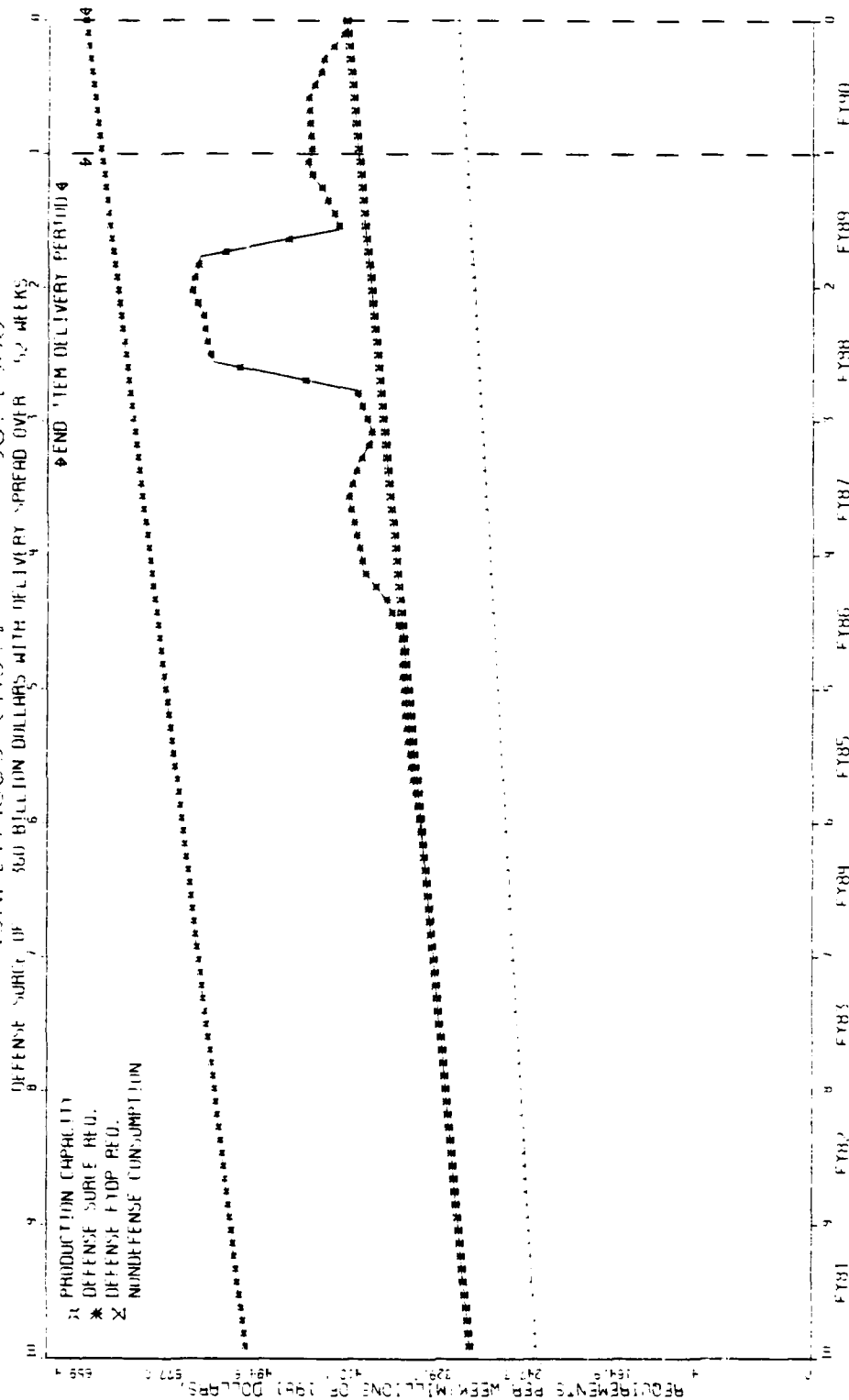


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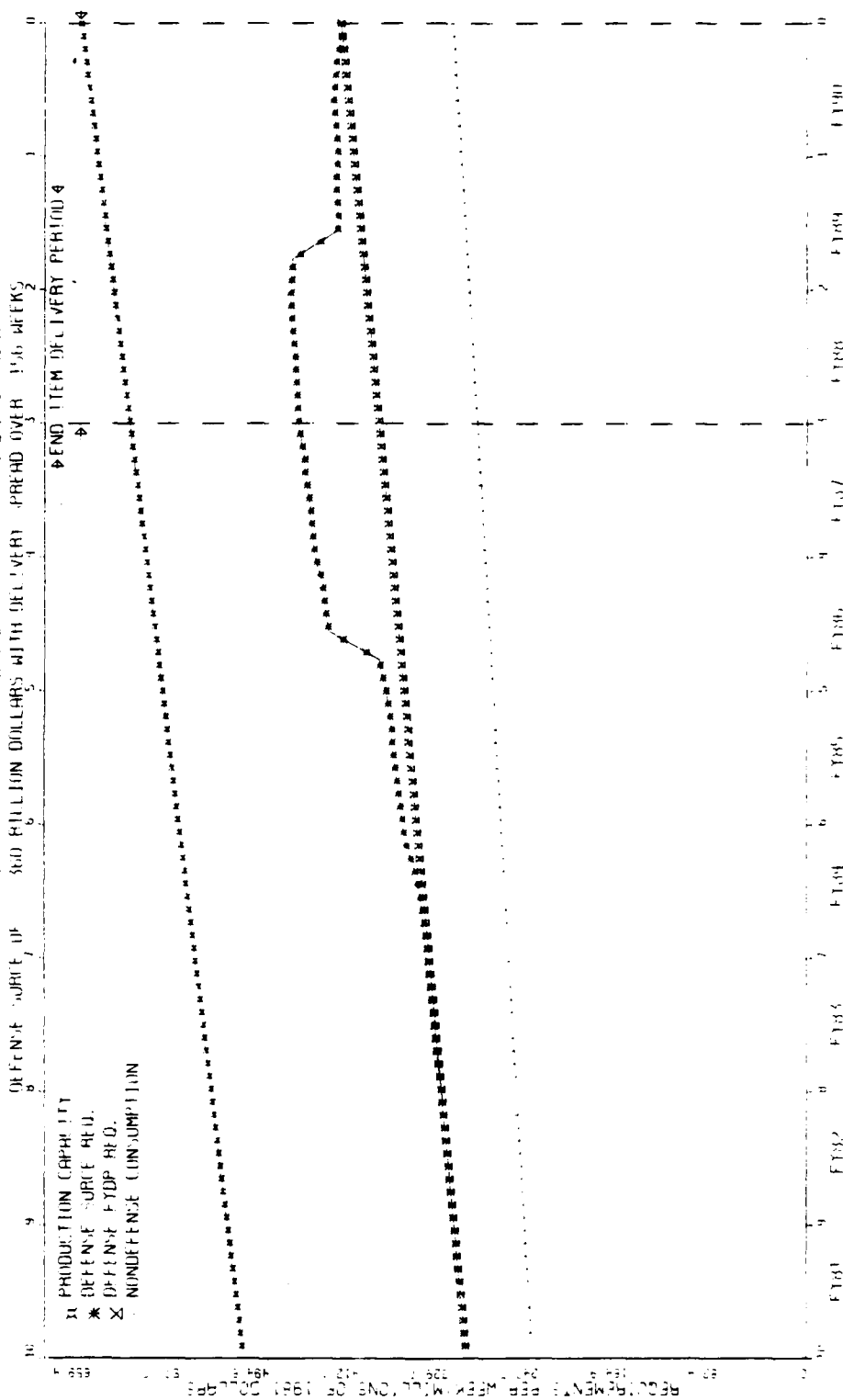




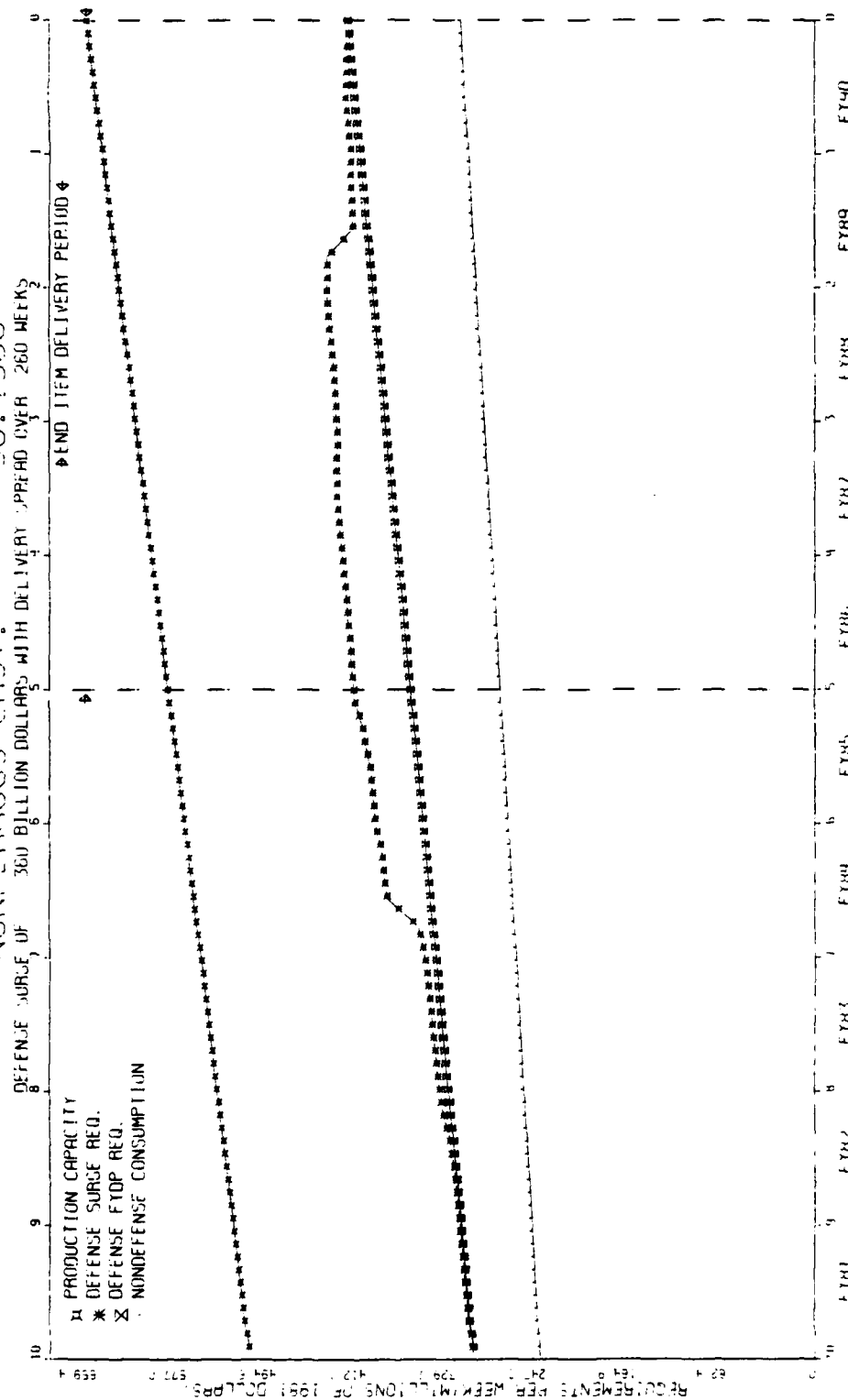
NONFERROUS, CAST 38.1300



NONFERROUS CAST 38.13001

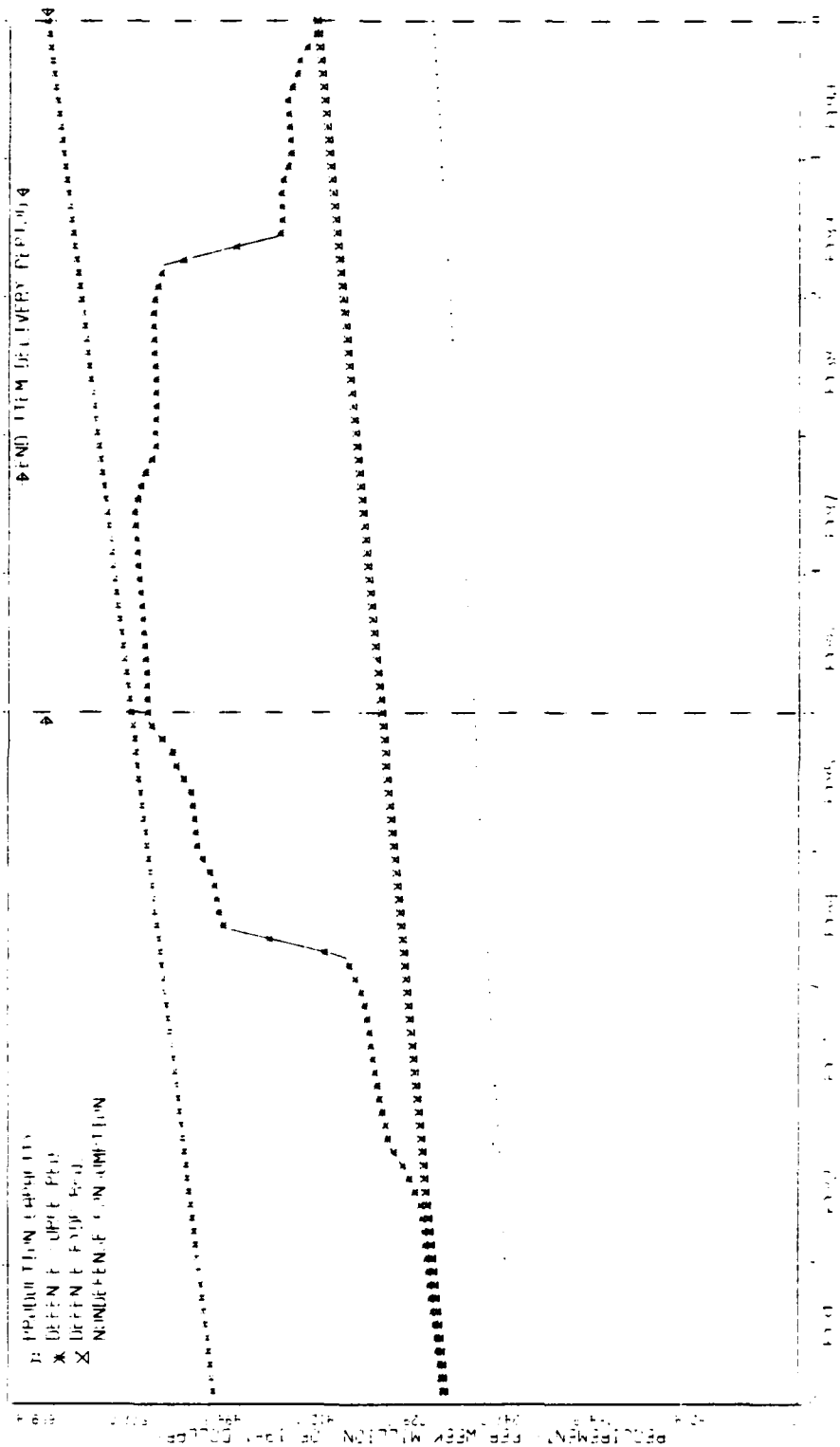


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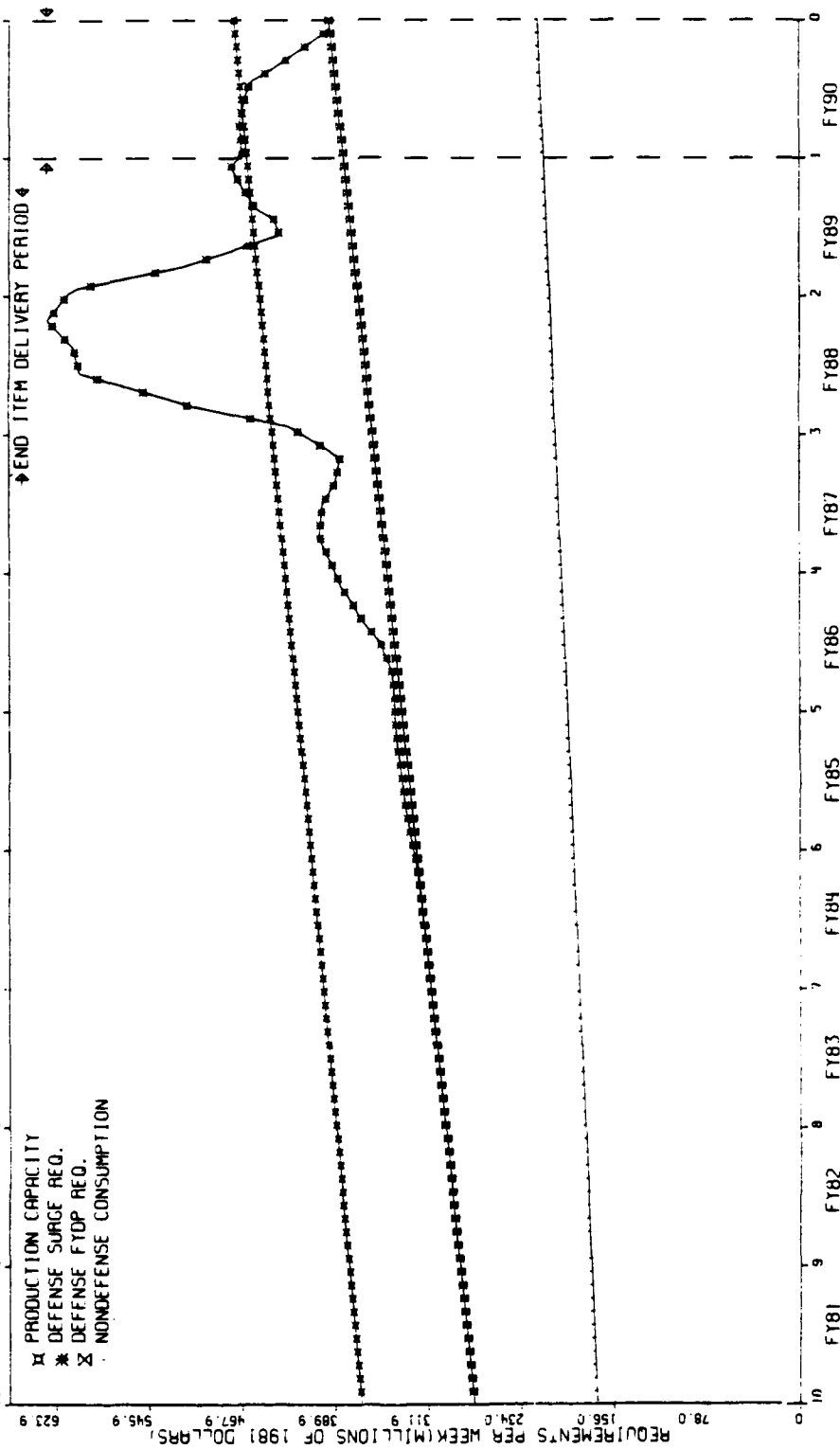
NINE MONTHS, 1941

DEFENSE EXPENDITURES, 1941

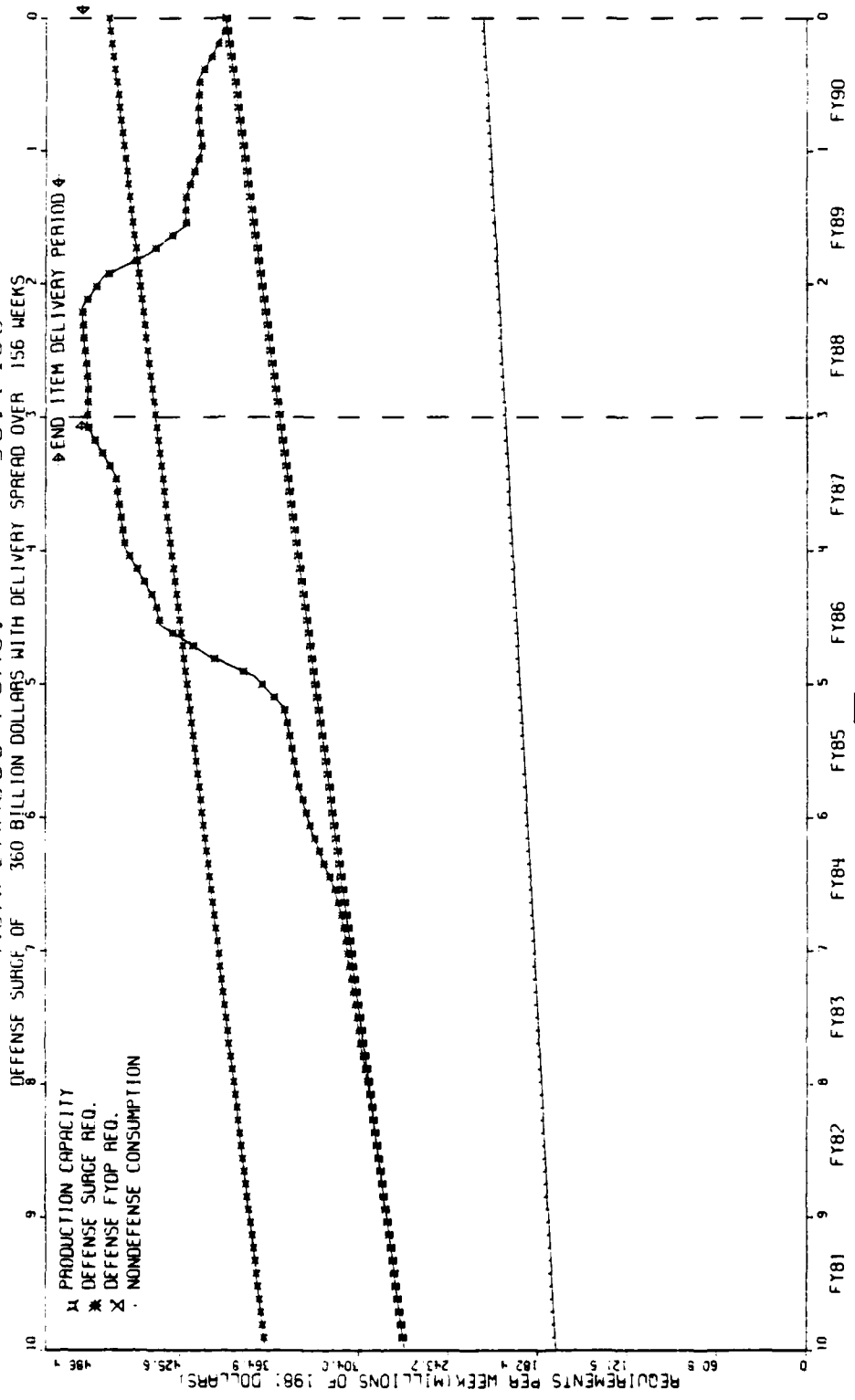


NONFERROUS FORG.

DEFENSE SURGE OF 360 BILLION DOLLARS WITH DELIVERY SPREAD OVER 52 WEEKS



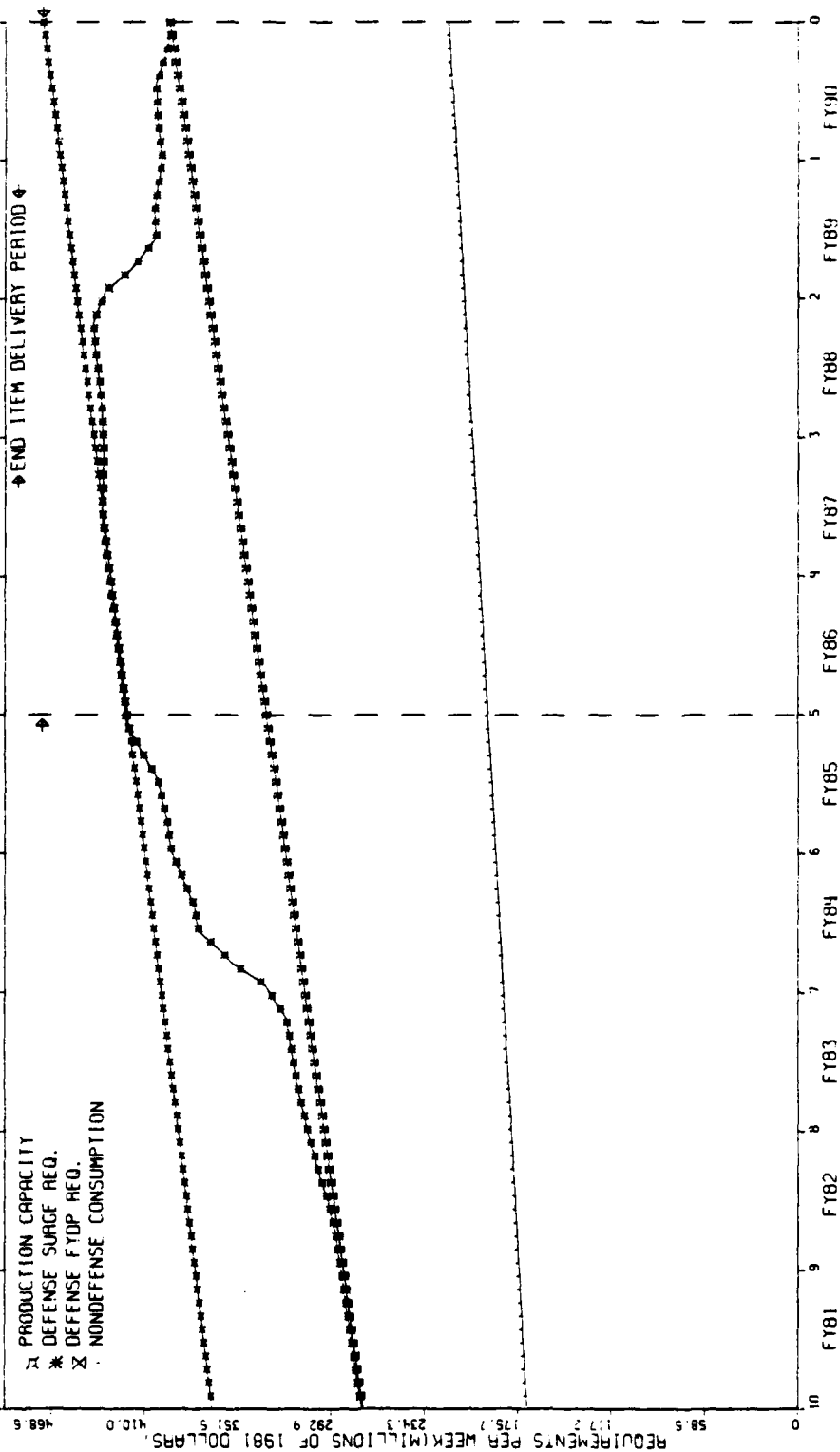
NONFERROUS FORG. 38,1400



NONFERROUS FORG.

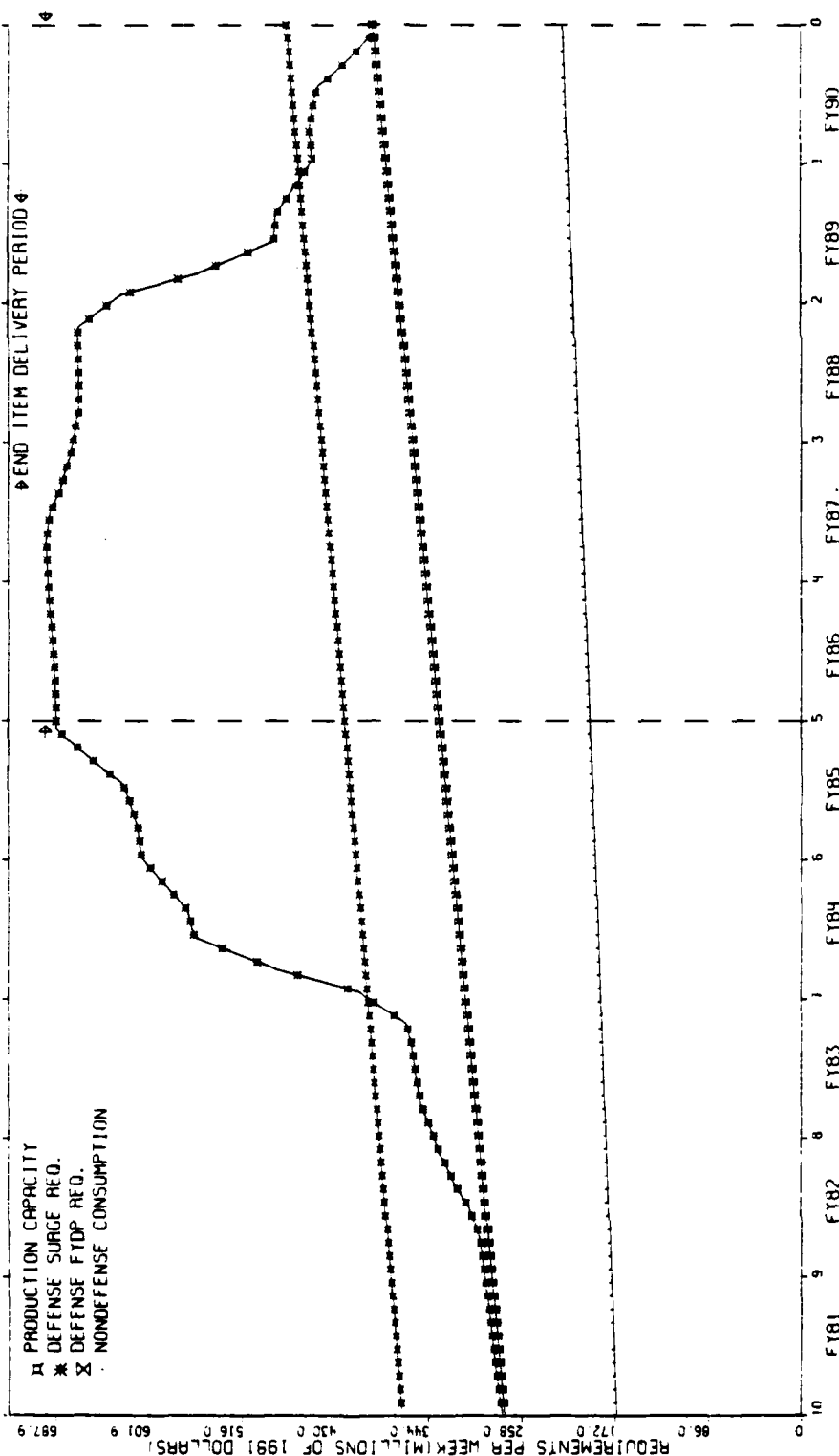
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DEFENSE SURGE OF 360 BILLION DOLLARS WITH DELIVERY SPREAD OVER 260 WEEKS



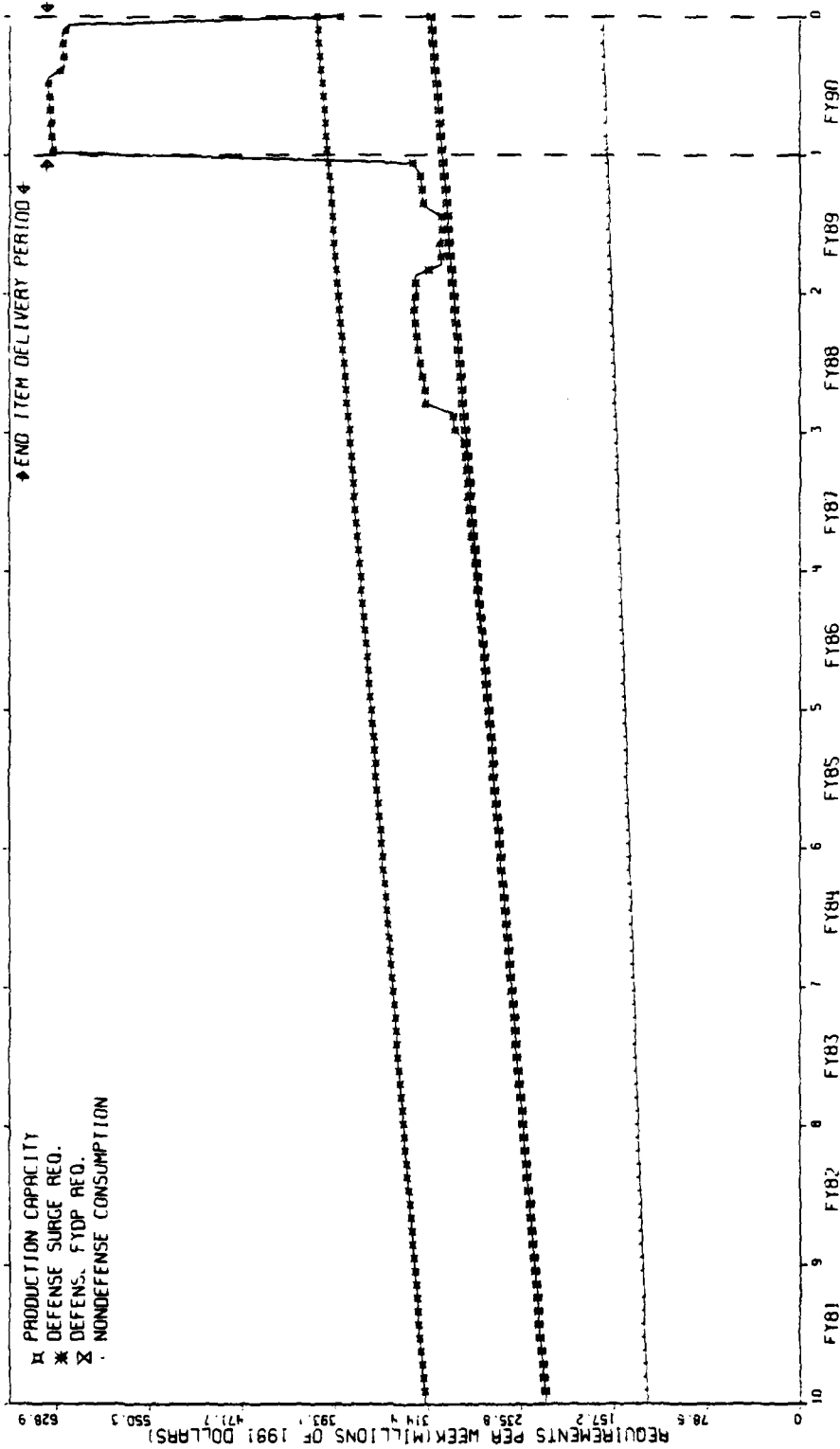
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DEFENSE SURGE OF 1440 BILLION DOLLARS WITH DELIVERY SPREAD OVER 260 WEEKS

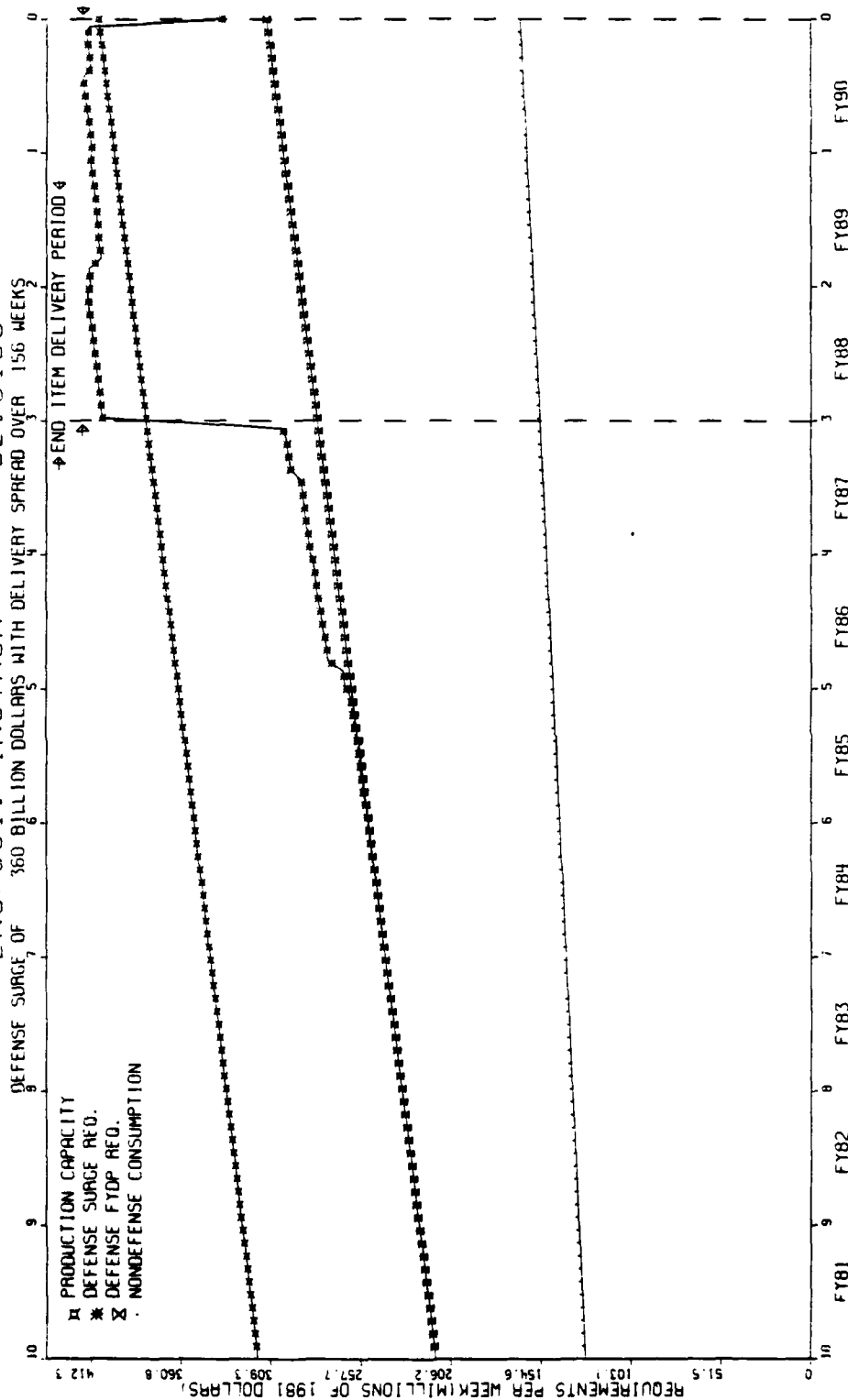


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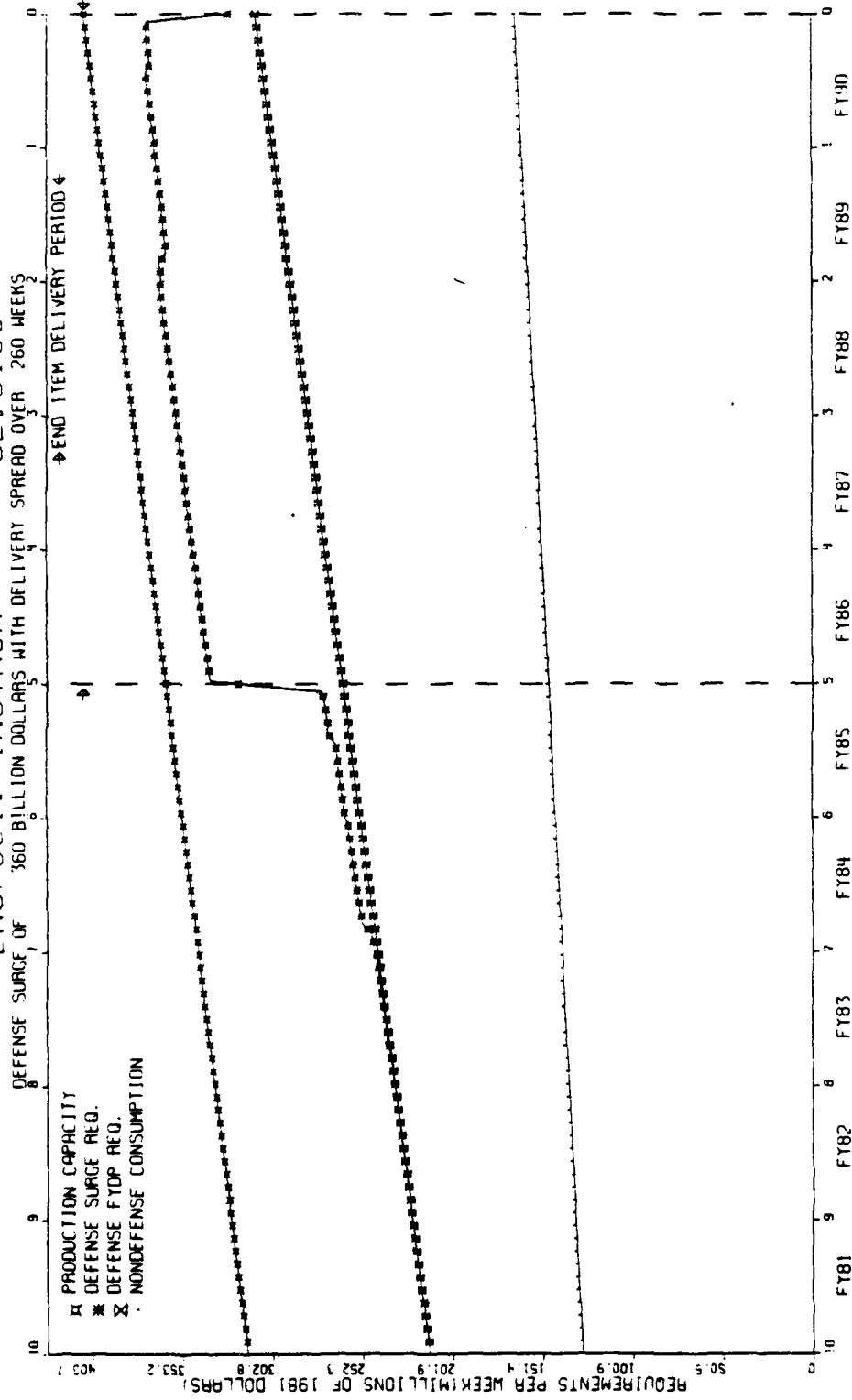
DEFENSE SURGE OF 360 BILLION DOLLARS WITH DELIVERY SPREAD OVER 52 WEEKS



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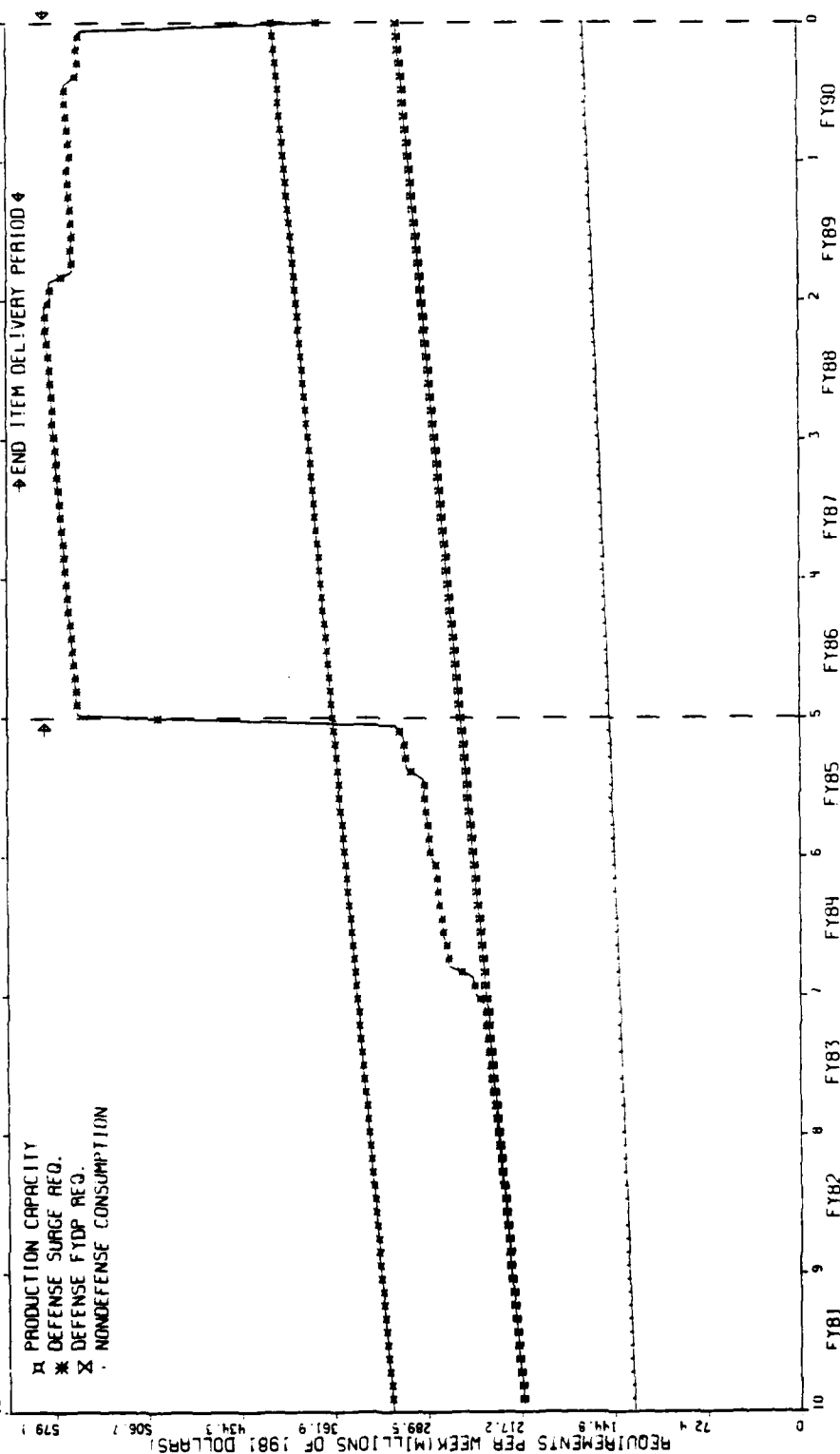


ENG/SCI. INSTRUM 62.0100



ENG/SCI. INSTRUM 62.0100

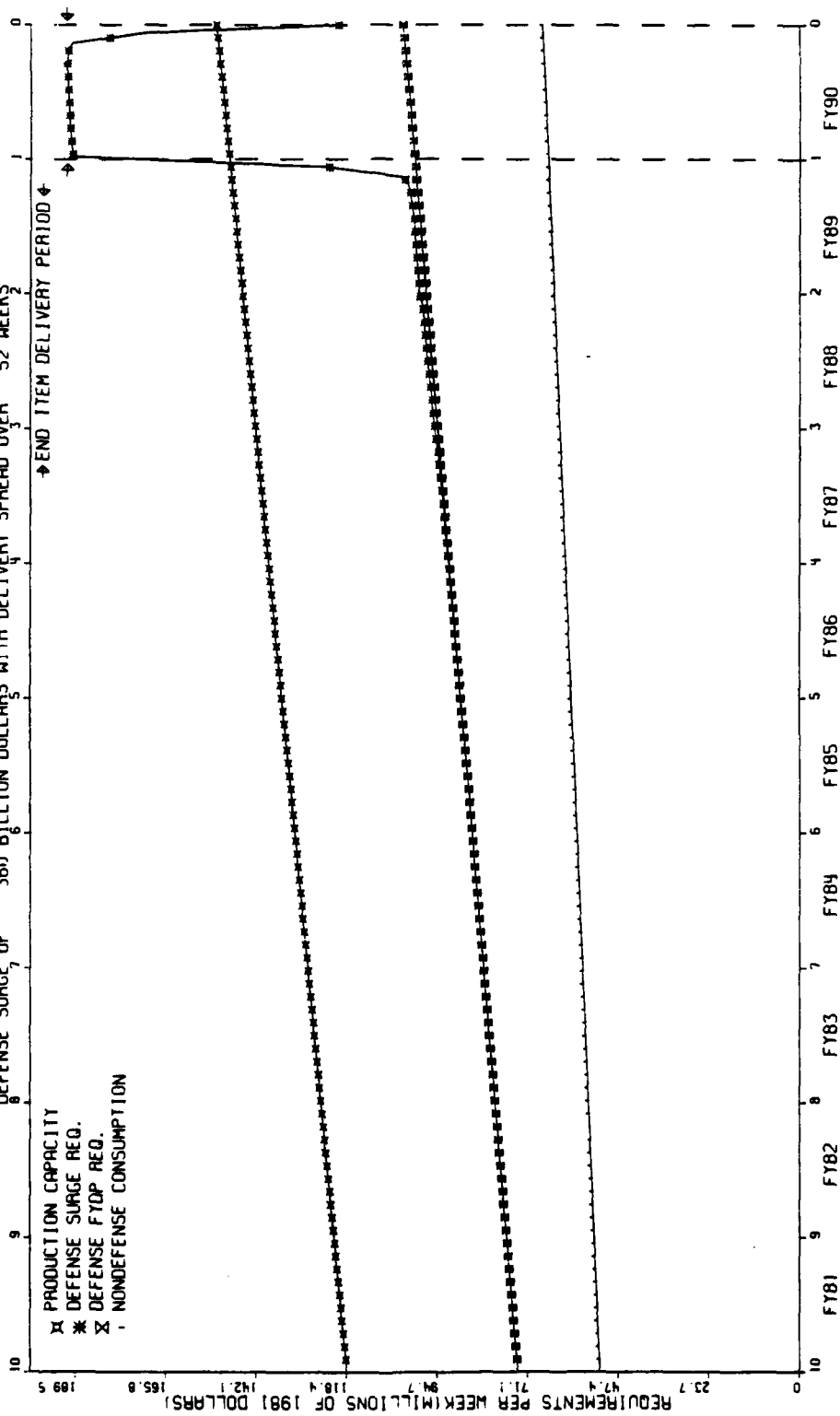
DEFENSE SURGE OF 1440 BILLION DOLLARS WITH DELIVERY SPREAD OVER 260 WEEKS



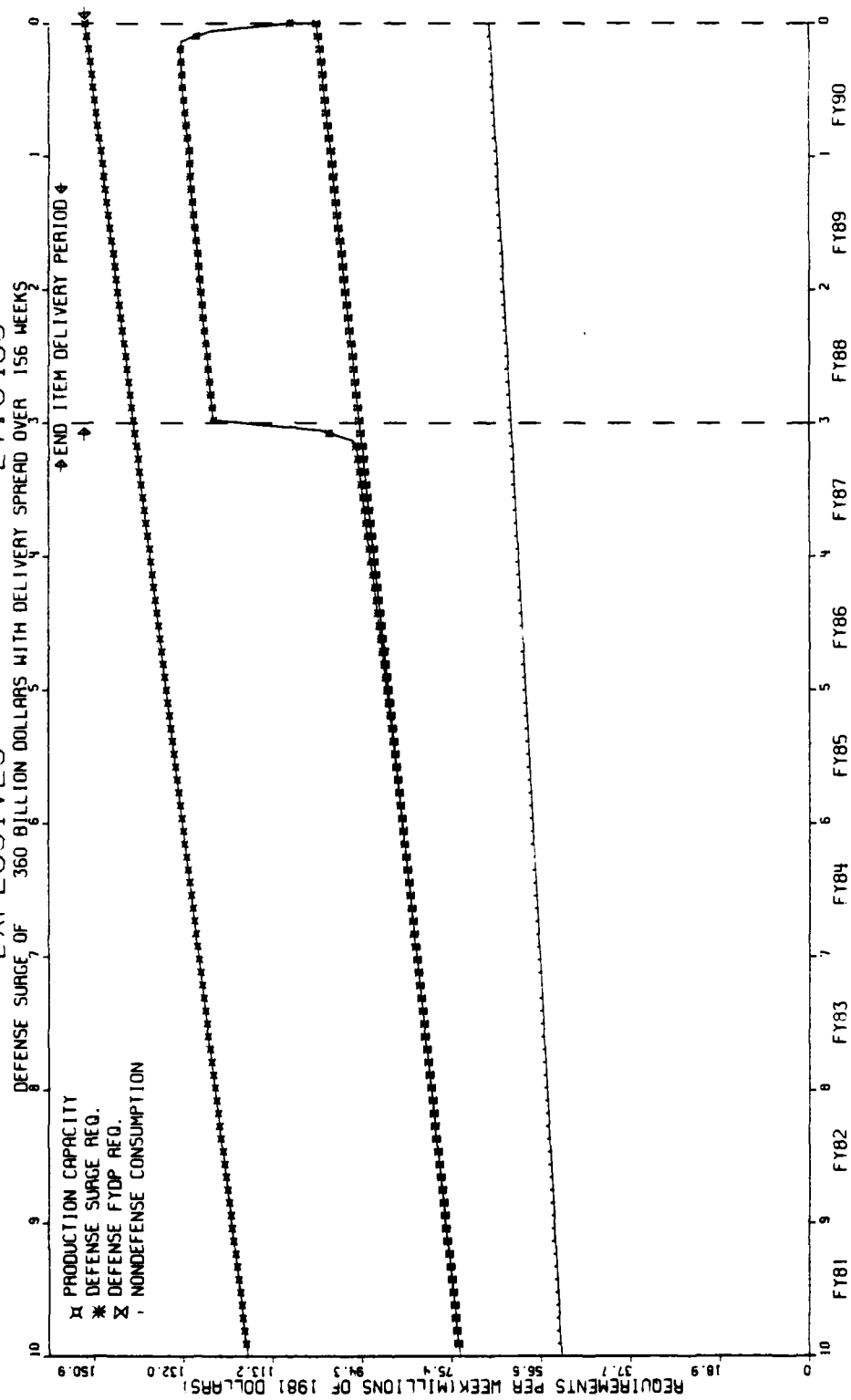
EXPLOSIVES

DEFENSE SURGE OF 360 BILLION DOLLARS WITH DELIVERY SPREAD OVER 52 WEEKS

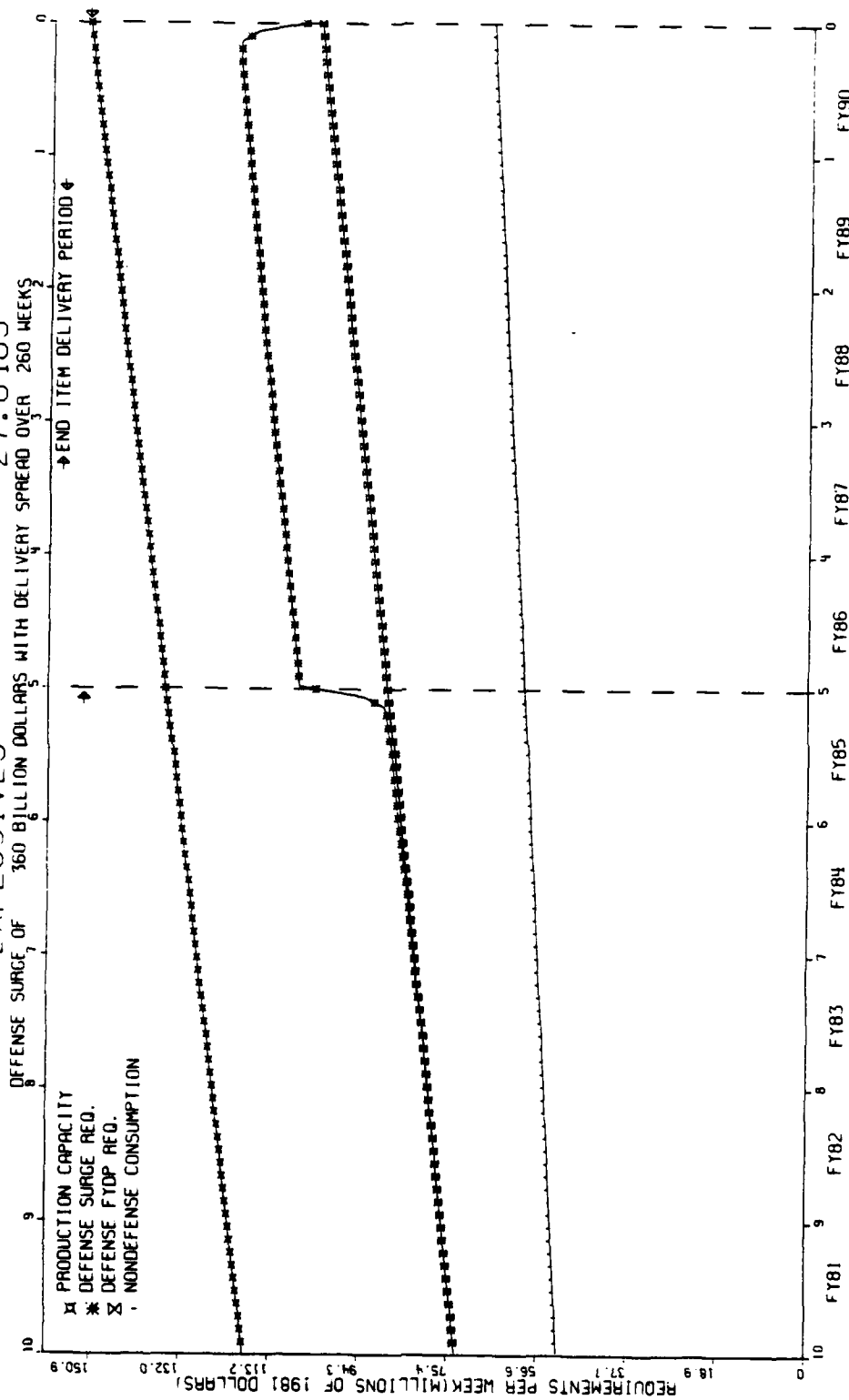
27.0403



EXPLOSIVES 27.0403



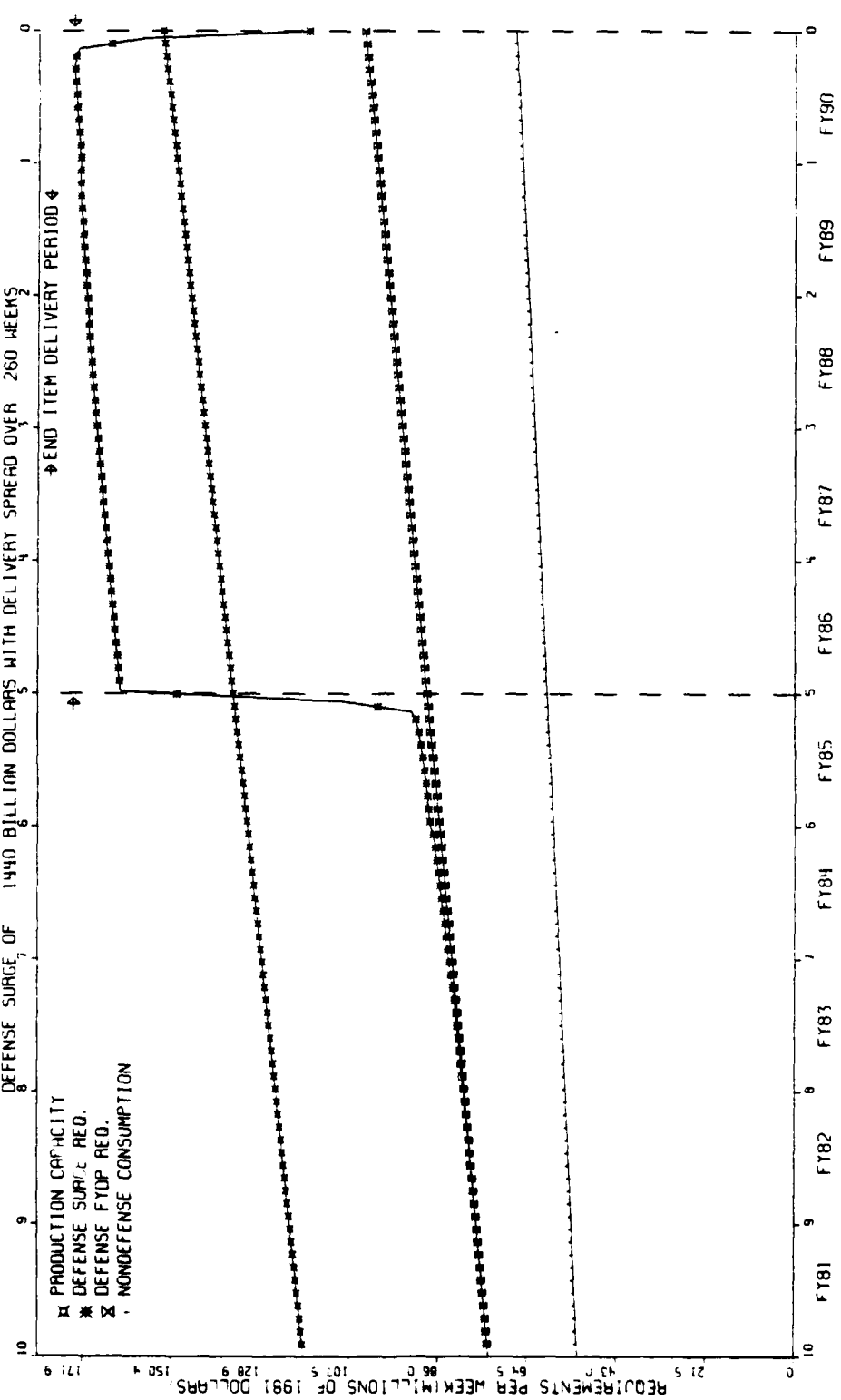
EXPLOSIVES 27.0403



EXPLOSIVES

DEFENSE SURGE OF 1940 BILLION DOLLARS WITH DELIVERY SPREAD OVER 260 WEEKS

27.0403



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